



FY 2010 Annual Action Plan PY 2009

CDBG B-09-MC-48-0007

HOME M-09-MC-48-0219

DRAFT

**For Questions or Comments
Please call the Department of Economic &
Community Development
(979) 764-3778**

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A. FORMS / APPLICATIONS FOR FEDERAL ASSISTANCE

COMMUNITY DEVELOPMENT BLOCK GRANT

OMB Number: 4040-0004
Expiration Date: 01/31/2009

Application for Federal Assistance SF-424		Version 02
*1. Type of Submission: <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application		
*2. Type of Application * If Revision, select appropriate letter(s) <input type="checkbox"/> New <input checked="" type="checkbox"/> Continuation *Other (Specify) _____ <input type="checkbox"/> Revision		
3. Date Received:		4. Applicant Identifier:
5a. Federal Entity Identifier:		*5b. Federal Award Identifier: B-09-MC-48-0007
State Use Only:		
6. Date Received by State:		7. State Application Identifier:
8. APPLICANT INFORMATION:		
*a. Legal Name: City of College Station		
*b. Employer/Taxpayer Identification Number (EIN/TIN): 74-60000534		*c. Organizational DUNS: 109731997
d. Address:		
*Street 1: <u>P. O. Box 9960</u> Street 2: <u>1207 Texas Avenue</u> *City: <u>College Station</u> County: <u>Brazos</u> *State: <u>Texas</u> Province: _____ *Country: <u>United States</u> *Zip / Postal Code: <u>77842</u>		
e. Organizational Unit:		
Department Name: Economic and Community Development		Division Name: Community Development
f. Name and contact information of person to be contacted on matters involving this application:		
Prefix: <u>Mr.</u> *First Name: <u>David</u> Middle Name: _____ *Last Name: <u>Gwin</u> Suffix: _____		
Title: <u>Director of Economic and Community Development</u>		
Organizational Affiliation:		
*Telephone Number: 979-764-3778		Fax Number: 979-764-3785
*Email: <u>dgwin@cstx.gov</u>		

Application for Federal Assistance SF-424		Version 02
16. Congressional Districts Of:		
*a. Applicant: TX-017		*b. Program/Project: TX-017
17. Proposed Project:		
*a. Start Date: 10/1/2009		*b. End Date: 9/30/12010
18. Estimated Funding (\$):		
*a. Federal	_____ \$1,129,425	
*b. Applicant	_____	
*c. State	_____	
*d. Local	_____	
*e. Other	_____	
*f. Program Income	_____ \$20,000	
*g. TOTAL	_____ \$1,149,425	
*19. Is Application Subject to Review By State Under Executive Order 12372 Process?		
<input type="checkbox"/> a. This application was made available to the State under the Executive Order 12372 Process for review on _____		
<input type="checkbox"/> b. Program is subject to E.O. 12372 but has not been selected by the State for review.		
<input checked="" type="checkbox"/> c. Program is not covered by E. O. 12372		
*20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes", provide explanation.)		
<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
21. *By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U. S. Code, Title 218, Section 1001)		
<input checked="" type="checkbox"/> ** I AGREE		
** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions		
Authorized Representative:		
Prefix:	Mr. _____	*First Name: Glenn _____
Middle Name:	_____	
*Last Name:	Brown _____	
Suffix:	_____	
*Title: City Manager		
*Telephone Number: 979-764-3419		Fax Number: 979-764-6377
* Email: gbrown@cstx.gov		
*Signature of Authorized Representative:		*Date Signed:

Authorized for Local Reproduction

Standard Form 424 (Revised 10/2005)
Prescribed by OMB Circular A-102

Application for Federal Assistance SF-424	Version 02
<p>*9. Type of Applicant 1: Select Applicant Type: C. City or Township Government</p> <p>Type of Applicant 2: Select Applicant Type:</p> <p>Type of Applicant 3: Select Applicant Type:</p> <p>*Other (Specify)</p>	
<p>*10 Name of Federal Agency: U. S. Department of Housing and Urban Development</p>	
<p>11. Catalog of Federal Domestic Assistance Number: 14-218</p> <p>CFDA Title: Community Development Block Grant</p>	
<p>*12 Funding Opportunity Number: _____</p> <p>*Title: _____</p>	
<p>13. Competition Identification Number: _____</p> <p>Title: _____</p>	
<p>14. Areas Affected by Project (Cities, Counties, States, etc.): City of College Station, Texas</p>	
<p>*15. Descriptive Title of Applicant's Project: Programs designed to enhance the community by providing safe, decent and affordable housing; improved infrastructure; supportive services; and a suitable living environment for principally low- and moderate-income residents of College Station.</p>	

HOME INVESTMENT PARTNERSHIP PROGRAM

OMB Number: 4040-0004
Expiration Date: 01/31/2009

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<p>Prefix: <u>Mr.</u> *First Name: <u>David</u></p> <p>Middle Name: _____</p> <p>*Last Name: <u>Gwin</u></p> <p>Suffix: _____</p>		
<p>Title: Director of Economic and Community Development</p>		
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<p>*Telephone Number: 979-764-3778</p>		<p>Fax Number: 979-764-3785</p>
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*a. Applicant: TX-017		*b. Program/Project: TX-017
17. Proposed Project:		
*a. Start Date: 10/1/2009		*b. End Date: 9/30/2010
18. Estimated Funding (\$):		
*a. Federal	_____ \$717,005	
*b. Applicant	_____	
*c. State	_____	
*d. Local	_____	
*e. Other	_____	
*f. Program Income	_____	
*g. TOTAL	_____ \$717,005	
*19. Is Application Subject to Review By State Under Executive Order 12372 Process?		
<input type="checkbox"/> a. This application was made available to the State under the Executive Order 12372 Process for review on _____		
<input type="checkbox"/> b. Program is subject to E.O. 12372 but has not been selected by the State for review.		
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<p>*10 Name of Federal Agency: U. S. Department of Housing and Urban Development</p>	
<p>11. Catalog of Federal Domestic Assistance Number: 14-239</p> <p>CFDA Title: HOME Investment Partnership Program</p>	
<p>*12 Funding Opportunity Number: _____</p> <p>*Title: _____</p>	
<p>13. Competition Identification Number: _____</p> <p>Title: _____</p>	
<p>14. Areas Affected by Project (Cities, Counties, States, etc.): City of College Station, Texas</p>	
<p>*15. Descriptive Title of Applicant's Project: Programs designed to enhance the community by providing safe, decent and affordable housing and a suitable living environment for principally low- and moderate-income residents of College Station.</p>	

B. EXECUTIVE SUMMARY

This document serves as the City of College Station's FY 2010 (PY 2009) Annual Action Plan for the Community Development Block Grant (CDBG) and HOME Investment Partnership (HOME) Programs. In accordance with 24 CFR Part 91.220 of Title I of the Housing and Community Development Act of 1974, as amended, the City is required to submit a One-Year Action Plan to the U.S. Department of Housing and Urban Development (HUD). The Plan outlines the specific projects and services that will be funded during 2009 program year to address College Station's strategies as stated in the City's 2005 - 2009 Consolidated Plan.

Citizen comments on the proposed Action Plan were accepted through July 21, 2009 and considered in the final development of the Plan. Additional comments received on the plan will be considered by the City and, as needed, forwarded to HUD to be included in this document (see Citizen Participation for information on public hearings and comments received as noted in Section-F of the Appendix).

Based on the needs analysis of the City of College Station and as required by the U.S. Dept. of HUD, the following goals/objectives are identified and addressed in the FY 2010 Annual Action Plan:

Housing Goals/Objectives:

- Ensure Adequate Affordable Rental Housing Opportunities for Lower Income Individuals and Families
- Ensure adequate Affordable Housing Opportunities for Lower Income Special Needs Populations
- Ensure Adequate Housing Assistance for Lower Income Home Owners
- Ensure Adequate Affordable Housing Opportunities for Lower Income First-Time Home Buyers
- Ensure Affordable, Safe and Secure Housing Opportunities for Lower Income Occupants

Continuum of Goals/Objectives:

- Help low-income families avoid becoming homeless
- Reach out to homeless persons and assess their individual needs
- Address the emergency shelter and transitional housing needs of homeless persons
- Help homeless persons make the transition to permanent housing and independent living

Non-Housing Goals/Objectives:

- Encourage the Delivery of Human Services to Assist Families in Reaching Their Fullest Potential
- Support Public Facilities and Infrastructure to Provide Safe, Secure and Healthy Environments for Families
- Expand Economic Opportunities for Development of Strong and Diverse Economic Environment to Break the Cycle of Poverty
- Revitalize Declining Neighborhoods in Support of Well Planned Neighborhoods

C. Evaluation of Past Performance

For the most recently completed reporting period, FY 2008 (PY 2007), the following accomplishments are noted.

Overall Program Benefit

In FY 2008, the City expended approximately 100% of its Community Development Block Grant (CDBG) funds for activities which principally benefit low- to moderate-income (LMI) persons. This exceeds the 70 percent minimum required for overall LMI program benefit.

Overall Program Progress

HUD's CDBG timeliness standard is that 60 days before the end of the program year, a grantee must not have more than 1.50 program years of grant funds in its line of credit. The City's line of credit balance at the end of the most recent reporting period was well within the required line of credit balance. This assures that program benefits are reaching citizens within a reasonable period of time

after grant approval. The City also met its HOME commitment and expenditure deadlines during the reporting period.

Planning and Administration and Public Service Caps

The amount of funds expended on planning and administration was approximately 15.59%, which is below the 20 percent cap for such activities. The amount of funds expended on public service activities was 14.76% which is below the 15 percent cap for such activities.

Provide Decent Housing

The City directly assisted a total of 97 households through projects that included TBRA security deposit assistance, down-payment assistance, and new construction. Another 53 households were also provided budget, credit, and home-buyer counseling.

CDBG Demolition funding was utilized for the removal of a single-family structure to eliminate blighting influence.

Through the City's HOME funded affordable housing efforts, the City's CHDO (BVCAA) completed and sold two (2) newly constructed single-family homes and began planning the construction of one (1) additional activity.

Through the City's Down Payment Assistance and Tenant Based Rental Assistance programs, 3 eligible homebuyers received down-payment assistance and successfully purchased homes and 92 households were provided with security deposit assistance for affordable rental units.

Provide a Suitable Living Environment

In its effort to provide a suitable living environment, the City completed public facility improvements that included the Lincoln Center Parking Cover, Lincoln Center Additional Parking, Gabbard Park Improvements, Oaks Park Pavilion Construction and Lincoln Center Entry Sidewalk Improvements. The City also processed 7,134 code enforcement cases in LMI target areas for various code violations.

Public Services

Through CDBG public service activities, the City and its sub-recipients assisted a total of 6,522 persons during the most recently completed program year. The funded agencies included: Brazos Valley Community Action Agency – Dental Clinic; Brazos Maternal & Child Health Clinic - Prenatal Clinic; Brazos County Rape Crisis Center – Direct Aid; Scotty's House- Counseling Program; Brazos Valley Rehabilitation Center – Charitable Services Program; Twin City Mission – The Bridge; Big Brothers Big Sisters – Mentoring Program; Kids Klub After-School Program; and Lincoln Center – Summer Fun and Enrichment Program.

Expand Economic Opportunity

In its effort to expand economic opportunity, the City carried out activities through the use of non-federal, local funds during this reporting period to assist existing and newly relocated businesses and industry to the community. A variety of financial incentives and development review assistance is used to promote economic opportunities locally.

Continuum of Care for the Homeless

As member of the Bryan/College Station and Brazos County Homeless Coalition, the City supports area service agencies providing a continuum of care services for the homeless population. In the most recent reporting period, Twin City Mission received a Supportive Housing Program (SHP) grant to implement a homeless management information system and an SHP renewal grant to continue its transitional housing program for homeless persons. Following, under "F. Chronic Homelessness / Discharge Policy / HIV / AIDS Housing Goals" local goals, strategies, partners, funding and facilities dedicated to addressing homelessness.

D. LOW / MOD INCOME BENEFIT – MINORITY OUTREACH

Low/Mod Income Benefit

Based on past projects and anticipated activities, the City anticipates that in excess of 70% of the CDBG funds expended will be used for activities benefiting low and moderate income persons. In the most recently completed program year, approximately 100% of the program funds were used to benefit low and moderate income persons. Based on a review of the recent year's statistics, the City estimates that approximately 30% of the home-buyers receiving assistance will be minorities.

Minority Outreach

To ensure employment and business opportunities for minority businesses and lower income persons who are residents of the Bryan - College Station MSA (referred to as the Section-3 Area under the Community Development Block Grant Program) the City will ensure that it complies with Section-3 of the Housing and Urban Development Act of 1968, and related regulations at 24 CFR Part 135 specifically, and as required for project contracts of \$200,000 or more. The City also maintains a listing of area HUB's (Historically Underutilized Businesses) to invite to bid on covered projects. The City will require prime contractors to include a Section-3 clause in each covered subcontract for work in connection with Section-3 covered projects. Prime contractors will not be allowed to subcontract with subcontractors previously found in violation of the regulations and will not execute any subcontract unless the subcontractor has first provided a preliminary statement of ability to comply with the requirements of these regulations. City staff will also perform debarment reviews to ensure that no previously debarred contractors are allowed to participate in projects.

E. AFFORDABLE HOUSING / AFFIRMATIVE MARKETING

Affordable Housing

One-year goals for affordable housing activities funded with federal funds provided to the City can be found in Table 3B of Section –E of the Appendix. This table includes goals for homeless, non-homeless, special needs, rental assistance, production of new affordable units, rehabilitation of existing units and acquisition of new affordable units.

Affirmative Marketing

In accordance with HOME regulations and to promote affirmative marketing and equal opportunity in housing, the City has procedures to ensure affirmative marketing of units assisted using HOME funds. These are intended to further the objectives of Title VIII of the Civil Rights Act of 1968, the Fair Housing Amendments of 1988, Executive Order 11063, and City of College Station's Fair Housing Law contained in City of College Station Fair Housing Ordinance, Chapter 4, Section 12, Code of Ordinances. Owners/managers of HOME subsidized properties using City HOME funds are required to follow affirmative marketing procedures.

The City will ensure that owners, managers and residents of HOME-assisted units are informed that the grantee is operating under an established affirmative marketing policy and other applicable housing laws. This policy is included in agreements with owners/managers, and must be promoted in the community through media and other outlets, and be communicated to any respective tenants. Owners/managers of HOME-assisted units shall also affirmatively market their units by advertising vacant units in local newspapers and using other appropriate methods.

All forms of program marketing should depict the Equal Housing Opportunity logotype or slogan and owners of these properties must provide appropriate notification when any units become vacant. As part of their efforts to ensure that available units are affirmatively marketed to persons not likely to apply for such housing, grantees are encouraged to make HOME information available in non-English languages spoken by minority groups residing in or near the community. Furthermore, grantees are encouraged to distribute marketing materials to area social service agencies that work with minorities, disabled individuals, or other protected groups.

F. BARRIERS TO AFFORDABLE HOUSING

The following was identified in the 2005 – 2009 Consolidated Plan. There have been no significant changes identified in the current year. The City continues to work to address the high development costs in order to reduce the burden to affordable housing developers, homebuyers, and tenants.

Jurisdictional public policies can affect the costs to develop, maintain, or improve affordable housing. Ad valorem property taxes, development fees and charges, impact fees, building codes, zoning and land use control ordinances all significantly impact the cost of housing. The City of College Station is aware of the affect these policies have on affordable housing, and have taken steps to ensure that related costs are reasonable and that there is an adequate supply of safe, decent, affordable, and sustainable housing in the City.

First and foremost, ad valorem property tax rates directly affect housing affordability. The City of College Station staff and elected officials have worked diligently to keep the city property tax rate as low as possible while still delivering an excellent level of service to the citizens. This has been done through prudent and award-winning fiscal policies and a controlled but vigorous expansion of the tax base.

2007 Property Tax Rates for Similar Sized Texas Cities		
City	Population	Tax Rates
Sugar Land	77,982	0.300000
Round Rock	92,392	0.365220
College Station	84,000	0.439400
Lewisville	94,589	0.440500
Longview	76,524	0.484000
Missouri City	73,679	0.499260
Allen	76,600	0.557000
Richardson	99,822	0.575160
Odessa	97,000	0.579000
Pearland	80,500	0.652600
Source: TML 2008 Tax & Debt Survey		

The chart above shows the City of College Station with the 3rd lowest ad valorem property tax rate in the state for cities of similar population (70,000 to 100,000 people) in the most recent Texas Municipal League survey of tax and debt.

Secondly, zoning and land use controls impact housing affordability by increasing the initial cost per unit. The City of College Station has worked closely with the development community to make certain these costs and controls are reasonable and necessary. Initially adopted in June 2003, the first annual review of the Comprehensive Plan and Unified Development Ordinance (UDO) was completed in September 2004. Section 1.8 of the UDO requires the City Council to review the UDO and Comprehensive Plan annually. Feedback from the public and the development community is an important aspect of balancing the need for affordability with the desire to preserve property values, aesthetics, and safety.

Regarding building safety, the City of College Station has adopted the family of International Codes to regulate construction. Specifically, the following codes have been adopted: and came into effect on April 22, 2007.

- The International Building Code (2006 Edition) Adopted Amendments
- The International Residential Code (2006 Edition) Adopted Amendments
- The International Plumbing Code (2006 Edition) Adopted Amendments
- The International Mechanical Code (2006 Edition) Adopted Amendments
- The International Fuel Gas Code (2006 Edition) Adopted Amendments
- The International Energy Conservation Code (2006 Edition) Adopted Amendments
- The International Property Maintenance Code (2006 Edition) Adopted Amendments
- The International Fire Code (2006 Edition) Adopted Amendments
- The National Electrical Code (2006 Edition) Adopted Amendments

The City of College Station has also adopted local changes or amendments to each of the codes listed above. The local amendments can be accessed on the City's website at <http://www.cstx.gov/index.aspx?page=384>.

A recent survey of housing providers in March 2005 indicated the greatest barrier to affordable housing in College Station was the high cost of land for development. The market for developable land in College Station is highly competitive. Demand remains high, and the supply of land is not increasing at the same pace as the quantity demanded. It can be concluded that increasing land prices are the result of high demand brought about by prudent and effective local government efforts to institute reasonable and necessary zoning and land use controls, providing excellent and timely expansion and maintenance of public infrastructure, while keeping property tax rates as low as possible.

In addition to the cost of land, another significant cost borne by developers is interim financing. Development delays attributable to City development review could potentially increase overall development costs. Toward that end the City has streamlined the development process to provide a "one-stop-shop" and significantly reduce the time necessary for development review.

One affordable housing practice which the City of College Station used previously to reduce the burden to affordable housing developers, homebuyers, and tenants was the waiver of building, development, and utility tap fees for developments sponsored by the Community Development Department or its affiliates. This practice is commonly in use by other Texas cities to reduce the cost of affordable housing development and to contribute toward HOME match requirements. The College Station City Charter has recently been determined to preclude the waiver of fees, even for affordable developments by the City itself using federal grant funds. This has resulted in significant cost increases for those developing, purchasing, or renting affordable housing in the City.

A second affordable housing practice, which was implemented following a Charter election amendment election in November 2008, is providing down payment homebuyer assistance and owner-occupied housing assistance to income-eligible City employees through the City's community development programs. Due to high housing costs in this area, many City employees with a lower income levels could benefit from down payment assistance in order to become homeowners. This would allow the employee to own a home and live in the jurisdiction which he or she serves. Additionally, owner-occupied housing assistance would allow City employees the opportunity to complete needed repairs to their homes through affordable loan programs.

STRATEGY TO REMOVE OR AMELIORATE BARRIERS TO AFFORDABLE HOUSING

The following are recommendations to ameliorate barriers to affordable housing in the City of College Station:

First, it is recommended that the City continue to hold down ad valorem property tax rates through sound fiscal management and economic development.

It is also recommended that the City continue its policy of soliciting input from the public and working closely with the development community to keep zoning and land use regulations, development and building fees to those which are reasonable and necessary.

In addition, it is recommended that the City Charter provisions previously interpreted to disallow fee waivers for affordable housing developments be revisited, and, if necessary, a draft of the necessary language to waive such fees should be included in the next City charter election.

Finally, one other recommendation is that the a new City Charter provision be drafted for inclusion on the next City Charter election that will allow down payment assistance, and home-owner repair assistance, to income-eligible City of College Station employees.

G. CHRONIC HOMELESSNESS / DISCHARGE POLICY / HIV / AIDS HOUSING GOALS

In 2009-2010, the City of College Station plans to address homelessness needs through the following activities and resources:

Twin City Mission's The Bridge program provides an emergency shelter and supportive services for homeless men, women, and families. Services include transportation, nutritious meals, daily needs (clothing, toiletries, etc.), and case management. College Station will provide public service funding in the amount of \$30,896 for client assistance funds and the partial salary of a case manager position to provide intensive case management services to include information and referral, strengths and needs assessments, treatment planning, skills training, educational classes, and more, to the clients of The Bridge. The Bridge anticipates serving 558 unduplicated clients during the FY 2010 program year.

Twin City Mission partnered with a for-profit developer to construct a Housing Tax Credit project that provides 24-units of permanent housing specifically for the homeless. This project expands the existing Housing Services program and provides increased services to assist in self-sufficiency. For the period of 2006 – 2008, Twin City Mission receives \$122,726 for supportive services from HUD's McKinney-Vento Homeless Assistance Programs, Supportive Housing Program; \$64,664 for the renewal of Homeless Management Information Strategy (HMIS) Implementation; and \$322,576 in new HUD funds for Supportive Housing (\$238,176 for rental assistance and \$84,400 for supportive services. A renewal application was submitted to HUD for the period of 2008 – 2010 received approval for the following: \$161,288 for Supportive Housing Program – Transitions; \$61,353 for Supportive Housing Program – Case Management; and \$32,332 for Supportive Housing Program – HMIS.

Additionally, Twin City Mission administers a security deposit assistance program with HOME TBRA funding from City of College Station. Assistance is available to eligible low-income residents moving into Housing Tax Credit properties in College Station. The United Way of the Brazos Valley also provides operating funding to Twin City Mission programs.

The City has planned no specific activities in 2010 to address permanent supportive housing (medium need), transitional housing (high need), or permanent housing for the homeless (medium need). However, other local partners have identified activities that will address these needs.

The Salvation Army will receive a HOLT Foundation Grant for \$20,000 in 2009 which will enable them to provide emergency utility assistance to low income households at-risk of becoming homeless. The Salvation Army will also continue receiving area church funds for emergency utility assistance, assisting households as the funds allow.

Family Promise of Bryan-College Station began providing services in October 2008. They organized a network of nine local churches to provide transitional housing and support services to homeless families with children. Additional services provided by the program include food, case management and referral and assistance for other basic needs. Funding for the program is provided through local

fundraising efforts. They will receive \$10,000 for the partial salary of a staff member to provide case management and follow-up following participation in the program. This will allow for continued support and prevent the need to re-enter the program or find the family in a future homeless situation.

The Mental Health Mental Retardation Authority of the Brazos Valley (MHMRABV) refers clients to other appropriate services in the community including those previously mentioned for appropriate housing. Rehabilitative Case Managers also provide housing-related skills training to assist individuals with severe mental illness to obtain and maintain affordable integrated housing in the community. This curriculum-based training focuses on managing the symptoms of their mental illness as well as home maintenance and problem solving.

The City of College Station also provides technical assistance to the Brazos Valley Coalition for the Homeless (BVCH), which brings together representatives of numerous agencies dealing with "special needs" clientele to better identify needs, resources, and to collaborate on solutions. The coalition continues to meet and has increased collaboration among agencies with the assistance of the Texas Homeless Network. The City continues to provide technical assistance to area non-profits.

Listed below are the Low Income Housing Tax Credit properties in Bryan / College Station that provide reduced rent and/or accept Section 8 vouchers for special needs groups, including homeless, elderly, handicapped, mentally impaired, and low to moderate-income individuals. Average occupancy rate for all reporting properties is 93%.

TDHCA MONITORED HTC, AHDP & HOME PROJECTS IN B/CS			
Property	Program	Total Units	Program Units
BRYAN			
Avalon (AKA:Landing-Bryan)	95 AHDP	145	109
Emerald Park Apartments (part of Master LURA)	93 HTC, '95 AHDP	64	48
Forest Park Apartments	03 HTC	140	119
Oak Creek Condominiums	95 AHDP	40	40
Saddlewood Club	94 HTC	232	232
Sterling Park Square	94 HOME	14	14
TOTAL		635	562
COLLEGE STATION			
Cedar Creek Condos	95 AHDP	67	50
Haven	00 HTC	24	24
Heritage at Dartmouth	98 HOME, '98 HTC	96	72
Southgate Village Apartments	01 HTC	200	199
Santour Court	07 HTC	16	13
Terrace Pines	04 HTC	100	80
Villas of Rock Prairie	94 HTC	132	92
Windsor Pointe Town homes	94 HTC	192	192
Total		827	722

Source: [Texas Department of Housing and Community Affairs \(TDHCA\)](#)

Other Actions

The City of College Station will also undertake the following described actions to help alleviate obstacles, identified as part of the 2005-09 Consolidated Plan process, including homeless and chronic homelessness, to meeting the City's identified needs.

Meeting Underserved Needs

The main obstacle to meeting underserved needs is lack of funding. The City will continue to research funding opportunities and work with local providers to prepare funding applications. This cooperation includes Twin City Mission's application for Emergency Shelter Grant funds and Supportive Housing Program funds as identified previously.

History of Brazos Valley Coalition for the Homeless and Continuum of Care Process: During the last eight years, several area agencies and both the Cities of Bryan and College Station have worked together to more accurately estimate gaps analysis for the homeless. A summary of that work includes: 1) a working session conducted by BVCH to update this analysis in 2001. Each agency serving the homeless received an information packet prior to the workshop. This packet directed agencies through a preliminary data gathering process to update the statistics used in the gap analysis process. Based on the results of the update, utilizing a consultant from the Enterprise Foundation and minutes from BVCH meetings, priorities and gaps were re-established; 2) in April 2001 an additional workshop was held to strengthen and streamline the Continuum of Care system using feedback from HUD on the 2000 Continuum of Care application and from the Enterprise Foundation; 3) BVCH conducted a homeless survey again in February 2002 that incorporated several Homeless Coalition planning meetings between November 2001 and February 2002. Analysis from this survey and gaps worksheets sent to emergency shelter and supportive services providers assisted in the results of the 2002 update; 4) On April 1, 2004, the BVCH completed another point in time survey after several planning sessions beginning in September 2003. In addition, The BVCH did their first point in time only count only in January 2005, a survey and count in April 2006, and another point in time count in January 2007. Unmet housing needs were agreed upon by the BVCH after a phone survey was conducted polling agencies staff for their opinion of unmet needs that exist within their target population. As recommended by Martha R. Burt and Carol Wilkins in the CSH publication, "Estimating the Need", (www.csh.org), the BVCH chose to use a method that combined the Use of Expert Opinions by Emergency Shelter staff, Transitional Housing staff and direct care workers during the course of a year with a Review of Personal Characteristics. The next homeless count is planned for January 2009. The Brazos Valley Homeless Coalition is hosting several meetings to develop their plan for this count.

Current BVCH and Continuum of Care Process:

Information for the 2009 Table 1A was obtained through a planned process in conjunction with the BVCH and based upon historical data, surveys, and the knowledge of the many different providers' staff. The City, as part of the BVCH worked closely with coalition members to conduct a point in time count for sheltered and unsheltered homeless, subpopulation groups, and identify gaps and needs for housing and supportive services. This "Shelter & Housing Inventory Point-In-Time" count was conducted on January 25, 2007 and included an update of the current emergency, transitional housing and permanent supportive housing inventory (see attached continuum of care inventory, as well as those under development. Specifically, the definitions used for survey purposes were: 1) Emergency Shelter: Buildings designed to house persons experiencing homelessness and 2) Transitional Housing: Temporary and transitional housing programs for persons experiencing homelessness and which may include supportive services. The response rate was 100% for all categories. Further, homeless subpopulations were tallied for "sheltered" persons in each category. In addition, for unsheltered persons, a further attempt was made to indicate the name of the person and identify the person's "usual geographic location."

BVCH homeless counts have typically been preceded by media coverage and efforts to contact key persons in each geographic area to assist with the counting process. The BVCH continues to implement many of the strategies recommended by HUD, as well as other experts in the field of homelessness, in regards to planning and implementing a comprehensive count. In addition, newly identified locations will continue to be visited and an aggressive outreach effort will coincide with efforts to carry out future counts as required by HUD.

The Brazos Valley Coalition for the Homeless continues to meet and partner with local agencies to assist in better coordination of homeless services, including transitional housing, emergency housing, permanent housing, and supportive services. Priority housing homeless issues are as follows: 1) transitional shelter and supportive services, 2) permanent supportive housing, and 3) permanent affordable housing. The BVCH voted to meet quarterly instead of monthly to allow for more focused meetings. Committee meetings are held every other month or on an as needed basis. A continued emphasis has been to concentrate on goals to eliminate chronic homeless as well as general population homelessness.

The Coalition continues to concentrate efforts on bringing in new community resources from all eight counties. Other efforts focused on Committee organizing such as revising the by-laws, Committee meetings, a Continuum of Care workshop, discharge planning and working on the Continuum of Care plan, including both homeless and chronic homeless goals. Future emphasis will also be on outreach for the Coalition and working with other Coalitions throughout the State of Texas to gain new perspectives on how each Coalition can share knowledge and expertise in their respective fields.

Chronic Homelessness Steps

Specific homeless strategies are included in the 2005-09 Consolidated Plan on Table 1A – Homeless and Special Needs Populations. In addition, the City, as part of the continuum care, through the Brazos Valley Coalition for the Homeless, worked with participating housing and supportive service agencies to develop a plan for action steps to end chronic homelessness. Historically, steps taken include:

- In 2003-2004, the BVCH developed strategies and programs for eliminating chronic homelessness in the Brazos Valley Region. Identifying local trends in chronic homelessness and developing a plan to end chronic homelessness in local communities were identified as high priorities for the Brazos Valley Region Continuum of Care. The Coalition added an End Chronic Homelessness Committee to develop and plan the strategy. Research included review of developed plans to end chronic homelessness from other localities. An evaluation of local trends common among this area's chronically homeless population was also compiled. A detailed plan was developed, presented to the BVCH and incorporated into the Continuum of Care process. The homeless survey instrument was amended to include additional questions related to issues of chronic homelessness and related trends.
- During 2004, a series of meetings were held as MHMR Authority of Brazos Valley convened a region-wide effort to develop a local "Jail Diversion Plan", a key component of the plan included efforts to prevent homelessness for persons experiencing mental illness during the process. As persons with mental illness can often end up chronically homeless, particularly when resources for mental health services have continued to shrink, this effort has been viewed as particularly relevant in efforts to prevent chronic homelessness. The program was funded by CDBG in FY 2006 and FY 2007. The City will provide technical assistance to MHMR since the program will now receive funds from the State.
- In January 2005, a point in time count was conducted by the BVCH included questions to further help surveyors identify chronically homeless individuals. Coalition meetings were continued to be held on a quarterly basis, with committee meetings held every other month or as determined necessary.
- HMIS was implemented by Twin City Mission, a BVCH partner through a CoC HUD grant, in order to assist with tracking/trending data of persons who are chronically homeless by participating CoC grant recipients.
- April 2006 a point in time survey and count was conducted. Gaps analysis updated through the BVCH.
- In 2007, a homeless survey was done and the members began restructuring the Coalition.

- In 2008, these changes included a formal acceptance of revised by-laws, developing a standardized presentation for member to use to educate the general public, developing a website, and producing a newsletter. Special emphasis was placed on including representatives from all geographic areas. The following chart reflects the updated BVCH continuum of care 10-year plan, objectives, and action steps chart along with a chart indicating organizations active in the coalition. These steps indicate the process by which the Coalition will assist person who have experienced homelessness (chronically or other) to assist them in moving from an emergency type environment to transitional to permanent housing. Additional, the Coalition will focus on individuals who are homeless or may be in danger of becoming homeless.
- In 2008 – 2009, Coalition members will continue to seek information and additional resources through other entities such as the Texas Homeless Network. They will continue to work on updating the continuum of care plan to meet the needs of homeless in the continuum of care's geographic area, develop a newsletter and finalize a public presentation.

Continuum of CareC 10-Year Plan, Objectives, and Action Steps Chart

Objectives to End Chronic Homelessness <i>and</i> Move Families and Individuals to Permanent Housing	2008 Local Action Steps	Lead Person	Baseline (Current Level)	Numeric Achievement in 12 months	Numeric Achievement in 5 years	Numeric Achievement in 10 years
	How are you going to do it? List action steps to be completed within the next 12 months.	List name and title or organization of one person responsible for accomplishing each action step.				
1. Create new PH beds for chronically homeless persons.	1. Contact agencies with an interest in applying for PH funding; 2. Coordinate training on PH funding sources, and 3. Create 17 new beds for chronically homeless.	Brazos Valley Homeless Coalition Alsie Bond, Chair Twin City Mission, Inc.	0	17	30 Beds	40 Beds
2. Increase percentage of homeless persons staying in PH over 6 months to at least 71%.	1. Hire Case Manager to provide support to clients in PH. 2. Develop a support team of Coalition members to reduce obstacles to clients' success in PH.	Twin City Mission, Inc. Brazos Valley Homeless Coalition Alsie Bond, Chair	0 %	50%	60%	71%
3. Increase percentage of homeless persons moving from TH to PH to at least 61 %.	1. Conduct evaluation of Transitional Housing programs, focusing on maintaining current successful practices. 2. Ensure that case management services and follow-up support are strong enough to help TH participants obtain and maintain PH.	Twin City Mission, Inc. Brazos Valley Homeless Coalition Alsie Bond, Chair	50%	55%	60%	61%
4. Increase percentage of homeless persons employed at exit to at least 18%.	1. Improve coordination with local Workforce Board to address employment needs of homeless and increase access to local employment programs. 2. Host 6 job/skills training workshops each year to enhance employability.	Twin City Mission, Inc. ED	5 %	10 %	15 %	18 %
6. Ensure that the CoC has a functional HMIS system.	1. Continue and provide annual training on HMIS system to CoC members.	Twin City Mission, Inc. Wynne Clark, Executive Director	100 % Bed Cover age	100 % Bed Cover age	100 % Bed Cover age	100 % Bed Cover age
Barriers: If your CoC will not meet one or more of the above objectives, briefly describe why not (use less than two paragraphs).						
Other CoC Objectives in 2008		Lead Person(s)	Timelines			
1. Educate the public on the barriers to escaping homelessness.	a. Create outreach materials to include brochures, flyers, PowerPoint slide show etc. b. Coordinate and arrange public presentations to schools, fairs etc.	Education Committee - Kim Thompson; Publicity Committee – Alsie Bond	Complete contacts and se-up newsletter by 12/31/08	Prepare general presentation by 12/31/08		

2. Enhance community support & collaboration to reduce stigma & criminalization regarding homelessness.	a. Meet with two housing authorities each year to enhance collaboration.	Planning Committee and Education Committee	By 8-30-09 meet with 20 % of area housing authorities	By 8-30-09 meet with 50 % of area housing authorities
	b. Host an annual workshop on sensitivity training for area law enforcement on homelessness issues.	Education Committee and Public Awareness Committee	Conduct in-service training with law enforcement on homeless issues & effects of criminalization by 12-31-08.	Conduct in-service training with law enforcement on homeless issues & effects of criminalization by 12-31-10.

Continuum of Care Planning Process Organizations Chart

	<i>Specific Names of All CoC Organizations</i>	<i>Geographic Area Represented</i>	Subpopulations Represented, if any* (no more than 2 per organization)	
PUBLIC SECTOR	STATE GOVERNMENT AGENCIES			
	Department of State Health Services	Grimes County	HIV/AIDS	SA
	Department of Family Protective Services: Adult Protective Services/Child Protective Services	7-county region	Y	
	Department of Rehabilitative Services	Same	Vet	
	LOCAL GOVERNMENT AGENCIES			
	City of Bryan Community Development & Real Estate Services Department	Bryan, Texas	N/A	
	City of College Station Economic & Community Development Dept.	College Station, Texas	N/A	
	Brazos Valley Council of Governments – Section 8 Housing Program and Local Work Force Investment Act Board	8-county region	N/A	
	Brazos County Health Department	Brazos County	N/A	
	PUBLIC HOUSING AGENCIES			
	Bryan Housing Authority	Brazos	N/A	
	Centerville Housing Authority	Leon	N/A	
	SCHOOL SYSTEMS / UNIVERSITIES			
	Bryan, Texas	Bryan, Texas	Y	
	Bryan ISD Homeless Education Program	Bryan and College Station, Texas	Y	
	Project Head Start	College Station, Texas	Y	
	College Station ISD	Grimes County	Y	
	Navasota ISD	Washington County	Y	
	Brenham ISD	Burleson County	Y	
	Caldwell ISD			
	LAW ENFORCEMENT / CORRECTIONS			
	Bryan Police Department	Bryan, Texas	N/A	
	College Station Police Department	College Station, Texas	N/A	
	Crisis Intervention Team	Brazos County	N/A	
PRIVATE SECTOR	NON-PROFIT ORGANIZATIONS			
	Twin City Mission, Inc.	8-county region	DV	Y
	MHMR Authority of Brazos Valley	8-county region	SMI	Y
	Brazos Valley Food Bank	8-county region	N/A	
	Project Unity	8-county region	N/A	HIV-Aids
	Health For All Clinic, Inc.	8-county region	HIV/AIDS	SMI

Brazos Valley Council on Alcohol and Substance Abuse (BVCASA)	8-county region	SA	
Elder Aid	Same except no Milam.	N/A	
Lena Mae Farris Foundation (Safe Alternatives Guardianship Assistance (SAGA)	Same except no Milam.	N/A	
Genesis House	Same as above		
Brazos Valley Community Action Agency (BVCAA), Federally Qualified Health Center (FQHC), Brazos Transit	8-county region	N/A	VET
211 Texas/United Way	8-county region	N/A	
Brazos Valley Affordable Housing Corporation	8-county region	N/A	
Freedom Hill (Halfway House)	Brenham, Texas and Washington County	SA	
FAITH-BASED ORGANIZATIONS			
UMC Lee Chapel	Brazos County	N/A	
The Lighthouse	Brazos County	DV	
Unitarian Universalism Church of Brazos Valley	Brazos Valley	N/A	
Rural Church Network	8-county region	N/A	
Embrace Brazos Valley, Inc.	8-county region	N/A	
First United Methodist Church of Brenham and Faith Mission	8-county region	N/A	
Family Promise	Brazos County	N/A	
A&M United Methodist Church	College Station, Texas	N/A	
Room For Us All	8-county region	N/A	
BUSINESSES (BANKS, DEVELOPERS, BUSINESS ASSOCIATIONS, ETC.)			
Community Solutions	8-county region	N/A	
HOSPITALS / MEDICAL REPRESENTATIVES			
Blinn College of Nursing	Brazos County	HIV	SA
HOMELESS / FORMERLY HOMELESS PERSONS			
Timothy Halbrook and Donnie Holland	Brazos County		
OTHER			
Community of Promise	Brazos County	Y	

8-county region includes Brazos, Burleson, Grimes, Leon, Madison, Milam, Robertson and Washington counties.

H. PUBLIC HOUSING

The City of College Station does not have Public Housing Units. There are other federally subsidized units in the community and those are noted in the previous section.

I. AREAS OF RACIAL/ETHNIC MINORITY CONCENTRATION

For the purposes of this document, an “Area of Racial/Ethnic Minority Concentration” is a 2000 Census Block Group with a total population that consists of more than 50% minority residents. Within College Station there are two main areas of minority concentrations. One location is directly across from Texas A&M University and houses many of the married international students mainly from Asia. This location is CensusTract/Block Group 001400.2 and 001400.1. The largest Black concentration is south of the university in an older neighborhood in Census Tract/Block Group 001601.4. The average dwelling unit age is 36 years old, and the Block Group has a high percentage (79.1%) of low to moderate income families. **The following charts contain information based on the 2000 Census. The figures indicate census tracts with 50% or more of any one minority group.**

Racial/Ethnic Total Population

Ethnic Groups	2000 Population	% Total
White (Non-Hispanic)	67418	74.64%
Black (Non-Hispanic)	5647	6.25%
Hispanic (all races)	10070	11.15%
Native American (N.H.)	210	0.23%
Asian & Pacific Island (N.H.)	5673	6.28%
Other (Non-Hispanic)	1302	1.44%
Total Population	90320	100%

Areas of Racial/Ethnic Minority Concentration by Census Tract/Block Group

Census Block Group	Race	Ethnicity	Total # of Persons by Ethnicity and Race	% of Persons by Ethnicity Race
001601.4	Black	Non-Hispanic	587/992	59.17%
001400.1	Asian	Non-Hispanic	1008/1450	69.50%

J. ALLOCATION POLICIES

Geographic distribution / Community Development Program

To satisfy the requirements of Chapter-373 of the Texas Local Government Code and to establish a Community Development Program as defined by that statute, the City identifies areas of the municipality in which predominately low and moderate income persons reside, areas that are blighted or slum areas, areas that the Census Block Groups identify as having 51% or more low and moderate income populations as documented by data from the 2000 Census (see map of eligible Community Development areas in the map section of the Appendix and the low-income Census Block Group table below). Further, these lower income areas represent program areas in which building rehabilitation and the acquisition of privately owned buildings and/or land may take place, using federal funds, to advance one or more of HUD's National Objectives.

Public facility and infrastructure improvements have been provided in areas of the city where 51% or more of the service population (defined as citizens benefiting from the activity) meets low and moderate-income guidelines, or where the nature and use of a facility can be documented and reasonably assumed to benefit and serve low-income citizens. Mixed-use development - which combines residential units with retail, offices, and other commercial space, helps to create resource efficient, robust and culturally diverse communities that limit sprawl and reduce transportation-related energy costs. CDBG funding for FY 2010 will be concentrated for acquisition to allow for the planning and construction of a mixed-use development. Therefore, no funding is being proposed for Public Facility activities in the FY 2010.

While the City has not historically prioritized single-family housing assistance on a geographical basis, a large majority of the housing rehabilitation, replacement and construction is performed in low-income census tracts that contain concentrations of minorities (see maps in Appendix). Home-buyer assistance is more evenly distributed throughout the community. Because most areas of the City contain lower income populations, the City has decided to provide assistance based on household income and need only. Like HUD, the City's goal is to not concentrate lower-income populations. Therefore, limiting housing activities on a geographic basis, rather than an individual income basis, would be contradictory to local and national goals.

The City has worked to develop a new housing model that will include the construction of new single-family affordable homes throughout the community's economic spectrum. This will help to better

economically integrate neighborhoods across the community by providing housing opportunities for low-to-moderate income people in more geographically-diverse neighborhoods.

As noted above, there are two neighborhoods that have been identified in Presumption of Affordability Studies that do have somewhat higher concentrations of lower-income persons and concentrations of Hispanic and African American citizens. Higher numbers of certain housing assistance programs are processed for applicants in those areas due to the larger percentage of low-income families living in those neighborhoods. More owner-occupied rehabilitation, reconstruction and new construction housing assistance projects are typically seen in these neighborhoods because the homes are more modest, and the available lots are more affordable.

In those instances, the City's projects help encourage and promote redevelopment in those neighborhoods. Multi-family developments are, however, considered and recommended based on a variety of geographical criteria, to include: proximity to amenities; appropriateness of site; access; environmental appropriateness; zoning, and; whether the site is designated as a Qualifying Census Tract, or other such designations that might strengthen the financial viability of the development.

There are currently no Neighborhood Revitalization Strategy Areas established by the City. Some potential areas are currently being reviewed for consideration and, if designated as Neighborhood Revitalization Strategy Areas, the City will provide the required analysis and goals and objectives in a future Action Plan and/or Consolidated Plan amendment.

Block Group Low Mod Estimates for College Station				
Census Tract	Block Group	Low/Mod	Low/Mod Univ	Low/Mod Pct
002002	3	0	0	0.0%
002001	2	37	1772	2.1%
002001	2	0	485	0.0%
002001	1	229	1627	14.1%
001802	1	26	2014	1.3%
002002	3	0	60	0.0%
002005	1	3217	3546	90.7%
001801	3	782	2251	34.7%
001801	2	805	2401	33.5%
001802	2	1889	3641	51.9%
002003	1	370	1152	32.1%
002003	2	26	503	5.2%
002003	2	0	237	0.0%
002003	3	54	338	16.0%
002003	3	43	694	6.2%
002003	4	15	513	2.9%
002003	4	71	1522	4.7%
002005	1	0	133	0.0%
002005	2	0	0	0.0%
002005	2	0	0	0.0%
001801	1	505	661	76.4%
001601	4	722	913	79.1%
002004	1	0	43	0.0%
001303	3	1862	2191	85.0%
001603	2	606	1252	48.4%
001700	2	1456	1799	80.9%
001301	1	1261	1724	73.1%
001302	1	1921	2340	82.1%
001302	2	486	1573	30.9%
001303	2	412	1171	35.2%

000202	2	26	39	66.7%
001400	1	1334	1454	91.7%
001400	2	825	1028	80.3%
001400	3	604	739	81.7%
001604	3	698	855	81.6%
001303	1	590	877	67.3%
001700	1	3496	4351	80.3%
001500	1	10	10	100.0%
001604	2	250	885	28.2%
001604	1	1386	1995	69.5%
001603	4	1275	1662	76.7%
001603	3	1000	1368	73.1%
001603	1	1396	1711	81.6%
001601	3	574	1362	42.1%
001601	2	116	562	20.6%
001601	1	1301	1741	74.7%

K. GRANT GOALS USING CDBG & HOME FUNDS

The Department's Strategic Business Plan determines priorities and creates a shared commitment among City Council, City staff and citizens around the City's vision statements. The Strategic Business Plan drives the budget preparations and service delivery implementation to ensure that Departmental resources are allocated in accordance with the City's vision. The following are Strategic Business Plan items that have been considered in the development of program and project recommendations.

Core Values

Promote the health, safety, and general well being of the community
Promote collaboration and cooperation

Core Services

We will facilitate strong and effective partnerships with Public Service Agencies
We will promote public safety and health
We will develop and rehabilitate infrastructure as needed

Parks and Leisure Services

We will promote programs and facilities that target all age groups
We will promote a wide range of leisure, recreational and cultural arts opportunities

Planning and Development

We will promote well planned neighborhoods
We will continue to promote a well-planned community
We will promote public facility transportation improvements

Economic Development

We will promote revitalization and redevelopment
We will continue to strengthen and diversify the tax base
We will strongly support workforce development

L. FUNDING SUMMARY

The City of College Station is an entitlement city of the Community Development Block Grant and HOME Investment Partnership Programs. The City of College Station's 2009 allocation for CDBG is \$1,129,425 and for HOME is \$717,005 from the U.S. Department of Housing and Urban

Development. The FY 2010 Annual Action Plan serves as the City of College Station application to HUD for CDBG and HOME funds. The Form SF-424 applications for Community Development Block Grant and HOME Investment Partnership Program funds are included. The HOME program does not currently require a local match for the City of College Station.

M. SUMMARY OF SPECIFIC ANNUAL OBJECTIVES

Summaries of specific annual objectives are found in Tables 1C, 2C, 3A, 3B and 3C in the Appendix following.

N. RESOURCES

Resources are identified in Tables 1C, 2C, 3A, 3B and 3C in the Appendix following.

O. INSTITUTIONAL STRUCTURE

The City of College Station coordinates, supports, and administers the affordable housing, supportive housing, homeless, and non-housing community development strategies through its Department of Economic and Community Development. The department acts as a liaison with community groups, public institutions, non-profit organizations, and private industry to share information, identify resources and opportunities, and coordinate activities when possible. Several formal organizations and committees exist to aid in this coordination: the Community Partnership Board, the United Way of the Brazos Valley, Brazos Valley Council of Governments, Texas A&M University, Blinn College, Small Business Administrative Office, Bryan-College Station Community Health Center Coalition, the Brazos Valley Health Partnership, Brazos Valley Affordable Housing Corporation, Brazos Valley Coalition for the Homeless, the Chamber of Commerce, Habitat for Humanity, the Information and Referral Advisory Board, the Texas Agriculture Extension Office, United Way Campaign Committee, and the Joint Relief Funding Review Committee. Staff will continue to participate in these organizations as well as work individually with others.

P. CITIZEN PARTICIPATION

To ensure citizen participation in the FY 2010 Annual Action Plan process, the City followed its Citizen Participation Plan. A public hearing was held on March 10, 2009 to solicit citizen input regarding the needs and priorities of the City and how citizens feel that the FY 2010 funds should be allocated. The hearing was held in a low and moderate-income neighborhood community center.

The Joint Relief Funding Review Committee (JRFRC) held 6 public meeting and 2 public hearings during April, May, and June to review applications from local non-profit agencies for CDBG Public Service funds. Note that the Cities of Bryan and College Station allocate Public Service funds through a joint process as previously approved by HUD.

A public notice was placed in the local newspaper on June 19, 2009. The notice summarized the proposed projects and budget; identified the 30-day public comment period from June 22, 2009 to July 21, 2009, announced the public hearing on July 7, 2009 and planned Council consideration on June 25, 2009 and July 23, 2009, and the location where the public could view and/or obtain a copy of the proposed plan. A draft of the proposed Action Plan was made available in the City's Department of Economic and Community Development, City Secretary's Office, Public Library, and at the Lincoln Center, which is located in a primarily low-income area. In addition, information was included on the City's informational television channel, on the City's website, and sent to local agencies.

The public hearing held on July 7, 2009 reviewed the goals, objectives and strategies stated in the Consolidated Plan, the proposed projects and allocations that are to be carried out in FY 2010, and

Fair Housing information. Those attending the public hearing were given the opportunity to provide comments regarding the Plan.

All comments and suggestions received were considered in the drafting of the Plan. The Plan incorporates public comment by funding activities and projects identified by the public as important or necessary (see U.S. Dept. of HUD CPD Consolidated Plan Listing of Projects). Specific projects recommended by consensus that require lengthy planning and/or design periods are referred to the appropriate departments for inclusion into their planning calendars for future action using either local or federal funding sources.

The comments and priority rankings of proposed activities as received at the public hearings and during the 30-day comment period are indicated in Section-F of the Appendix. Following is the City's Citizen Participation Plan regarding notice, publications and public input procedures for Consolidated and Action Plan activities.

City of College Station Citizen Participation Plan

In accordance with 24 CFR 91 – Consolidated Submission for Community Planning and Development Programs and in furtherance of the City of College Station's commitment to facilitating the exchange of information between the City and its citizens, the City of College Station has established procedures to provide citizens with a reasonable opportunity to participate in the development of the Citizen Participation Plan, the Consolidated Plan and the Annual Performance Report.

CITIZEN PARTICIPATION PLAN

The City of College Station is committed to the goal of providing opportunities for citizens to review and comment on the Citizen Participation Plan and any amendments to the Citizen Participation Plan. The following steps will be utilized to meet this goal:

1. A public hearing to review the proposed Citizen Participation Plan will be held and copies of the proposed Plan will be available at the public hearing, on the Department's web page and at Department of Economic and Community Development office.
2. Citizen comment and review of the proposed Citizen Participation Plan will be encouraged by residents of assisted housing developments and low-income residents of targeted revitalization areas by holding the public hearing in a targeted area that allows easy access by low-income citizens.
3. Amendments to the Citizen Participation Plan will be published in the local newspaper and will include a 10-day comment period for citizen input before approval by City Council. The amended plan will be available for citizen review by placing copies on the Department's web page and at Department of Economic and Community Development office.
4. All public hearings will be held in facilities that are wheelchair accessible and provide handicapped parking. Interpretive services for deaf or non-English speaking citizens will be available with an advance notice of forty-eight (48) hours. Arrangements for such services can be made by calling the Community Development Office or (TDD) 1-800-735-2989.

CONSOLIDATED PLAN

The City of College Station is committed to providing citizens with the opportunity to participate in the development of the Consolidated Plan, any substantial amendments to the Consolidated Plan and the Consolidated Annual Performance and Evaluation Report. To accomplish these goals, the following procedures will be utilized:

- 1) The City will hold a minimum of two public hearings per year to be conducted at two different

stages of the program year. Citizen's views on housing and community development needs, including priority non-housing needs will be solicited.

The first hearing will be held prior to the City adopting the Consolidated Plan and will discuss the amount of assistance the City expects to receive, the range of activities that may be undertaken, and the estimated amount that will benefit low-moderate income persons.

The second hearing will discuss any comments received regarding the proposed Consolidated Plan, any changes to the proposed plan and provide a review of program performance.

- 2) Notice of the public hearings will be placed in the local newspaper at least 2 weeks prior to the hearing. Notices will also be placed on the local cable television information system, in neighborhood centers and mailed to local agencies providing services to low-moderate income citizens.
- 3) A summary of the proposed Consolidated Plan will be published in the local newspaper. The summary will describe the contents and purpose of the proposed Consolidated Plan and provide the locations where copies of the entire Consolidated Plan may be reviewed.
- 4) Residents of assisted housing developments and low-income residents of targeted revitalization areas will be encouraged to participate in the development and review of the proposed Consolidated Plan by holding the public hearings in targeted areas that allow easy access by low-income citizens and by special outreach programs to be determined by the City.
- 5) A 30-day comment period will be allowed for citizens to comment on the proposed Consolidated Plan. All comments or views of citizens received in writing or orally at the public hearings will be considered in preparing the final Consolidated Plan. A summary of these comments or views, and a summary of any comments or views not accepted and the reason therefore, shall be attached to the final Consolidated Plan.
- 6) A 15-day comment period will be allowed for citizens to comment on the Consolidated Annual Performance and Evaluation Report. A summary of all comments or views of citizens received in writing or orally at public hearings will be attached to the Consolidated Annual Performance and Evaluation Report
- 7) Amendments to the Consolidated Plan will be published in the local newspaper and the amended Plan will be available on the Department's web page and at Department of Economic and Community Development office.
- 8) Citizens will be given a 30-day period to comment on any substantial amendment to the Consolidated Plan. All comments of citizens will be considered and a summary of comments or views not accepted and the reasons therefore, will be attached to the amended Consolidated Plan.
- 9) Technical assistance will be provided to groups representative of persons of low-moderate income that request such assistance in developing proposals for funding assistance that are consistent with the goals and priorities contained in the Consolidated Plan. The level and type of assistance will be determined by the City on a case-by-case basis.
- 10) The City will provide timely, substantive written response to the respective citizen regarding every written citizen comment related to the Consolidated Plan, amendments and the Consolidated Annual Performance and Evaluation Report, within fifteen (15) working days where practical.

- 11) Provide citizens, public agencies and other interested parties with reasonable and timely access to information and records relating to the Consolidated Plan and the use of assistance under the program covered by the Plan during the preceding five (5) years.
- 12) All public hearings will be held in facilities that are wheelchair accessible and provide handicapped parking. Interpretive services for deaf or non-English speaking citizens will be available with an advance notice of forty-eight (48) hours. Arrangement for such services can be made by calling the Department of Economic and Community Development or (TDD) 1-800-735-2989.

DISPLACEMENT INTERVENTION

The City of College Station does not anticipate any displacement of citizens resulting from programs covered by the Consolidated Plan and will take an active role in preventing such displacement, by:

- 1) Thoroughly analyzing projects on a case-by-case basis to determine if any displacement might occur in connection with an individual project.
- 2) Seeking alternatives which could achieve the public purpose without displacement.
- 3) Advising non-resident owners of their responsibilities and potential costs involved with projects resulting in displacement.

In the event that displacement does occur from programs covered by the Consolidated Plan, relocation benefits will be provided to displaced individuals in circumstances covered by the Uniform Relocation and Real Property Acquisition Act of 1970 and 24 CFR 570.104(d), where applicable.

LOCAL DEFINITION OF SUBSTANTIAL CHANGE TO THE CONSOLIDATED PLAN

Amendments to the Consolidated Plan require notice to the public and an opportunity for citizen comment. Amendments are required whenever a project is deleted or added as required by HUD regulatory requirement.

Amendments are required when there will be a substantial change in the purpose, scope, location or beneficiaries of a project. A substantial change is defined as each individual budget transfer of more than 15% of the City's total annual federal allocation reported in the Consolidated Plan that is directed to a different project than originally allocated in the Consolidated Plan.

Q. PROCEDURES FOR RECAPTURED HOME FUNDED HOME-BUYER AND HOME-OWNER PROGRAMS

The Down-Payment Assistance Program (DAP) offers a maximum of \$10,000 for non-City owned property and the City requires a deferred, 0%-interest loan with a minimum 5-year affordability period. It also offers a maximum of \$14,999 for city developed properties or large, 5+-member households. The loan is secured by a Note and Deed of Trust. Recapture of funds will be required upon resale, failure to maintain as homestead, or transfer of ownership. The HOME investment amount subject to recapture is based on the amount of HOME assistance that enabled the homebuyer to purchase the dwelling unit and is repayable in full. The HOME investment includes any assistance that reduced the purchase price from the fair market value to an affordable price. The recaptured funds must be used to carry out HOME eligible activities. Similarly, the homeowner assistance program Owner-Occupied Rehabilitation assistance is provided through a 0% or low interest loan based on the household's financial situation. Funds will be recaptured through regular payments or upon sale of the property or transfer of ownership..

Two neighborhoods in the City, Southside West and Eastgate North, are designated Resale Presumption of Affordability Neighborhoods, thereby satisfying affordability requirements in those

areas. Presumption of Affordability Studies have been prepared and approved by HUD, demonstrating the affordability of housing in those neighborhoods. The Southside West Study and Eastgate North studies have been reviewed in preparation for this Action Plan and continued affordability for these two neighborhoods was confirmed. Finally, liens for recapture of funds are still used in these neighborhoods in order to assure ongoing affordability and to ensure that all statutory requirements are met. These studies have been revalidated within the previous twelve month period and the "presumptions of affordability" found to remain warranted. These, and any subsequently developed presumption of affordability studies will be reviewed and updated annually.

R. PROGRAM MONITORING

The City of College Station Monitoring Plan will consist of three reviews:

Internal Review of City Programs

Forms used in the implementation of Community Development programs and constitute legal instruments, such as contracts, will be approved by the City Attorney prior to their use. Other necessary forms will be developed and approved by the Economic and Community Development staff in compliance with all applicable regulations. Economic and Community Development staff will be responsible for maintaining accurate and complete files as required by HUD on each participant and recipient of assistance.

In addition, staff will conduct regular reviews to determine compliance with short and long-term program requirements. Additionally, activities that provide owner-occupied housing assistance and housing to special needs population or homeless will be monitored for compliance with the Fair Housing and Equal Opportunities (FHEO) requirements. The City of College Station, with the technical assistance from HUD FHEO staff, has completed a Fair Housing Plan. The City will update the Plan as necessary and will promote Fair Housing through a variety of means, to include: public hearings; home-buyer counseling and training sessions; City-sponsored neighborhood block parties and conferences; Publicly supported newsletters; adoption of Fair Housing Ordinances; outreach to housing providers; and inclusion of Fair Housing links and information on the City's web-site.

The City of College Station will also conduct reviews of sub-recipient projects for compliance with Section 504 Handicapped Accessibility, Lead-Based Paint, Housing Quality Standards, Davis-Bacon Labor Standards, and other rules as applicable. The City has also adopted the International Code Council Standards to ensure quality and energy efficient construction and property maintenance.

The City of College Station shall meet all requirements set forth by the Office of Management and Budget and shall comply with the requirements and standards of OMB Circular No's. A-87, A-110 and A-133, and with the applicable sections of 24 CFR Part 85. An independent audit of the City is also conducted on an annual basis to ensure that CDBG and HOME funds are used in accordance with all program requirements. The City also performs a monthly review of its progress regarding the timeliness of expenditure requirements for CDBG funds. When and if benchmarks are not being met to ensure compliance with expenditure requirements, program managers are contacted and discussions held to identify and address delays.

CDBG and/or HOME funded housing projects are carried out in accordance with the locally adopted construction and property maintenance codes. The City funds code enforcement activities carried out in the L/M portions of the City to ensure maintenance of properties to local code requirements. The City also places the required liens against properties to ensure the required length of affordability, and performs an annual audit of projects to ensure continued maintenance, code compliance, current taxes and required occupancy status. Finally, staff inspects all TBRA program units prior to the approval of assistance to verify housing standard compliance.

Sub-recipient Monitoring

Monitoring sub-recipients provides a basis for assessing each program's operations and allows the City to document successes and identify problems. A secondary goal of monitoring is to obtain ongoing data for use in identifying needs and for program reporting. Evaluations will summarize monitoring findings and program goals and measure progress toward those goals during the provision of services. All sub-recipients will be monitored at least once a year. Currently, the City's CHDO is required to provide a written report of its activities on a bi-annual basis and staff monitors the agency twice annually. City staff also reviews and approves each CHDO sponsored project using HOME program funding.

The City of College Station has the responsibility for overall CDBG and HOME performance and Consolidated Plan compliance, including the performance of its sub-recipients. Clear record keeping requirements for sub-recipients are essential for grant accountability. Responsibility for maintaining many of the records is assigned to the sub-recipient. This includes responsibility for documenting activities with special requirements, such as necessary determinations, income certifications, or written agreements with beneficiaries, where applicable.

The City of College Station serves as Grantee and contracts with Sub-recipient Organizations to provide services to low-income citizens. The contract details the services to be provided and a concise statement of conditions, requirements, reporting and performance criteria. All contracts shall be approved by the City Attorney's Office prior to use.

S. REVIEW OF OTHER ENTITIES COMPLIANCE WITH CONSOLIDATED PLAN ACTIVITIES

The City will coordinate with and provide support to other entities that either directly or indirectly help in accomplishing Consolidated Plan goals locally. Organizations having contractual agreements with the City will be monitored as outlined above. Other entities contributing to Consolidated Plan endeavors, but not receiving CDBG/HOME funds from the City, will be supported and encouraged as appropriate. City staff will participate in coordination efforts among local health and social service providers to help further Consolidated Plan goals and objectives.

T. LISTING OF PROPOSED ACTIVITIES

Refer to Table 3 C included in Section 5 of the Appendix

FOSTER AND MAINTAIN AFFORDABLE HOUSING

As part of the FY 2010 Action Plan, College Station will fund the following activities to foster and maintain affordable Housing:

Project Title: Clearance and Demolition: \$7,081

Description:

Clearance, demolition and removal of dilapidated structures that have been deemed uninhabitable in accordance with City codes, including the movement of structures to other sites. Funds will also be used for program delivery costs including staff salaries and benefits.

Project Title: Homebuyer's Assistance: \$19,648

Description:

Downpayment and closing cost assistance provided to eligible, qualified homebuyers through deferred forgivable loans. Funds will be used for program delivery costs including staff salaries and benefits.

Project Title: Community Housing Development Organization (CHDO): \$107,551

Description:

Funds will be made available to an eligible CHDO for the acquisition, development, and construction of affordable housing units or the rehabilitation of existing housing units.

Project Title: New Construction: \$518,106

Description:

Funds will be used to facilitate the development of affordable housing.

REDUCE NUMBER OF POVERTY LEVEL FAMILIES

Through the Non-Housing Community Development Strategies included in the 2005 – 2009 Consolidated Plan, the City will support activities to assist families in breaking the cycle of poverty through increased access to health and human programs that include reduced or no-cost medical services, job training/case management, supportive services, after-school and summer care for children and other basic needs services.

As part of the FY 2010 Action Plan, College Station will fund the following activities to address these goals:

Project Title: Public Service Agency Funding

Description:

Funds will be used to support a variety of Public Service programs to support low and moderate income individuals and families in College Station and Bryan. The following agencies/programs will receive funds in FY 2010:

- ❖ Scotty's House BV Child Advocacy Center – Brazos County Counseling Program for Victims of Child Abuse: \$17,244; 135 Proposed Clients; 502 South Coulter, Bryan, Tx 77803 – This program provides crisis intervention, counseling, medical exams and other vital support services to emotionally, physically and/or sexually abused children;
- ❖ Twin City Mission – The Bridge Emergency Homeless Shelter: \$30,896; 558 Proposed Clients; 2505 S. College, Bryan, Tx 77801 – This program provides case management services in The Bridge Shelter, housing homeless men, women, and families. Services include strengths and needs assessment, treatment planning, information and referral, skills training, and other supportive services to help eliminate barriers to employment and self sufficiency and other similar services to eligible residents of College Station and Bryan, Texas; and, where appropriate, the surrounding communities;
- ❖ Brazos Maternal & Child Health Clinic, Inc. – The Prenatal Clinic: \$22,000; 1125 Proposed Clients; 3370 S. Texas Ave, Suite G, Bryan, Tx 77802 – This program supplies medical supplies such as prenatal vitamins and medicine for expectant mothers;
- ❖ MHMR Authority of BV – Mary Lake Drop-In Center : \$2,773; 40 Proposed Clients; 1504 S. Texas Avenue, Bryan, Tx 77802 – This program provides educational activities, community integration, and peer support to clients, as well as transportation to and from the center;
- ❖ Big Brothers Big Sister Central Tx – BBBS of the BV: \$12,000; 215 Proposed Clients; 315 Tauber St, College Station, Tx 77840 – This program provides assistance to help children reach their potential through professionally supported one-to-one mentoring relationships;
- ❖ Brazos County Rape Crisis Center Inc. dba Sexual Assault Resource Center (SARC) – Individual Counseling and Accompaniment – Direct Aid: \$18,500; 150 Proposed Clients; 3131 E. 29th St Bryan, Tx 77802 – This program provides individual counseling services for survivors and family members of those affected by sexual violence;
- ❖ Health for All – Mental Health Counseling: \$ 17,220; 175 Proposed Clients; Suite A 1328 Memorial Dr. Bryan, Tx 7802 – This program provides the mental health counseling components to the primary care program for uninsured, low income residents.
- ❖ BV Rehabilitation Center – Charitable Services Program: \$14,000; 70 Proposed Clients; 1318 Memorial Dr, Bryan, Tx 77802 – This program provides financial assistance for rehabilitation

services to qualified individuals. Assistance is available for all of the Center's programs including physical therapy, occupational therapy, speech therapy, social services, and medical case review and other similar services to eligible residents of College Station and Bryan, Texas;

- ❖ COCS PARD & CSISD – Kids Klub: \$21,000; 150 Proposed Clients; 1300 George Bush Dr, College Station, Tx 77840 – This program provides supervised after-school care at a reduced cost to children of low-to-moderate income families.
- ❖ COCS PARD – Lincoln Unit of the Boys and Girls Club of Brazos County: \$13,800; 700 Proposed Clients; 1000 Eleanor, College Station, Tx 77840 – This program provides an activity and enrichment-based summer program for children of low-to-moderated income families.

Project Title: Program Administration: \$241,113

Description:

Management, planning and administration of the City's FY 2010 CDBG, HOME and other eligible grant programs for LMI citizens. Staff will provide capacity building and technical assistance as needed to citizens, builders, developers and service providers. Funds will also be used for administrative support, planning and capacity building services provided by Project Unity. Project Unity provides case management to families in need by addressing issues holistically and moving the family to self-sufficiency. Additionally, Project Unity facilitates all Community Partnership Board activities.

U. HOUSING COMMUNITY DEVELOPMENT STRATEGIES

The following strategies were included in the approved 2005 – 2009 Consolidated Plan.

HOUSING COMMUNITY DEVELOPMENT STRATEGIES

GOAL: ENSURE ADEQUATE AFFORDABLE RENTAL HOUSING OPPORTUNITIES FOR LOWER INCOME INDIVIDUALS AND FAMILIES.

Strategy	5-Yr Projected Outcome	1-Yr Proposed Activities
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Objective: Encourage new construction and rehabilitation of affordable rental units, and the continuation of rental assistance programs as needed.

As needed, maintain or increase the number of certificates/units available for rental assistance.	Number of available rental subsidy units (vouchers and/or certificates) maintained or increased as needed.	Continued support of Housing Assistance programs through BVCOG, LULAC, Southgate Village, HTC, etc.
Encourage/facilitate the rehabilitation of affordable rental units.	Rehabilitation of 20 affordable rental units/year for a total of 100 units during the five year plan period	Continued support of Housing Assistance programs through BVCOG, LULAC, Southgate Village, HTC, etc.
Encourage/facilitate the construction of affordable rental units.	Construction of 100 affordable rental units during the five year plan period	Continued support of Housing Assistance programs through BVCOG, LULAC, Southgate village, HTC, etc. Development of additional affordable rental housing units through the planning and construction of a mixed-use development.

Objective: Encourage programs that promote self-sufficiency.

Encourage/facilitate lower income tenants in becoming	50 low and moderate income tenants become homeowners	Downpayment Assistance program, CHDO funding, Habitat
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homeowners.	over the five year plan period	for Humanity, Homebuyers Education Coalition
Encourage/facilitate programs helping households move from rental subsidies to self-sufficiency.	10 rental recipient households move off rental subsidies and achieve self-sufficiency	Downpayment Assistance program, Section 8, Twin City Mission programs, MHMR, Habitat for Humanity, CHDO, Homebuyers Education Coalition, etc.

GOAL: ENSURE ADEQUATE AFFORDABLE HOUSING ASSISTANCE FOR LOWER INCOME HOME OWNERS.

Strategy	5-Yr Projected Outcome	1-Yr Proposed Activities
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Objective: Encourage and facilitate the maintenance, rehabilitation, and continued affordability of owner-occupied residential properties.

Encourage and facilitate maintenance of residential units by lower income owners.	5 residential properties will be renovated per year to total 25 rehabilitations in the 5 year period.	Single Family Housing Assistance program, Reconstruction Program, referrals to volunteer organizations.
Assist lower-income home owners with emergency repair and/or weatherization assistance.	5 emergency and/or weatherization projects will take place in College Station per year, for a total of 25 during the 5 year planning period.	Single Family Housing Assistance program, referrals to volunteer organizations.
Educate lower-income home owners regarding city code issues and maintenance, budgeting issue related to home ownership.	500 L/M persons counseled and provided information on ownership, codes, budgeting and maintenance issues.	Downpayment Assistance program, Single Family Housing Assistance program, Reconstruction Program, Code Enforcement, Neighborhood Block Events, Informational Fairs throughout the City

Objective: Encourage and facilitate the removal and replacement of dilapidated residential structures.

Encourage and facilitate the removal and replacement of dilapidated single family residential structures.	20 dilapidated structures demolished and reconstructed during the five year period.	Demolition project, Reconstruction Program project, Code Enforcement program
Educate lower-income home owners regarding city code issues, maintenance and budgeting issue related to home ownership.	500 lower income persons counseled and provided information on ownership, codes, budgeting and maintenance issues.	Downpayment Assistance Counseling, Demolition project, Reconstruction Program project, Code Enforcement program

GOAL: RETAIN AND EXPAND AFFORDABLE HOUSING OPPORTUNITIES FOR LOWER INCOME HOME BUYERS.

Strategy	5-Yr Projected Outcome	1-Yr Proposed Activities
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Objective: Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties.

Encourage and support programs and projects that provide assistance to lower-income purchasers of existing affordable homes.	15 L/M first-time home buyers assisted each year for a total of 75 assisted during the 5 year reporting period	Downpayment Assistance program, Homebuyer Education Coalition, BVCOG's Homebuyers program, CHDO Housing Development, Habitat for Humanity Support
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Encourage and support programs and projects that provide education and counseling to lower-income home-buyer hopefuls.	50 L/M home buyers counseled each year for a total of 250 assisted during the 5 year reporting period	Downpayment Assistance program, CHDO Funding, Homebuyer Education Coalition, Habitat for Humanity
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Objective: Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers.

Encourage and support programs and projects that provide assistance to lower-income purchasers of newly constructed affordable homes.	5 new affordable SF units constructed annually and sold to L/M home-buyers, for a total of 20 during the 5 year reporting period.	Downpayment Assistance program, New Construction program, Acquisition program, CHDO funding, Habitat for Humanity and acquisition programs, BVCOG
Encourage and support programs and projects that provide incentives to developers of new affordable single-family residential units.	5 new affordable SF units constructed annually due to public or private incentives for affordable units. A total of 20 constructed during the 5 year reporting period.	Downpayment Assistance program, New Construction program, Acquisition program, CHDO funding, Habitat for Humanity and acquisition programs, BVCOG

GOAL: ENSURE ADEQUATE AFFORDABLE HOUSING OPPORTUNITIES FOR LOWER INCOME SPECIAL NEEDS POPULATIONS.

Strategy	5-Yr Projected Outcome	1-Yr Proposed Activities
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Objective: Encourage and facilitate programs that maintain and/or create housing options for special needs populations.

Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs.	An increased capacity and/or efficiency in delivery of assistance to targeted populations.	Special needs housing programs through BVCAA-HOPWA, MHMR, HTC, etc., develop additional elderly housing units
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Objective: Encourage and facilitate organizations that provide social and/or housing services to special needs populations.

Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services.	An increased number and/or capacity for agencies delivering assistance to targeted populations..	Special needs housing programs through BVCAA-HOPWA, MHMR, HTC, etc., develop additional elderly housing units
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GOAL: ENSURE AFFORDABLE, SAFE AND SECURE HOUSING OPPORTUNITIES FOR LOWER INCOME OCCUPANTS.

Strategy	5-Yr Projected Outcome	1-Yr Proposed Activities
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Objective: Mitigate health and safety issues in residential properties occupied by lower income persons.

Educate lower income homeowners, home-buyers and tenants	100 lower income persons provide information and/or counseling annually.	Downpayment Assistance program, CHDO Funding, Habitat for Humanity, Homebuyer Education Coalition
Reduce lead paint hazards in project properties	Lead paint hazard reduction achieved on 4 properties annually, for a total of 20 in the five-year period.	Single Family Housing Assistance program, Demolition program, Reconstruction Program, HTC, etc.
Encourage and facilitate training and certification for local contractors and employees	An increase in the number of trained and certified contractors, workers and employees.	Single Family Housing Assistance project, New Construction project, Reconstruction Program project, CHDO funding, information provided

		on City's Website
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V. HOMELESSNESS AND THE CONTINUUM OF CARE STRATEGIES

HOMELESSNESS AND THE CONTINUUM OF CARE STRATEGY

Strategy	5-Yr Projected Outcome	1-Yr Proposed Activities
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Objective: Help low-income families avoid becoming homeless.

Rental Rehabilitation	Existing rental vouchers or subsidies should be increased reflecting funds available from other financial resources	Support Section 8 activities, Support proposed HTC Multi-family rehab projects
Rental/Mortgage Assistance	Demonstration of coordinated effort among non-profits providing rental subsidies	Review efforts of non-profits providing rental subsidies and provide Tenant Based Rental Assistance for security deposits
Legal Assistance - Involving tenant/landlord disputes, particularly fair housing issues and matters of eviction	Demonstration of coordinated effort among non-profits providing eviction prevention assistance	Review the provisions of eviction prevention assistance, Fair Housing informational presentations, City's Website

Objective: Reach out to homeless persons and assess their individual needs.

Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc.	Establish a job training program during the five year planning period	Review and support Twin City Mission and Family Promise programs when appropriate
Support and expand collaboration and networking of local non-profit agencies through out the community	Establish an evaluation tool during five year planning period to monitor the status of the homeless in our community	Review and support Twin City Mission and Family Promise programs when appropriate
Coordinate among appropriate entities regarding potential referrals to local shelters	Continuation of a network of organizations providing information regarding unidentified homeless persons	Review and support Twin City Mission and Family Promise programs when appropriate

Objective: Address the emergency shelter and transitional housing needs of homeless persons.

Increase the capacity or number of emergency and transitional shelters for families	Expansion of 20 additional spaces for families within the next five years	Review and support Twin City Mission and Family Promise programs when appropriate
Increase the capacity or number of emergency and transitional shelters for persons with special needs	Expansion of at least 5 additional units for homeless persons with special needs	Review and support Twin City Mission programs when appropriate

Objective: Help homeless persons make the transition to permanent housing and independent living.

Provide employment training and counseling to homeless individuals	Assist 40 homeless persons during 5 year planning period	Review and support Twin City Mission, Family Promise and MHMR programs
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Assist homeless persons in meeting various human and health service needs	To assist 100 homeless persons through coordinated efforts of local agencies during 5 year planning period	Review success of PSA programs directed to homeless persons – 20 persons
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W. NON - HOUSING COMMUNITY DEVELOPMENT STRATEGIES

NON-HOUSING COMMUNITY DEVELOPMENT STRATEGIES

GOAL: ENCOURAGE THE DELIVERY OF HEALTH AND HUMAN SERVICES TO ASSIST FAMILIES IN REACHING THEIR FULLEST POTENTIALS

Strategy	5-Yr Projected Outcome	1-Yr Proposed Activities
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Objective: Improve health and dental care services available to low-income households

Encourage, support and continue the access of health and dental care services to all community residents	Continued and/or increased access to health and dental facilities	Coordinate assessment activities with Project Unity, United Way, and City of Bryan to determine extent of health and dental care needs.
Work with nonprofit providers of health and dental care to deliver programs to low and moderate income families	Maintain and/or increase the number of clients receiving health and or dental services.	JRFRC Process/Public Service Agency Funding

Objective: Develop support system for senior citizens

Facilitate development of services directed to the growing population of senior citizens	Evidence of additional senior care opportunities	JRFRC Process/Public Service Agency Funding & possible Public Facility activities
Encourage continued development of senior citizen programs for the City of College Station	Evidence of additional senior care opportunities	JRFRC Process/Public Service Agency Funding & possible Public Facility activities

Objective: Develop child care options for low/moderate income families

Facilitate development of child care programs	Evidence of additional child care opportunities	JRFRC Process/Public Service Agency Funding
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Objective: Continue, maintain and support information, referral, case coordination and community needs assessment systems

Support information and Referral systems that inform and educate those in most need of health and human services available in the community	Increased client usage of information and referral services.	Encourage and facilitate public awareness of information and referral services to include 211 Texas
Support the continued development of a family based intake system to ensure the access of low and moderate income families to health and human services	Agency focus group studies on how specific needs are being met in the community.	Continued participation in Project Unity endeavors and the collaborative efforts of the Community Partnership Board.
Work with non-profit public service agencies to deliver programs to low and moderate income families	Increase lower-income persons receiving services provided by programs of local agencies.	Facilitate JRFRC process for Public Service Agency funding in 2010-2011

Assist non-profit agencies in developing other sources of funding for health and human service programs	Increased number of funding sources available for health and human service programs of local non-profit agencies.	Administrative support of United Way's various Impact Committees and non-profit development activities
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Objective: Insure that the provision of health and human services is approached within a holistic framework to enable families in breaking the cycle of poverty

Facilitate the provision of Health & Human services and promote effective collaboration among non-profit agencies	Increased number of families that achieve self sufficiency	Facilitate JRFRC process for Public Service Agency funding in 2010-2011
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GOAL: Support Public Facilities/Infrastructures to provide safe, secure and healthy environments for families

Strategy	5-Yr Projected Outcome	1-Yr Proposed Activities
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Objective: Improvement of accessibility to health and human service facilities

Centralized and improved accessibility to health services	Improved access to health and dental care delivery systems	Provide technical assistance and facilitate ongoing collaborative efforts of health service delivery
Centralized and improved accessibility to human services	Improved access to local providers of human services	Focus on improving access to human services through improved information and referral systems

Objective: Improvement of infrastructure systems affecting the health and safety of neighborhood residents

Rehabilitation and expansion of water and sewer lines, street and sidewalk, and flood drain improvements	Completion of rehabilitation projects in designated low/mod income neighborhoods	Street and sidewalk improvements, park improvements, and other Public Facility Activities as approved by City Council
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Objective: Rehabilitation and improved accessibility of public services facilities

Improve or expand park facilities including green space, neighborhood parks and recreational facilities	Completion of Parks projects in designated low/mod income neighborhoods	Expand and improve park facilities
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GOAL: PROVIDE ECONOMIC OPPORTUNITIES FOR DEVELOPMENT OF STRONG AND DIVERSE ECONOMIC ENVIRONMENT TO BREAK THE CYCLE OF POVERTY

Strategy	5-Yr Projected Outcome	1-Yr Proposed Activities
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Objective: Encourage and support the continued development of existing economic activities; the emergence of high technology applications; tourism and the hospitality industry; and expansion of the service sector of the economy

Provide businesses seeking to locate in College Station with a high quality environment	Measurable increase in job opportunities for residents of College Station	Participate in economic development activities providing incentives to local businesses
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Objective: Retain support for healthy existing businesses and industry and to increase the number of jobs

Facilitate city financing mechanisms where applicable to assist business and industry with expansion; as well as providing and maintaining needed infrastructure	Measurable increase in job opportunities for residents of College Station	Participate in economic development activities providing incentives to local businesses
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Objective: Support and expand training and employment activities for the under employed

Support and expand community wide training and employment activities targeted to low/mod income households	Increase the number of participants in training programs	Continue to review outside agency training programs (BV Workforce Solutions, Twin City Mission, Project Unity, etc.)
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GOAL: REVITALIZE DECLINING NEIGHBORHOODS IN SUPPORT OF WELL-PLANNED NEIGHBORHOODS FOR DEVELOPMENT OF FAMILIES

Strategy	5-Yr Projected Outcome	1-Yr Proposed Activities
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Objective: Emphasize Neighborhood Integrity

Utilize code enforcement regulations to maintain the integrity of older neighborhoods	Increased compliance to city codes and ordinances in low/mod income neighborhoods	Funding of Code Enforcement officers
Annual partnership of Texas A&M students, neighborhood residents, and City employees to provide "sweat equity" for improvements in low/mod income neighborhoods through the "BIG EVENT"	Increased property maintenance and compliance to city codes and ordinances in low/mod income neighborhoods	Assist in City's participation in the Big Event to include funding from City's general fund

Objective: Clearance of vacant and dilapidated structures providing benefits to a designated low/mod income area

Demolition of vacant structures in low/mod income areas to provide space for park facilities	Completion of Parks projects in designated low/mod income neighborhoods	Identification of potential Demolition projects necessary to facilitate Parks facility improvements
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X. PUBLIC SERVICE AGENCY SUPPORT

The Joint Relief Funding Review Committee (JRFRC) received and reviewed 13 applications from local providers of health and human services for CDBG funding of direct public services to low and moderate income residents of Bryan and College Station. Multiple public meetings and public hearings were held by the JRFRC between April and June. The JRFRC recommended funding for 12 public service programs seven (7) programs will be funded by the City of College Station, four (4) will be funded by the City of Bryan, and one program will receive funding from each City. The City of College Station will also assist in the administration of an additional two (2) CDBG funded public service programs serving children from lower-income families of College Station.

Y. ENVIRONMENTAL COMPLIANCE

For the purposes of CDBG and/or HOME funded activities, the City of College Station is the "Responsible Entity" under the National Environmental Policy Act (NEPA). The City's Director of Economic & Community Development is designated by this Action Plan to serve as the City's Certifying Officer for environmental review requirements. To ensure compliance with NEPA and HUD environmental regulations (24 CFR Part 58), the City complies with prescribed environment review requirements as noted below.

A project binder titled "NEPA Clearance and Authorization to Commit Federal Funds" is maintained in the Office of the Community Revitalization Coordinator. This binder contains individual Environmental Review Record (ERR) Coversheets documenting environmental clearance for each CDBG and HOME funded activity.

Documents certifying NEPA clearance are the responsibility of the Community Revitalization Coordinator and the Housing Programs Analyst, respectively. The necessary documents, as required

by activity for ERR clearance, are placed in project files by the Community Revitalization Coordinator prior to commencement of project activities or commitment of funds.

A copy of the ERR Coversheet documenting environmental clearance is forwarded to the CD Projects Coordinator. As staff responsible to request purchase orders and process payments for program expenses, the Projects Coordinator, ensures that no federal funds are committed nor expended on an activity prior to receipt of an ERR Coversheet verifying project eligibility under NEPA for that activity.

Activities defined as Categorically Excluded (24 Sec. 58.35) and reverting to Exempt, will be so documented. Projects with environmental conditions triggering the need for a full Format II Environmental Assessment will have a completed ERR and a Finding of No Significant Impact (FONSI) will have been published and a Request for Release of Funds (RROF) received prior to commitment of funds.

An ERR Coversheet is prepared for each project which includes the type activity, project name and description, grant and year and approval to proceed. Other required ERR documents are attached to the coversheet. Following is a list of the required ERR clearances and documents typically required for the various CDBG and HOME funded activities.

Program	Applicable Statute	Typical Clearance Documentation Required
Administration	24 Sec. 58.34 (a)	Exempt (24 Sec. 58.34 (a))
Public Services	24 Sec. 58.34 (a)	Exempt (24 Sec. 58.34 (a))
Home-Buyer Assistance	24 Sec. 58.35 (b)	Categorical Exclusion (not subject to 58.5) and related documents
Single-Family Rehab	24 Sec. 58.35 (a)	Categorical Exclusion (subject to 58.5) Reverting to Exempt unless environmental conditions require an Environmental Assessment, FONSI and RROF
Housing Construction	24 Sec. 58.35 (a)	Categorical Exclusion (subject to 58.5) Reverting to Exempt unless environmental conditions require an Environmental Assessment, FONSI and RROF
Commercial Revitalization	24 Sec. 58.35 (a)	Categorical Exclusion (subject to 58.5) Reverting to Exempt unless environmental conditions require an Environmental Assessment, FONSI and RROF
Public Facilities	24 Sec. 58.35 (a)	Categorical Exclusion (subject to 58.5) Reverting to Exempt unless environmental conditions require an Environmental Assessment, FONSI and RROF
Emergencies	24 Sec. 58.34 (a)	Exempt (24 Sec. 58.34 (a))

ERR forms used for CDBG and/or HOME funded programs and projects include:

- Environmental Review Record Coversheet
- Environmental File Checklist (for Federally Assisted Housing Projects)
- Environmental File Checklist (for Federally Public Facility Development)
- Environmental File Checklist (for Federally Assisted Multifamily Development)
- Exempt Activity - 24 Sec. 58.34 (a)
- Categorical Exclusion - (not subject to 58.5)
- Categorical Exclusion - (subject to 58.5)
- Statutory Checklist - Federal Laws and Authorities listed at Sec. 58.5
- Environmental Assessment Checklist - Federal Laws & Authorities listed at Sec. 58.5
- Compliance Documentation Checklist - Other Requirements (24 CFR Part 58.6)
- Notice to Prospective Buyers of Properties Located in Runway Clear Zones

Notice for Request for Release of Funds & Finding of No Significant Impact

Actions to Evaluate and Remove Lead-Based Paint Hazards

City program efforts to evaluate and remove lead-based paint hazards are found in the City's current Consolidated Plan. The City continues to proceed with the plans and actions outlined in that section of the Consolidated Plan, and, in an effort to gauge the potential problem with elevated lead blood levels, staff monitors information from the Texas Department of Health's Environmental Lead Branch related to testing and results for children in the Bryan – College Station MSA.

During the past year staff has collaborated with the Texas Department of State Health Services - Environmental Lead Branch program and various municipalities involved with lead-based paint remediation activities. City staff has consulted with lead inspection professionals, state and federal regulators and housing staff from other municipalities, to initiate preparation of a course of action to renovate homes constructed prior to 1978 in the City's Housing Rehabilitation program.

Currently, the City is not renovating pre-1978 homes, due to the lack of local lead certified professionals to perform the work. City staff will commence with lead-based paint remediation activities once adequate lead certified professionals identified, trained, and in place to perform the work. It is the goal of the Economic & Community Development Department to evaluate the possibility of launching a housing rehabilitation effort for pre-1978 dwellings.

The most current information related to this elevated blood lead levels in local children is found in the following table - Texas Childhood Lead Poisoning Prevention Program. The information shows that, out of 259 children tested, less than 5 had elevated lead levels as compared to 14 for the entire county. The City's goals and objectives will continue to be utilized to address this issue and other opportunities to reduce lead-based paint hazards will be explored.

Texas Childhood Lead Poisoning Prevention Program

*Counts for unduplicated children under 15 years of age at time of test, based on 04/02/09 dataset. Elevated results are lead levels greater than or equal to 10 micrograms per deciliter. Counts of 1-4 expressed as "< 5" to protect confidentiality.

Prepared by L.J. Smith, 06/8/09
Approved by Teresa Willis, 06/8/09
Texas CLPPP 1-800-588-1248

Children Tested for Lead & Children Elevated*
Brazos County, Texas and by Selected Zip Code, 2008
Age 0-14(years)

Location	Children Tested	Children Elevated
All Brazos	2044	21
Zip		
77801	272	5
77802	128	< 5
77803	634	11
77806	12	0
77807	104	0
77840	223	< 5
77845	123	< 5
Total Zip	1496	16

College Station, Texas by Zip Code, 2008

Zip	Children Tested	Children Elevated
77480	< 5	0
77804	< 5	0
77840	223	< 5
77842	< 5	0
77845	123	< 5
Total	355	< 5

APPENDIX

a. GLOSSARY OF TERMS AND ACRONYMS

Acquisition: Obtaining real property, following state and federal regulatory requirements, for the purpose of preparing a proposed, eligible city activity.

Affordable Housing: Affordable housing is generally defined as housing where the occupant is paying no more than 30% gross income for housing costs.

Allocation: Funds set aside for a particular approved activity.

Area of Minority Concentration: Any neighborhood in which the percentage of households in a particular racial or ethnic minority group is at least 20 percentage points higher than the percentage of that minority group for the MSA.

Area of Low-Income Concentration: A census tract where over 51% of the population consists of households with incomes below 80%.

BVCAA (Brazos Valley Community Action Agency): Local non-profit service provider agency, providing a variety of services to the low-income and special needs population.

BVCASA (Brazos Valley Council on Alcohol and Substance Abuse): Local non-profit service provider agency, providing assistance to individuals who suffer from the effects of alcohol and substance abuse.

BVCH (Brazos Valley Coalition for the Homeless): Coordinates planning to address homeless and shelter needs in the Brazos Valley.

BVCOG (Brazos Valley Council of Governments): Multi-county consortia agency that provides low-income housing assistance programs to the multi-county region it serves.

CDBG (Community Development Block Grant): An annual grant of federal dollars to the City of College Station from the U.S. Department of Housing and Urban Development. The funds are spent on activities that benefit low and moderate income persons, eliminate slum and blight, or address an urgent need.

CHDO (Community and Housing Development Organization): A type of nonprofit housing provider that must receive a minimum of 15 percent of all Federal HOME Investment Partnership funds. The primary difference between CHDO and other nonprofits is the level of low-income resident participation on the Board of Directors.

Consolidated Plan: Developed by City with input from citizens and community groups, the Consolidated Plan serves four functions: 1) it is a planning document for the community, built upon public participation and input; 2) it is the application for funds under HUD's formula grant programs (CDBG, HOME, ESG, and HOPWA); 3) it lays out local priorities; and 4) it lays out a 5 year strategy the City will follow in implementing HUD programs.

Continuum of Care: A comprehensive system for moving individuals and families from homelessness to permanent housing by providing services (e.g. job training, counseling, budget counseling, education, etc.)

Cost Burden: The extent to which gross housing costs, including utility income, exceed 30% of gross income, based on available data from the U. S. Census Bureau.

Demolition: The act of removing a structure, or component of a structure, in order to prepare a project site for an eligible activity. Waste materials from the demolition are discarded in an appropriate landfill.

Elderly: A person who is at least 62 years of age. For the purposes of some HTC projects, the age of 55 years old may be applied.

Emergency Shelter: Any facility with overnight sleeping accommodations, the primary purpose of which is to provide temporary shelter for the homeless in general or for specific populations of the homeless.

ESG (Emergency Shelter Grant): HUD provides funds to improve the quality of emergency shelter, to help make available emergency shelter, and to help meet operating costs and costs of essential social services to homeless individuals.

Extremely Low-Income Family: A Family whose income is between 0% and 30% of the median income for the area, as determined by HUD.

FEMA (Federal Emergency Management Agency): Administers funds to local emergency service organization for responses to emergency situations.

FIPAC: Façade Improvement Program Advisory Committee

Frail Elderly: An elderly person (62+) who is unable to perform at least three activities of daily living, such as eating, dressing, bathing, grooming, or household management.

FY (Fiscal Year): The budget calendar year whereby all accounting transactions commence and complete. The City's Fiscal Year and HUD's fiscal are October 1st – September 30th.

GIS: Geographic Information System

HOME (HOME Investment Partnership Grant): An annual grant from the U.S. Department of Housing and Urban Development that provides funds for affordable housing projects/programs.

Homeless Person: Unaccompanied person 17 years of age or younger who is living in situations described by terms "sheltered" or "unsheltered".

Housing Problems: Households with housing problems including physical defects, overcrowding and cost burden. Overcrowding is a housing unit containing more than one person per room.

HTC (Housing Tax Credits): A way of obtaining financing to develop low-income housing. Government programs provide dollar-for-dollar credit toward taxes owed by the housing owner. These tax credits can be sold, or used to back up bonds that are sold, to obtain financing to develop the housing.

HUD: U. S. Department of Housing and Urban Development.

I&R: Information and Referral

IDIS: Integrated Disbursement Information System

JRFRFC: Joint Relief Funding Review Committee.

Jurisdiction: A state or unit of general local government.

Lead-Based Paint Hazard: Any condition that causes exposure to lead from lead-contaminated dust, soil and paint that is deteriorated or present in accessible surfaces, friction surfaces or impact surfaces that would result in adverse human health effects.

L/M Income or LMI: Low to Moderate income

Low Income: Households whose income is below 80% of the area median income. This is referred to as moderate income in the CDBG program.

LULAC: League of United Latin American Citizens

MHMR: Mental Health Mental Retardation

MSA: Metropolitan Statistical Area.

Mixed-Use Development: A project with planned integration of some combination of low to moderate income residential, retail, office, hotel, recreation or other functions.

PJ: Participating Jurisdiction

Presumption of Affordability Study: For the purposes of continued affordability for the HOME program, a study for a specific geographic area demonstrating the affordability of housing for low/mod populations.

Rehabilitation Program: A city designed housing assistance program that provides funding to an owner-occupant for necessary renovation and repairs to their existing structure, when the rehabilitation is considered feasible and cost effective.

Section 8 Program: The program provides rental assistance. Those who receive the assistance pay no more than 30% of their gross income for rent.

Self Sufficiency: A program designed to provide support services to enable participating families to achieve economic independence and self-sufficiency.

Standard Condition: Improvements / structures which are determined to be in compliance with the City of College Station Building Codes.

Substandard Condition: Improvements / structures which are determined to be in non-compliance with the City of College Station Building Codes.

Substandard - Suitable for Rehabilitation (Repairable): An improvement / structure which is structurally sound, and for which the cost to address the identified City of College Station Building Code deficiencies will not cause the total property indebtedness to exceed 90 percent of the after-rehabilitation property value.

Substandard - Not Suitable for Rehabilitation (Non-Repairable):

1) Structurally Infeasible for Rehabilitation: An improvement / structure in which the majority of the primary structural components have deteriorated to the extent that the physical integrity is seriously compromised. The structure can only be brought into code compliance through new construction activities.

2) Economically Infeasible for Rehabilitation: An improvement / structure for which the cost required to address the identified City of College Station Building Code deficiencies will cause the total property indebtedness to exceed the after-rehabilitation property value.

Substandard Condition and Not Suitable for Rehab: By local definition, dwelling units that are in such poor condition as to be neither structurally nor financially feasible for rehabilitation.

Substandard Condition but Suitable for Rehab: By local definition, dwelling units that do not meet standard conditions but are both financially and structurally feasible for rehabilitation. This does not include units that require only cosmetic work, correction of minor livability problems or maintenance work.

TBRA (Tenant Based Rental Assistance): A HUD funded rental subsidy provided to low income individuals through the HOME program that can be used by the individuals for rent or security deposit expenses.

TDHCA (Texas Department of Housing and Community Affairs): State agency that receives and administers federal funding for all the major HUD sponsored grants.

b. CERTIFICATIONS

CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing -- The jurisdiction will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the jurisdiction, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implementing regulations at 49 CFR 24; and it has in effect and is following a residential antidisplacement and relocation assistance plan required under section 104(d) of the Housing and Community Development Act of 1974, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs.

Drug Free Workplace -- It will or will continue to provide a drug-free workplace by:

1. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
2. Establishing an ongoing drug-free awareness program to inform employees about --
 - (a) The dangers of drug abuse in the workplace;
 - (b) The grantee's policy of maintaining a drug-free workplace;
 - (c) Any available drug counseling, rehabilitation, and employee assistance programs; and
 - (d) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
3. Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph 1;
4. Notifying the employee in the statement required by paragraph 1 that, as a condition of employment under the grant, the employee will -
 - (a) Abide by the terms of the statement; and
 - (b) Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;
5. Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph 4(b) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer or other designee on whose grant activity the convicted employee was working, unless the Federal agency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;

6. Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph 4(b), with respect to any employee who is so convicted:
 - (a) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or
 - (b) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;
7. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs 1, 2, 3, 4, 5 and 6.

Anti-Lobbying -- To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction -- The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan -- The housing activities to be undertaken with CDBG, HOME, ESG, and HOPWA funds are consistent with the strategic plan.

Section 3 -- It will comply with section 3 of the Housing and Urban Development Act of 1968, and implementing regulations at 24 CFR Part 135.

Signature/Authorized Official

Date

Title

Specific CDBG Certifications

The Entitlement Community certifies that:

Citizen Participation -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated housing and community development plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income. (See CFR 24 570.2 and CFR 24 part 570)

Following a Plan -- It is following a current consolidated plan (or Comprehensive Housing Affordability Strategy) that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

1. **Maximum Feasible Priority.** With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low and moderate income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities which the grantee certifies are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available);
2. **Overall Benefit.** The aggregate use of CDBG funds including section 108 guaranteed loans during program year(s) , (a period specified by the grantee consisting of one, two, or three specific consecutive program years), shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period;
3. **Special Assessments.** It will not attempt to recover any capital costs of public improvements assisted with CDBG funds including Section 108 loan guaranteed funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements. However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

The jurisdiction will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the proportion of fee or assessment attributable to the capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction;

Compliance With Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

Lead-Based Paint -- Its activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, subparts A, B, J, K and R;

Compliance with Laws -- It will comply with applicable laws.

Signature/Authorized Official

Date

Title

OPTIONAL CERTIFICATION CDBG

Submit the following certification only when one or more of the activities in the action plan are designed to meet other community development needs having a particular urgency as specified in 24 CFR 570.208(c):

The grantee hereby certifies that the Annual Plan includes one or more specifically identified CDBG-assisted activities which are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

Signature/Authorized Official

Date

Title

Specific HOME Certifications

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If the participating jurisdiction intends to provide tenant-based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of the participating jurisdiction's consolidated plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

Eligible Activities and Costs -- it is using and will use HOME funds for eligible activities and costs, as described in 24 CFR § 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in § 92.214.

Appropriate Financial Assistance -- before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing.

Signature/Authorized Official

Date

Title

APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING AND DRUG-FREE WORKPLACE REQUIREMENTS:

A. Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

B. Drug-Free Workplace Certification

1. By signing and/or submitting this application or grant agreement, the grantee is providing the certification.
2. The certification is a material representation of fact upon which reliance is placed when the agency awards the grant. If it is later determined that the grantee knowingly rendered a false certification, or otherwise violates the requirements of the Drug-Free Workplace Act, HUD, in addition to any other remedies available to the Federal Government, may take action authorized under the Drug-Free Workplace Act.
3. Workplaces under grants, for grantees other than individuals, need not be identified on the certification. If known, they may be identified in the grant application. If the grantee does not identify the workplaces at the time of application, or upon award, if there is no application, the grantee must keep the identity of the workplace(s) on file in its office and make the information available for Federal inspection. Failure to identify all known workplaces constitutes a violation of the grantee's drug-free workplace requirements.
4. Workplace identifications must include the actual address of buildings (or parts of buildings) or other sites where work under the grant takes place. Categorical descriptions may be used (e.g., all vehicles of a mass transit authority or State highway department while in operation, State employees in each local unemployment office, performers in concert halls or radio stations).
5. If the workplace identified to the agency changes during the performance of the grant, the grantee shall inform the agency of the change(s), if it previously identified the workplaces in question (see paragraph three).
6. The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant:

Place of Performance (Street address, city, county, state, zip code)

Check ___ if there are workplaces on file that are not identified here.

The certification with regard to the drug-free workplace is required by 24 CFR part 24, subpart F.

7. Definitions of terms in the Nonprocurement Suspension and Debarment common rule and Drug-Free Workplace common rule apply to this certification. Grantees' attention is called, in particular, to the following definitions from these rules:

"Controlled substance" means a controlled substance in Schedules I through V of the Controlled Substances Act (21 U.S.C. 812) and as further defined by regulation (21 CFR 1308.11 through 1308.15);

"Conviction" means a finding of guilt (including a plea of nolo contendere) or imposition of sentence, or both, by any judicial body charged with the responsibility to determine violations of the Federal or State criminal drug statutes;

"Criminal drug statute" means a Federal or non-Federal criminal statute involving the manufacture, distribution, dispensing, use, or possession of any controlled substance;

"Employee" means the employee of a grantee directly engaged in the performance of work under a grant, including: (i) All "direct charge" employees; (ii) all "indirect charge" employees unless their impact or involvement is insignificant to the performance of the grant; and (iii) temporary personnel and consultants who are directly engaged in the performance of work under the grant and who are on the grantee's payroll. This definition does not include workers not on the payroll of the grantee (e.g., volunteers, even if used to meet a matching requirement; consultants or independent contractors not on the grantee's payroll; or employees of subrecipients or subcontractors in covered workplaces).

d. TABLES

Table 1A: Homeless and Special Needs Populations

Continuum of Care: Housing Gap Analysis Chart

		Current Inventory	Under Development	Unmet Need/ Gap
Individuals				
Example	Emergency Shelter	100	40	26
Beds	Emergency Shelter	130	n/a	155
	Transitional Housing	20	n/a	110
	Permanent Supportive Housing	0	0	103
	Total	150	n/a	368
Persons in Families with Children				
Beds	Emergency Shelter	47	n/a	105
	Transitional Housing	47	n/a	145
	Permanent Supportive Housing	0	n/a	138
	Total	94	n/a	388

Continuum of Care: Homeless Population and Subpopulations Chart

Continuum of Care: Homeless Population and Subpopulations Chart					
Part 1: Homeless Population		Sheltered		Unsheltered	Total
		Emergency	Transitional		
Example:		75 (A)	125 (A)	105 (N)	305
1. Homeless Individuals		82 (A)	21 (A)	19 (N)	122
2. Homeless Families with Children		9 (A)	24 (A)	2 (N)	35
2a. Persons in Homeless Families with Children		28 (A)	56 (A)	6 (N)	90
Total (lines 1 + 2a)		110	77	25	212
Part 2: Homeless Subpopulations		Sheltered		Unsheltered	Total
1. Chronically Homeless		39 (A)		1(N)	40
2. Seriously Mentally Ill		25(A)			
3. Chronic Substance Abuse		34(A)			
4. Veterans		8(A)			
5. Persons with HIV/AIDS		1 (A)			
6. Victims of Domestic Violence		30(A)			
7. Youth		2(A)			

Table 1B: Special Needs (Non-Homeless) Populations

SPECIAL NEEDS SUBPOPULATIONS	Priority Need Level High, Medium, Low, No Such Need	Unmet Need	Dollars to Address Unmet Need	Goals
Elderly	High			
Frail Elderly	High			
Severe Mental Illness	High			
Developmentally Disabled	Medium			
Physically Disabled	Medium			
Persons w/ Alcohol/Other Drug Addictions	Medium			
Persons w/HIV/AIDS	Medium			
Other				
TOTAL				

Continuum of Care Housing Inventory Charts Based on Point in Time Count and BVCH Analysis:

Emergency Shelter: Fundamental Components in CoC System – Housing Inventory Chart													
Provider Name	Facility Name* <small>*Place an asterisk after the facility name if it receives HUD McKinney-Vento dollars.</small>	HMIS Part. Code	Number of Year-Round Beds in HMIS		Geo Code <input checked="" type="checkbox"/>	Target Pop		Year-Round			Total Year-Round Beds	Other Beds	
						A	B	Fam. Units	Fam. Beds	Indiv. Beds		Seasonal	O/V*
Current Inventory (Available for Occupancy on or before Jan. 31, 2006)			Ind.	Fam.									
Twin City Mission, Inc.	Phoebe's Home*	N	0	18	480738	M	DV	17	18	27	45	0	1
Emmanuel Baptist Church	Emmanuel Lighthouse	D	0	0	480738	M		0	0	17	17	0	0
Faith Mission	Faith Mission	D	40	9	489477	M		9	16	40	56	0	6
Twin City Mission, Inc.	The Bridge*	N	60	4	480738	M	VET HIV/ AIDS	1	4	60	64	0	6
SUBTOTALS:			100	31	SUBTOTAL CURRENT INVENTORY:			27	38	144	182	0	13
New Inventory in Place in 2006 (Available for Occupancy Feb. 1, 2006 – Jan. 31, 2007)			Ind.	Fam.									
N/A													
SUBTOTALS:			0	0	SUBTOTAL NEW INVENTORY:			0	0	0	0	0	0
Inventory Under Development (Available for Occupancy after January 31, 2007)			Anticipated Occupancy Date										
N/A													
SUBTOTAL INVENTORY UNDER DEVELOPMENT:								0	0	0	0	0	0
Unmet Need								UNMET NEED TOTALS:					
								34	27	87	148	40	24
Total Year-Round Beds—Individuals					Total Year-Round Beds—Families								
1. Total Year-Round Individual Emergency Shelter (ES) Beds:			144	6. Total Year-Round Family Emergency Shelter (ES) Beds:			38						
2. Number of DV Year-Round Individual ES Beds:			27	7. Number of DV Year-Round Family ES Beds:			18						
3. Subtotal, non-DV Year-Round Individual ES Beds (Line 1 minus Line 2):			117	8. Subtotal, non-DV Year-Round Family ES Beds (Line 6 minus Line 7):			20						
4. Total Year-Round Individual ES Beds in HMIS:			100	9. Total Year-Round Family ES Beds in HMIS:			31						
5. HMIS Coverage—Individual ES Beds (Divide Line 4 by Line 3 and multiply by 100. Round to a whole number):			85 %	10. HMIS Coverage—Family ES Beds (Divide Line 9 by Line 8 and multiply by 100. Round to a whole number):			65 %						

*In the column labeled "O/V," enter the number of Overflow and Voucher Beds ++

Continuum of Care Housing Inventory Charts

Transitional Housing: Fundamental Components in CoC System – Housing Inventory Chart											
Provider Name	Facility Name* <small>*Place an asterisk after the facility name if it receives HUD McKinney-Vento dollars.</small>	HMIS Part. Code	Number of Year-Round Beds in HMIS		Geo Code <input checked="" type="checkbox"/>	Target Pop		Year-Round			Total Year-Round Beds
						A	B	Fam. Units	Fam. Beds	Indiv. Beds	
Current Inventory (Available for Occupancy on or before January 31, 2006)			Ind.	Fam.							
Twin City Mission, Inc.	The Haven Apartments*	PA	60	20	481104	M		4	20	60	80
Twin City Mission, Inc.	Supportive Housing*	PA	18	30	480738	M		6	30	18	48
Twin City Mission, Inc.	Transitions*	PA	42	17	480738	M		3	17	42	59
SUBTOTALS:			120	67	SUBTOTAL CURRENT INVENTORY:			13	67	120	187
New Inventory in Place in 2006 (Available for Occupancy Feb. 1, 2006 – Jan. 31, 2007)			Ind.	Fam.							
N/A											
SUBTOTALS:					SUBTOTAL NEW INVENTORY:						
Inventory Under Development (Available for Occupancy after January 31, 2007)			Anticipated Occupancy Date								
N/A											
SUBTOTAL INVENTORY UNDER DEVELOPMENT:											
Unmet Need								UNMET NEED TOTALS:			
								10	50	12	62
Total Year-Round Beds—Individuals					Total Year-Round Beds—Families						
1. Total Year-Round Individual Transitional Housing Beds:			120	6. Total Year-Round Family Transitional Housing Beds:			67				
2. Number of DV Year-Round Individual TH Beds:			0	7. Number of DV Year-Round Family TH Beds:			0				
3. Subtotal, non-DV Year-Round Individual TH Beds (Line 1 minus Line 2):			120	8. Subtotal, non-DV Year-Round Family TH Beds (Line 6 minus Line 7):			67				
4. Total Year-Round Individual TH Beds in HMIS:				9. Total Year-Round Family TH Beds in HMIS:			67				
5. HMIS Coverage—Individual TH Beds (Divide Line 4 by Line 3 and multiply by 100. Round to a whole number):			100 %	10. HMIS Coverage—Family TH Beds (Divide Line 9 by Line 8 and multiply by 100. Round to a whole number):			100%				

Continuum of Care Housing Inventory Charts

Permanent Supportive Housing*: Fundamental Components in CoC System – Housing Inventory Chart											
Provider Name	Facility Name <small>*Place an asterisk after the facility name if it receives HUD McKinney-Vento dollars.</small>	HMIS Part. Code	Number of Year-Round Beds in HMIS		Geo Code <input type="checkbox"/>	Target Pop.		Year-Round			Total Year-Round Beds
						A	B	Fam. Units	Fam. Beds	Indiv./CH Beds	
Current Inventory (Available for Occupancy on or before January 31, 2006)			Ind.	Fam.							
N/A											
SUBTOTALS:					SUBTOTAL CURRENT INVENTORY:						
New Inventory in Place in 2006 (Available for Occupancy Feb. 1, 2006 – Jan. 31, 2007)			Ind.	Fam.							
N/A											
SUBTOTALS:					SUBTOTAL NEW INVENTORY:						
Inventory Under Development (Available for Occupancy after January 31, 2007)			Anticipated Occupancy Date								
N/A											
			SUBTOTAL INVENTORY UNDER DEVELOPMENT:								
Unmet Need								UNMET NEED TOTALS:			
								52	194	35	229
Total Year-Round Beds—Individuals					Total Year-Round Beds—Families						
1. Total Year-Round Individual Permanent Housing Beds:		N/A		6. Total Year-Round Family Permanent Housing Beds:		N/A					
2. Number of DV Year-Round Individual PH Beds:		N/A		7. Number of DV Year-Round Family PH Beds:		N/A					
3. Subtotal, non-DV Year-Round Individual PH Beds (Line 1 minus Line 2):		N/A		8. Subtotal, non-DV Year-Round Family PH Beds (Line 6 minus Line 7):		N/A					
4. Total Year-Round Individual PH Beds in HMIS:		N/A		9. Total Year-Round Family PH Beds in HMIS:		N/A					
5. HMIS Coverage—Individual PH Beds (Divide Line 4 by Line 3 and multiply by 100. Round to a whole number):		0		10. HMIS Coverage—Family PH Beds (Divide Line 9 by Line 8 and multiply by 100. Round to a whole number):		0					

**Table 1C: Summary of Specific Homeless/Special Needs Objectives
(Table 1A/1B Continuation Sheet)**

Obj #	Specific Objectives/Strategies	Sources of Funds	Performance Indicators	Expected Number	Outcome/Objective
	Homeless Objectives				
10a	Help low-income families avoid becoming homeless/ Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units		DH1.13 DH2.16
10b	Help low-income families avoid becoming homeless – Rental/Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	55	DH1.14 DH2.17
10c	Help low-income families avoid becoming homeless – Legal assistance – involving tenant/landlord disputes, particularly fair housing issues and matters of eviction.	Private and public sources of funding	Improved access to services		DH1.15 DH2.18
11a	Reach out to homeless persons and assess their individual needs - Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc	Private and public sources of funding	Improved access to services	618	DH1.16 DH2.19
11b	Reach out to homeless persons and assess their individual needs - Support and expand collaboration and networking of local non-profit agencies throughout the community	Homeless Continuum of Care Grant and other private and public sources of funding	Improved access to services	618	DH1.17 DH2.20
11c	Reach out to homeless persons and assess their individual needs - Coordinate among appropriate entities regarding potential referrals to local shelters	Local resources	Improved access to services		DH1.18 DH2.21
12a	Address the emergency shelter and transitional housing needs of homeless persons - Increase the capacity or number of emergency and transitional shelters for families	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	60	DH1.19 DH2.22
12b	Address the emergency shelter and transitional housing	CDBG and other private and public sources of funds	Maintain or increase the number of		DH1.20 DH2.23

	needs of homeless persons - Increase the capacity or number of emergency and transitional shelters for persons with special needs		affordable housing units		
13a	Help homeless persons make the transition to permanent housing and independent living - Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	618	DH1.21 DH2.24
13b	Help homeless persons make the transition to permanent housing and independent living - Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	618	DH1.22 DH2.25
Special Needs Objectives					
15a	Develop support system for senior citizens - Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services	8,372	SL1.6 SL2.5
15b	Develop support system for senior citizens - Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services	8,372	LS1.7 SL2.6
Other Objectives					

**** Expected Number may reflect anticipated clients served by a program that meets multiple Objectives.**

***Outcome/Objective Codes**

	Availability/Accessibility	Affordability	Sustainability
Decent Housing	DH-1	DH-2	DH-3
Suitable Living Environment	SL-1	SL-2	SL-3
Economic Opportunity	EO-1	EO-2	EO-3

Table 1C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH1.13 10a	Help low-income families avoid becoming homeless/ Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
DH-1 Availability/Accessibility of Decent Housing							
DH-1.14 10b	Help low-income families avoid becoming homeless – Rental/Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005	125	46	
				2006	75	87	
				2007	75	93	
				2008	75		
				2009	55		
			MULTI-YEAR GOAL		405		
DH-1 Availability/Accessibility of Decent Housing							
DH.1.15 10c	Reach out to homeless persons and assess their individual needs – Legal assistance involving tenant/landlord disputes, particularly fair housing issues and matters of eviction	Private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				

Table 1C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH.1.16 11a	Reach out to homeless persons and assess their individual needs - Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc	Private and public sources of funding	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,975		
DH-1 Availability/Accessibility of Decent Housing							
DH.1.17 11b	Reach out to homeless persons and assess their individual needs – Support and expand collaboration and networking of local non-profit agencies through our the community	Homeless Continuum of Care Grant and other private and public sources of funds, Family Promise	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009	60		
			MULTI-YEAR GOAL		60		
DH-1 Availability/Accessibility of Decent Housing							
DH1.18 11c	Reach out to homeless persons and assess their individual needs – Coordinate among appropriate entities regarding potential referrals to local shelter	Local resources,	Improved access to services	2005			
				2006			
				2007	322		
				2008			
				2009			
			MULTI-YEAR GOAL		322		

Table 1C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.19 12a	Address the emergency shelter and transitional housing needs of homeless persons –Increase the capacity or number of emergency and transitional shelter for families	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
DH-1 Availability/Accessibility of Decent Housing							
DH-1.20 12b	Address the emergency shelter and transitional housing needs of homeless persons - Increase the capacity or number of emergency and transitional shelters for persons with special needs	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
DH-1 Availability/Accessibility of Decent Housing							
DH-1.21 13a	Help homeless persons make the transition to permanent housing and independent living - Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,975		

Table 1C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.22 13b	Help homeless persons make the transition to permanent housing and independent living – Assist homeless persons in meeting various human and health service needs	CDBG Public Service funds	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,975		
DH-2 Affordability of Decent Housing							
DH-2.16 10a	Help low-income families avoid becoming homeless/ Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
DH-2 Affordability of Decent Housing							
DH2-17 10b	Help low-income families avoid becoming homeless – Rental/Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005	125	46	
				2006	75	87	
				2007	75	93	
				2008	75		
				2009	55		
			MULTI-YEAR GOAL		405		

Table 1C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH2.18 10c	Reach out to homeless persons and assess their individual needs – Legal assistance involving tenant/landlord disputes, particularly fair housing issues and matters of eviction	Private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
DH-2 Affordability of Decent Housing							
DH2.19 11a	Reach out to homeless persons and assess their individual needs - Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc	Private and public sources of funding	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,975		
DH-2 Affordability of Decent Housing							
DH2.20 11b	Reach out to homeless persons and assess their individual needs – Support and expand collaboration and networking of local non-profit agencies through our the community	Homeless Continuum of Care Grant and other private and public sources of funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009		60	
			MULTI-YEAR GOAL			60	

Table 1C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH2.21 11c	Reach out to homeless persons and assess their individual needs – Coordinate among appropriate entities regarding potential referrals to local shelter	Local resources	Improved access to services	2005			
				2006			
				2007	322		
				2008			
				2009			
			MULTI-YEAR GOAL		322		
DH-2 Affordability of Decent Housing							
DH2.22 12a	Address the emergency shelter and transitional housing needs of homeless persons –Increase the capacity or number of emergency and transitional shelter for families	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009	60		
			MULTI-YEAR GOAL		60		
DH-2 Affordability of Decent Housing							
DH2.23 12b	Address the emergency shelter and transitional housing needs of homeless persons - Increase the capacity or number of emergency and transitional shelters for persons with special needs	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				

Table 1C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH2.24 13a	Help homeless persons make the transition to permanent housing and independent living - Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,915		
DH-2 Affordability of Decent Housing							
DH2.25 13b	Help homeless persons make the transition to permanent housing and independent living – Assist homeless persons in meeting various human and health service needs	CDBG Public Service funds	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,915		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL1.6 15A	Develop support system for senior citizens/Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services	2005	4,500	4,500	
				2006	5,042	7,675	
				2007	7,000	8,934	
				2008	9,000		
				2009	8,372		
			MULTI-YEAR GOAL		33,914		

Table 1C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.7 15b	Develop support system for senior citizens/Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services	2005	4,500	4,500	
				2006	5,042	7,675	
				2007	7,000	8,934	
				2008	9,000		
				2009	8,372		
			MULTI-YEAR GOAL		33,914		
SL-2 Affordability of Suitable Living Environment							
SL-2.5 15a	Develop support system for senior citizens/Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services	2005	4,500	4,500	
				2006	5,042	7,675	
				2007	7,000	8,934	
				2008	9,000		
				2009	8,372		
			MULTI-YEAR GOAL		33,914		
SL-2 Affordability of Suitable Living Environment							
SL-2.6 15b	Develop support system for senior citizens/Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services	2005	4,500	4,500	
				2006	5,042	7,675	
				2007	7,000	8,934	
				2008	9,000		
				2009	8,372		
			MULTI-YEAR GOAL		33,914		

**** Expected Number may reflect anticipated clients served by a program that meets multiple Objectives.**

Table 2A: Priority Needs Summary

PRIORITY HOUSING NEEDS (households)			Priority Need Level High, Medium, Low	Unmet Need	Goals
Renter	Small Related	0-30%	H	844	84
		31-50%	H	625	63
		51-80%	H	448	22
	Large Related	0-30%	H	95	10
		31-50%	H	94	10
		51-80%	M	89	9
	Elderly	0-30%	H	60	6
		31-50%	H	60	6
		51-80%	H	85	9
	All Other	0-30%	M	5,212	261
		31-50%	M	2,271	114
		51-80%	L	923	0
	Owner	0-30%	H	458	46
		31-50%	H	175	18
		51-80%	H	276	28
Special Needs		0-80%	H	119	12
Total Goals					698
Total 215 Goals					698
Total 215 Renter Goals					594
Total 215 Owner Goals					104

Table 2B: Community Development Needs

PRIORITY COMMUNITY DEVELOPMENT NEEDS	Priority Need Level High, Medium, Low, No Such Need	Unmet Priority Need	Dollars to Address Unmet Priority Need	Goals
PUBLIC FACILITY NEEDS (projects)				
Senior Centers	H			
Handicapped Centers	M			
Homeless Facilities	M			
Youth Centers	M			
Child Care Centers	H			
Health Facilities	H			
Neighborhood Facilities	M			
Parks and/or Recreation Facilities	M			
Parking Facilities	L			
Non-Residential Historic Preservation	L			
Homeless Facilities – Families	H			
INFRASTRUCTURE (projects)				
Water/Sewer Improvements	H			
Street Improvements	H			
Sidewalks	H			
Solid Waste Disposal Improvements	L			
Flood Drain Improvements	M			
Other Infrastructure Needs-Weather Warning	L			
Other Infrastructure Needs-Street Lights	H			
PUBLIC SERVICE NEEDS (people)				
Senior Services	H			
Handicapped Services	H			
Youth Services	H			215

Child Care Services	H			885
Transportation Services	H			
Substance Abuse Services	H			
Employment Training	H			
Health Services	H			1,695
Lead Hazard Screening	L			
Crime Awareness	H			
Other Public Service Needs- Hunger	H			
Other Public Service Needs- Family Deterioration	H			
Other Public Service Needs- Information and Referral	H			
ECONOMIC DEVELOPMENT				
ED Assistance to For- Profits(businesses)	M			
ED Technical Assistance(businesses)	M			
Micro-Enterprise Assistance(businesses)	M			
Rehab; Publicly- or Privately- Owned Commercial/Industrial (projects)	M			
C/I* Infrastructure Development (projects)	L			
Other C/I*Improvements(projects) Mixed-Use Development	M			112
Micro-Enterprise Assistance	M			
PLANNING				
Planning	H			
TOTAL ESTIMATED DOLLARS NEEDED:				

* Commercial or Industrial Improvements by Grantee or Non-profit

**Table 2C: Summary of Specific Housing/Community Development Objectives
(Table 2A/2B Continuation Sheet)**

Obj #	Specific Objectives/Strategies	Source of Funds	Performance Indicators	Expected Number	Actual Number	Outcome/Objective *
Rental Housing Objectives						
Goal: Ensure adequate affordable rental housing opportunities for lower income individuals and families						
1a	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/Maintain or increase the number of certificates/units available for rental assistance	Section 202 and 236 Rental Subsidy, the HTC programs, the HOME TBRA program and Section-8 Rental Assistance Programs.	Maintain or increase the number of affordable housing units	871 Units 1,901 Vouchers		DH1.1 DH2.1
1b	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the rehabilitation of affordable rental units	TDHCA, Section 202, Section 236, other HUD funds, private sector funds and bond funding options, etc.	Maintain or increase the number of affordable housing units			DH1.2 DH2.2
1c	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the construction of affordable rental units.	HTC, Section 202, Section 236, and City of College Station HOME/CDBG funding.	Maintain or increase the number of affordable housing units	70		DH1.3 DH2.3
2a	Encourage programs that promote self-sufficiency/ Encourage/ facilitate lower income tenants in becoming homeowners	CDBG/HOME funding; TDHCA Home Buyer funds; Habitat for Humanity resources; Federal Home Loan Bank funds; Brazos County Affordable Housing Corporation funding; other non-profit funding; and other lender available incentives	Maintain or increase the number receiving down-payment assistance/closing costs	6		DH1.4 DH2.4
2b	Encourage programs that promote self-sufficiency/ Encourage/ facilitate programs helping households move from rental subsidies to self-sufficiency	In addition to the resources noted above, additional local, state and federal funds may be requested to facilitate this strategy.	Maintain or increase the number receiving down-payment assistance/closing costs	1		DH1.5 DH2.5
Owner Housing Objectives						

Goal: Ensure adequate affordable housing assistance for lower income homeowners.						
3a	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/Encourage and facilitate maintenance of residential units by lower income owners	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	2		DH3.1
3b	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Assist lower-income homeowners with emergency repairs &/or weatherization assistance	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	5		DH2.6 DH3.2
3c	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Educate lower-income home owners regarding city code, maintenance, and budgeting issues related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Maintain or increase the number of LMI persons served	45		DH2.7 DH3.3
4a	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Encourage and facilitate the removal and replacement of dilapidated single family residential structures	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; Habitat for Humanity; and other local public or private contributions.	Decrease in Slum/blight deterioration Maintain or increase the units brought from substandard to standard condition	2		DH2.8 DH3.4
4b	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Educate lower-income home owners regarding city code issues and maintenance, budgeting issue related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Decrease slum/blight deterioration	45		DH2.9 DH3.5

Goal: Retain and expand affordable housing opportunities for lower income home buyers						
5a	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide assistance to lower-income purchasers of existing affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number receiving down-payment assistance/ closing costs	6		DH1.6 DH2.10
5b	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide education and counseling to lower-income home-buyer hopefuls	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	N/A – Rehabilitation Administration	45		DH1.7 DH2.11
6a	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide assistance to lower-income purchases of newly constructed affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of years of affordability	6		DH1.8 DH2.12
6b	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide incentive to developers of new affordable single-family residential units	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of affordable units	4		DH1.9 DH2.13

GOAL: Ensure adequate affordable housing opportunities for lower income special needs populations.						
7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service			DH1.10 DH2.14 SL1.1 SL2.1
8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	5		DH1.11 DH2.15 SL1.2 SL2.2
GOAL: Ensure affordable, safe and secure housing opportunities for lower income occupants.						
9a	Mitigate health and safety issues in residential properties occupied by lower income persons/ Educate lower income homeowners, home buyers and tenants	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Rehabilitation Administration	45		DH1.12 SL1.3
9b	Mitigate health and safety issues in residential properties occupied by lower income persons/ Reduce lead paint hazards in project properties	City of College Station CDBG and HOME grant funding. Other available state and federal funds.	Increase the number of units brought into compliance with lead safe housing rule	2		SL3.1
9c	Mitigate health and safety issues in residential properties occupied by lower income persons/ Encourage and facilitate training and certification for local contractors and employees	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Local Administration			SL3.2

	Homelessness and the Continuum of Care					
GOAL: Help low-income families avoid becoming homeless.						
10a	Help low-income families avoid becoming homeless/Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units			DH1.13 DH2.16
10b	Help low-income families avoid becoming homeless/Rental-Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	70		DH1.14 DH2.17
10c	Help low-income families avoid becoming homeless/ Legal Assistance - Involving tenant/landlord disputes, particularly fair housing issues and matters of eviction	Private and public sources of funding	Improved access to services			DH1.15 DH2.18
11a	Reach out to homeless persons and assess their individual needs/Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc.	Private and public sources of funding	Improved access to services	618		DH1.16 DH2.19
11b	Reach out to homeless persons and assess their individual needs/Support and expand collaboration and networking of local non-profit agencies throughout out the community	Homeless Continuum of Care Grant and other private and public sources of funding	Improved access to services	60		DH1.17 DH2.20
11c	Reach out to homeless persons and assess their individual needs/Coordinate among appropriate entities regarding potential referrals to local shelter	Local resources	Improved access to services			DH1.18 DH2.21
12a	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for families	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	60		DH1.19 DH2.22

12b	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for persons with special needs	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units			DH1.20 DH2.23
13a	Help homeless persons make the transition to permanent housing and independent living/ Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	618		DH1.21 DH2.24
13b	Help homeless persons make the transition to permanent housing and independent living/ Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	618		DH1.22 DH2.25
Community Development Objectives						
<i>Please refer to all Objectives listed on this table.</i>						
Public Services Objectives						
GOAL: Encourage the delivery of health and human services to assist families in reaching their fullest potentials						
14a	Improve health and dental care services available to low-income households/Encourage, support and continue the access of health and dental care services to all community residents	Participatory funding by school districts, hospitals, non-profit agencies, College Station and Bryan CDBG funds	Improved access to services	1,695		SL1.4 SL2.3
14b	Improve health and dental care services available to low-income households/Work with nonprofit providers of health and dental care to deliver programs to low and moderate income families	CDBG Public Service funds, other state and/or federal funds, public and/or private foundations, private donations	Improved access to services	1,695		SL1.5 SL2.4

15a	Develop support system for senior citizens/Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services	8,372		SL1.6 SL2.5
15b	Develop support system for senior citizens/Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services			SL1.7 SL2.6
16	Develop child care options for low/moderate income families/Facilitate development of child care programs	CDBG Public Service funds	Improved access to services	885		SL1.8 SL2.7
17a	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support information and referral systems that inform and educate those in most need of health and human services available in the community	Public and private grants	Improved access to services	37,000 calls		SL1.9 SL2.8
17b	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support the continued development of a family based intake system to insure the access of low and moderate income families to health and human services	CDBG funds, public and private grants	Improved access to services			SL1.10 SL2.9
17c	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Work with nonprofit public service agencies to deliver programs to low and moderate income families	CDBG Public Service funds	Improved access to services	3,253		SL1.11 SL2.10

17d	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Assist nonprofit agencies in developing other sources of funding for health and human service programs	Community Development Division staff support and United Way staff	Improved access to services			SL1.12 SL2.11
18a	Ensure that the provision of health and human services is approached within a holistic framework to enable families in breaking the cycle of poverty/Facilitate the provisions of health and human services and promote effective collaboration among nonprofit agencies	Cities of Bryan and College Station, United Way, BVCAA, BVCOG, Project Unity and other local agencies	Improved access to services	8,372		SL1.13 SL2.12
Public Facilities and Infrastructure Objectives						
GOAL: Support Public Facilities/Infrastructures to provide safe, secure and healthy environments for families.						
19a	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to health services	CDBG Public Facility funds and grants from public and private sources	Improved access to services			SL1.14 SL3.3
19b	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to human services	Investigate various leveraged sources based on CDBG Public Facility funding	Improved access to services			SL1.15 SL3.4
20	Improvement of infrastructure systems affecting the health and safety of neighborhood residents/Rehabilitation and expansion of water and sewer lines, street and sidewalk, and flood drain improvements	CDBG and Capital Improvement Project funds	Improved access to services			SL1.16 SL3.5
21	Rehabilitation and improved accessibility of public services facilities/Improve or expand park facilities including green space, neighborhood parks and recreational facilities	CDBG and Capital Improvement Project funds	Improved access to services			SL1.17 SL3.6
Economic Development Objectives						
GOAL: Provide economic opportunities for development of strong and diverse economic environment to break the cycle of poverty						
22	Encourage and support the continued development of existing economic activities; the emergence of high technology applications; tourism and the hospitality industry; and expansion of the service sector of the economy/Provide businesses seeking to locate in College Station with a high quality environment	Private and public sources of funding	Increase new and existing businesses assisted	119		EO1.1 EO3.1

24	Support and expand training and employment activities for the under employed/Support and expand community wide training and employment activities targeted to low/mod households	CDBG Public Service Agency funding, state funds and other private and public grants	Improved access to services			EO1.3 EO3.3
Other Objectives						
GOAL: Revitalize declining neighborhoods in support of well-planned neighborhoods for development of families						
25a	Emphasize neighborhood integrity/Utilize code enforcement regulations to maintain the integrity of older neighborhoods	CDBG Code Enforcement funds will be utilized to expand code enforcement efforts in low/mod income areas	Increase the number of LMI persons assisted	4,000		SL3.7
25b	Emphasize neighborhood integrity/Annual partnership with Texas A&M students, neighborhood residents & City employees to provide "sweat equity" for improvements in low/mod income neighborhoods through the "BIG EVENT"	Cities of Bryan and College Station and other private or corporate donations and contributions	Increase the number of LMI households assisted	800		SL2.13 SL3.8
26	Clearance of vacant and dilapidated structures providing benefits to a designated low/mod income area/Demolition of vacant structures in low/mod income areas to provide space for park facilities	CDBG and Capital Improvement Project Funds	Increase the number of LMI persons assisted			SL1.18 SL3.9
23	Retain support for healthy existing businesses and industry and to increase the number of jobs/Facilitate city financing mechanism where applicable to assist business and industry with expansion; as well as providing and maintaining needed infrastructure	Private and public sources of funding	Increase new and existing businesses assisted	7		EO1.2 EO3.2

****Expected Number may reflect anticipated clients served by a program that meets multiple Objectives.**

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.1 1a	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/Maintain or increase the number of certificates/units available for rental assistance	Section 202 and 236 Rental Subsidy, the HTC programs, the HOME TBRA program and Section-8 Rental Assistance Programs.	Maintain or increase the number of affordable housing units	2005	1,901	1,901	
				2006	1,901	1,901	
				2007	1,901	1,901	
				2008	1,901		
				2009	1,901		
			MULTI-YEAR GOAL		9,505		
DH-1 Availability/Accessibility of Decent Housing							
DH-1.2 1b	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the rehabilitation of affordable rental units	TDHCA, Section 202, Section 236, other HUD funds, private sector funds and bond funding options, etc.	Maintain or increase the number of affordable housing units	2005	20		
				2006	1		
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL		21		
DH-1 Availability/Accessibility of Decent Housing							
DH-1.3 1c	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the construction of affordable rental units.	HTC, Section 202, Section 236, and City of College Station HOME/CDBG funding.	Maintain or increase the number of affordable housing units	2005	20	80	
				2006	1		
				2007	16	16	
				2008			
				2009	70		
			MULTI-YEAR GOAL		107		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.4 2a	Encourage programs that promote self-sufficiency/ Encourage/ facilitate lower income tenants in becoming homeowners	CDBG/HOME funding; TDHCA Home Buyer funds; Habitat for Humanity resources; Federal Home Loan Bank funds; Brazos County Affordable Housing Corporation funding; other non-profit funding; and other lender available incentives	Maintain or increase the number receiving down-payment assistance/closing costs	2005	15	9	
				2006	18	6	
				2007	10	3	
				2008	10		
				2009	6		
			MULTI-YEAR GOAL		59		
DH-1 Availability/Accessibility of Decent Housing							
DH-1.5 2b	Encourage programs that promote self-sufficiency/ Encourage/ facilitate programs helping households move from rental subsidies to self-sufficiency	In addition to the resources noted above, additional local, state and federal funds may be requested to facilitate this strategy.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	2	0	
				2006	0	0	
				2007	2	0	
				2008	2		
				2009	1		
			MULTI-YEAR GOAL		7		
DH-1 Availability/Accessibility of Decent Housing							
DH-1.6 5a	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide assistance to lower-income purchasers of existing affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	15	9	
				2006	18	5	
				2007	10	3	
				2008	10		
				2009	6		
			MULTI-YEAR GOAL		59		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.7 5b	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide education and counseling to lower-income home-buyer hopefuls	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	N/A – Rehabilitation Administration	2005	50	49	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
			MULTI-YEAR GOAL			285	
DH-1 Availability/Accessibility of Decent Housing							
DH-1.8 6a	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide assistance to lower-income purchases of newly constructed affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of years of affordability	2005	5	1	
				2006	5	2	
				2007	10	3	
				2008	5		
				2009	5		
			MULTI-YEAR GOAL			25	
DH-1 Availability/Accessibility of Decent Housing							
DH-1.9 6b	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide incentive to developers of new affordable single-family residential units	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of affordable units	2005	5	80	
				2006	5	1	
				2007	16		
				2008	3		
				2009	5		
			MULTI-YEAR GOAL			34	

Table 2C Summary of Specific Objectives

Table 20 Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.10 7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
DH-1 Availability/Accessibility of Decent Housing							
DH-1.11 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005	5	1	
				2006	5		
				2007	5		
				2008	5		
				2009	5		
			MULTI-YEAR GOAL		25		
DH-1 Availability/Accessibility of Decent Housing							
DH-1.12 9a	Mitigate health and safety issues in residential properties occupied by lower income persons/ Educate lower income homeowners, home buyers and tenants.	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Rehabilitation Administration	2005	50	49	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
			MULTI-YEAR GOAL		285		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.13 10a	Help low-income families avoid becoming homeless/Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
DH-1 Availability/Accessibility of Decent Housing							
DH-1.14 10b	Help low-income families avoid becoming homeless/Rental-Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005	125	46	
				2006	75	87	
				2007	75	93	
				2008	75		
				2009	55		
			MULTI-YEAR GOAL		405		
DH-1 Availability/Accessibility of Decent Housing							
DH-1.15 10c	Help low-income families avoid becoming homeless/ Legal Assistance - Involving tenant/landlord disputes, particularly fair housing issues and matters of eviction	Private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.16 11a	Reach out to homeless persons and assess their individual needs/Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc.	Private and public sources of funding	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,915		
DH-1 Availability/Accessibility of Decent Housing							
DH-1.17 11b	Reach out to homeless persons and assess their individual needs/Support and expand collaboration and networking of local non-profit agencies throughout out the community	Homeless Continuum of Care Grant and other private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
DH-1 Availability/Accessibility of Decent Housing							
DH-1.18 11c	Reach out to homeless persons and assess their individual needs/Coordinate among appropriate entities regarding potential referrals to local shelter	Local resources	Improved access to services	2005			
				2006			
				2007	322		
				2008			
				2009			
			MULTI-YEAR GOAL		322		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.19 12a	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for families	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009	60		
			MULTI-YEAR GOAL		60		
DH-1 Availability/Accessibility of Decent Housing							
DH-1.20 12b	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for persons with special needs	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
DH-1 Availability/Accessibility of Decent Housing							
DH-1.21 13a	Help homeless persons make the transition to permanent housing and independent living/ Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,915		

Table 2C Summary of Specific Objectives

Table 2.0 Summary of Specific Objectives							
Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.22 13b	Help homeless persons make the transition to permanent housing and independent living/ Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,915		
DH-2 Affordability of Decent Housing							
DH-2.1 1a	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/Maintain or increase the number of certificates/units available for rental assistance	Section 202 and 236 Rental Subsidy, the HTC programs, the HOME TBRA program and Section-8 Rental Assistance Programs.	Maintain or increase the number of affordable housing units	2005	1,901	1,901	
				2006	1,901	1,901	
				2007	1,901	1,901	
				2008	1,901		
				2009	1,901		
			MULTI-YEAR GOAL		9,505		
DH-2 Affordability of Decent Housing							
DH-2.2 1b	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the rehabilitation of affordable rental units	TDHCA, Section 202, Section 236, other HUD funds, private sector funds and bond funding options, etc.	Maintain or increase the number of affordable housing units	2005	20		
				2006	1		
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL		21		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH-2.3 1c	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the construction of affordable rental units.	HTC, Section 202, Section 236, and City of College Station HOME/CDBG funding.	Maintain or increase the number of affordable housing units	2005	20		
				2006	1		
				2007	16		
				2008			
				2009	70		
			MULTI-YEAR GOAL		107		
DH-2 Affordability of Decent Housing							
DH-2.4 2a	Encourage programs that promote self-sufficiency/ Encourage/ facilitate lower income tenants in becoming homeowners	CDBG/HOME funding; TDHCA Home Buyer funds; Habitat for Humanity resources; Federal Home Loan Bank funds; Brazos County Affordable Housing Corporation funding; other non-profit funding; and other lender available incentives	Maintain or increase the number receiving down-payment assistance/closing costs	2005	15	9	
				2006	18	6	
				2007	10	3	
				2008	10		
				2009	6		
			MULTI-YEAR GOAL		59		
DH-2 Affordability of Decent Housing							
DH-2.5 2b	Encourage programs that promote self-sufficiency/ Encourage/ facilitate programs helping households move from rental subsidies to self-sufficiency	In addition to the resources noted above, additional local, state and federal funds may be requested to facilitate this strategy.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	2	0	
				2006	0	0	
				2007	2	0	
				2008	2		
				2009	1		
			MULTI-YEAR GOAL		6		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH-2.6 3b	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Assist lower-income homeowners with emergency repairs and/or weatherization assistance	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	2005	5	1	
				2006	5	1	
				2007	5	0	
				2008	5		
				2009	5		
			MULTI-YEAR GOAL		25		
DH-2 Affordability of Decent Housing							
DH-2.7 3c	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Educate lower-income home owners regarding city code, maintenance, and budgeting issues related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Maintain or increase the number of LMI persons served	2005	50	49	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
			MULTI-YEAR GOAL		285		
DH-2 Affordability of Decent Housing							
DH-2.8 4a	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Encourage and facilitate the removal and replacement of dilapidated single family residential structures	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; Habitat for Humanity; and other local public or private contributions.	Decrease in Slum/blight deterioration Maintain or increase the units brought from substandard to standard condition	2005	4	1	
				2006	4	4	
				2007	5	0	
				2008	1		
				2009	1		
			MULTI-YEAR GOAL		14		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH-2.9 4b	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Educate lower-income home owners regarding city code issues and maintenance, budgeting issue related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Decrease slum/blight deterioration	2005	50	49	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
			MULTI-YEAR GOAL		285		
DH-2 Affordability of Decent Housing							
DH-2.10 5a	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide assistance to lower-income purchasers of existing affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	15	9	
				2006	18	6	
				2007	10	3	
				2008	10		
				2009	6		
			MULTI-YEAR GOAL		59		
DH-2 Affordability of Decent Housing							
DH-2.11 5b	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide education and counseling to lower-income home-buyer hopefuls	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	N/A – Rehabilitation Administration	2005	50	49	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
			MULTI-YEAR GOAL		285		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH-2.12 6a	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide assistance to lower-income purchases of newly constructed affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of years of affordability	2005	5	1	
				2006	5	1	
				2007	10		
				2008	4		
				2009	5		
			MULTI-YEAR GOAL		29		
DH-2 Affordability of Decent Housing							
DH-2.13 6b	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide incentive to developers of new affordable single-family residential units	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of affordable units	2005	5	80	
				2006	5	1	
				2007	16		
				2008	2		
				2009	5		
			MULTI-YEAR GOAL		33		
DH-2 Affordability of Decent Housing							
DH-2.14 7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH-2.15 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005	5	1	
				2006	5	6	
				2007	5	9	
				2008	5		
				2009	5		
			MULTI-YEAR GOAL		25		
DH-2 Affordability of Decent Housing							
DH-2.16 10a	Help low-income families avoid becoming homeless/Rental Rehabilitation	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
DH-2 Affordability of Decent Housing							
DH-2.17 10b	Help low-income families avoid becoming homeless/Rental-Mortgage Assistance	Private and public sources of funding, technical assistance provided by Community Development Department staff through participation in the Homeless Coalition Group	Maintain or increase the number of affordable housing units	2005	125	46	
				2006	75	87	
				2007	75	93	
				2008	75		
				2009	55		
			MULTI-YEAR GOAL		405		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH-2.18 10c	Help low-income families avoid becoming homeless/ Legal Assistance - Involving tenant/landlord disputes, particularly fair housing issues and matters of eviction	Private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
DH-2 Affordability of Decent Housing							
DH-2.19 11a	Reach out to homeless persons and assess their individual needs/Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc.	Private and public sources of funding	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,915		
DH-2 Affordability of Decent Housing							
DH-2.20 11b	Reach out to homeless persons and assess their individual needs/Support and expand collaboration and networking of local non-profit agencies throughout out the community	Homeless Continuum of Care Grant and other private and public sources of funding	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH-2.21 11c	Reach out to homeless persons and assess their individual needs/Coordinate among appropriate entities regarding potential referrals to local shelter	Local resources	Improved access to services	2005			
				2006			
				2007	322		
				2008			
				2009			
			MULTI-YEAR GOAL		322		
DH-2 Affordability of Decent Housing							
DH-2.22 12a	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for families	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009	60		
			MULTI-YEAR GOAL		60		
DH-2 Affordability of Decent Housing							
DH-2.23 12b	Address the emergency shelter and transitional housing needs of homeless persons/ Increase the capacity or number of emergency and transitional shelter for persons with special needs	CDBG and other private and public sources of funds	Maintain or increase the number of affordable housing units	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH-2.24 13a	Help homeless persons make the transition to permanent housing and independent living/ Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,915		
DH-2 Affordability of Decent Housing							
DH-2.25 13b	Help homeless persons make the transition to permanent housing and independent living/ Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,915		
DH-3 Sustainability of Decent Housing							
DH-3.1 3a	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/Encourage and facilitate maintenance of residential units by lower income owners	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	2005	5	1	
				2006	5	1	
				2007	2	0	
				2008	2		
				2009	2		
			MULTI-YEAR GOAL		14		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed	
DH-3 Sustainability of Decent Housing								
DH-3.2 3b	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Assist lower-income homeowners with emergency repairs and/or weatherization assistance	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	2005	5	0		
				2006	5	0		
				2007	5	0		
				2008	5			
				2009	5			
			MULTI-YEAR GOAL		25			
DH-3 Sustainability of Decent Housing								
DH-3.3 3c	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Educate lower-income home owners regarding city code, maintenance, and budgeting issues related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Maintain or increase the number of LMI persons served	2005	50	49		
				2006	100	54		
				2007	45	52		
				2008	45			
				2009	45			
			MULTI-YEAR GOAL		285			
DH-3 Sustainability of Decent Housing								
DH-3.4 4a	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Encourage and facilitate the removal and replacement of dilapidated single family residential structures	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; Habitat for Humanity; and other local public or private contributions.	Decrease in Slum/blight deterioration	2005	4	1		
				2006	4	4		
				Maintain or increase the units brought from substandard to standard condition	2007	5	0	
					2008	1		
					2009	1		
			MULTI-YEAR GOAL		14			

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-3 Sustainability of Decent Housing							
DH-3.5 4b	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Educate lower-income home owners regarding city code issues and maintenance, budgeting issue related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Decrease slum/blight deterioration	2005	50	49	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
			MULTI-YEAR GOAL		285		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.1 7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.2 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005	5	1	
				2006	5	6	
				2007	5	0	
				2008	5		
				2009	5		
			MULTI-YEAR GOAL		25		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.3 9a	Mitigate health and safety issues in residential properties occupied by lower income persons/ Educate lower income homeowners, home buyers and tenants	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Rehabilitation Administration	2005	50	49	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
			MULTI-YEAR GOAL		285		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.4 14a	Improve health and dental care services available to low-income households/Encourage, support and continue the access of health and dental care services to all community residents	Participatory funding by school districts, hospitals, non-profit agencies, College Station and Bryan CDBG funds	Improved access to services	2005	6,026	1,936	
				2006	8,417	5,040	
				2007	1,506	1,022	
				2008	91		
				2009	1,695		
			MULTI-YEAR GOAL		17,735		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.5 14b	Improve health and dental care services available to low-income households/Work with nonprofit providers of health and dental care to deliver programs to low and moderate income families	CDBG Public Service funds, other state and/or federal funds, public and/or private foundations, private donations	Improved access to services	2005	6,026	1,936	
				2006	8,417	5,040	
				2007	1,506	1,022	
				2008	91		
				2009	1,695		
			MULTI-YEAR GOAL		17,735		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.6 15a	Develop support system for senior citizens/Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services	2005	4,500	4,500	
				2006	5,042	7,675	
				2007	7,000	8,934	
				2008	9,000		
				2009	8,372		
			MULTI-YEAR GOAL		33,914		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.7 15b	Develop support system for senior citizens/Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services	2005	4,500	4,500	
				2006	5,042	7,675	
				2007	7,000	8,934	
				2008	9,000		
				2009	8,372		
			MULTI-YEAR GOAL		33,914		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.8 16	Develop child care options for low/moderate income families/Facilitate development of child care programs	CDBG Public Service funds	Improved access to services	2005	139	172	
				2006	165	984	
				2007	180	878	
				2008	982		
				2009	885		
			MULTI-YEAR GOAL		2,351		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.9 17a	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support information and referral systems that inform and educate those in most need of health and human services available in the community	Public and private grants	Improved access to services	2005	15,000	18,949	
				2006	18,000	45,211	
				2007	24,000	30,638	
				2008	26,400		
				2009	27,000		
			MULTI-YEAR GOAL		110,400		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.10 17b	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support the continued development of a family based intake system to insure the access of low and moderate income families to health and human services	CDBG funds, public and private grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.11 17c	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Work with nonprofit public service agencies to deliver programs to low and moderate income families	CDBG Public Service funds	Improved access to services	2005	6,026	3,670	
				2006	10,264	6,728	
				2007	3,411	48,769	
				2008	2,470		
				2009	3,253		
			MULTI-YEAR GOAL		25,424		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.12 17d	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Assist nonprofit agencies in developing other sources of funding for health and human service programs	Community Development Division staff support and United Way staff	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.13 18a	Ensure that the provision of health and human services is approached within a holistic framework to enable families in breaking the cycle of poverty/Facilitate the provisions of health and humans services an promote effective collaboration among nonprofit agencies	Cities of Bryan and College Station, United Way, BVCAA, BVCOG, Project Unity and other local agencies	Improved access to services	2005	7,000	18,466	
				2006	7,000	18,383	
				2007	7,000	18,131	
				2008	7,000		
				2009	7,000		
			MULTI-YEAR GOAL		35,000		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.14 19a	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to health services	CDBG Public Facility funds and grants from public and private sources	Improved access to services	2005	18,500	18,466	
				2006	18,500	18,383	
				2007	18,500	18,131	
				2008	18,500		
				2009	18,500		
			MULTI-YEAR GOAL		92,500		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.15 19b	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to human services	Investigate various leveraged sources based on CDBG Public Facility funding	Improved access to services	2005	18,500	18,466	
				2006	18,500	18,383	
				2007	18,500	18,131	
				2008	18,500		
				2009	18,500		
			MULTI-YEAR GOAL		92,500		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.16 20	Improvement of infrastructure systems affecting the health and safety of neighborhood residents/Rehabilitation and expansion of water and sewer lines, street and sidewalk, and flood drain improvements	CDBG and Capital Improvement Project funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.17 21	Rehabilitation and improved accessibility of public services facilities/Improve or expand park facilities including green space, neighborhood parks and recreational facilities	CDBG and Capital Improvement Project funds	Improved access to services	2005	4	1	
				2006	6	5	
				2007	5	5	
				2008	0		
				2009	0		
			MULTI-YEAR GOAL		15		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.18 26	Clearance of vacant and dilapidated structures providing benefits to a designated low/mod income area/Demolition of vacant structures in low/mod income areas to provide space for park facilities	CDBG and Capital Improvement Project Funds	Increase the number of LMI persons assisted	2005	1	1	
				2006	0	0	
				2007	1	1	
				2008	0		
				2009	2		
			MULTI-YEAR GOAL		4		
SL-2 Affordability of Suitable Living Environment							
SL-2.1 7	Encourage and facilitate programs that maintain and/or create housing options for special needs populations/ Increase effectiveness and/or capacity of existing and/or new special needs housing assistance programs	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of households assisted with improved access to service	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
SL-2 Affordability of Suitable Living Environment							
SL-2.2 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005	5	1	
				2006	5	6	
				2007	5	9	
				2008	5		
				2009	5		
			MULTI-YEAR GOAL		25		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
SL-2	Affordability of Suitable Living Environment						
SL-2.3 14a	Improve health and dental care services available to low-income households/Encourage, support and continue the access of health and dental care services to all community residents	Participatory funding by school districts, hospitals, non-profit agencies, College Station and Bryan CDBG funds	Improved access to services	2005	6,026	1,936	
				2006	8,417	5,040	
				2007	1,506	1,022	
				2008	91		
				2009	1,695		
			MULTI-YEAR GOAL		17,735		
SL-2	Affordability of Suitable Living Environment						
SL-2.4 14b	Improve health and dental care services available to low-income households/Work with nonprofit providers of health and dental care to deliver programs to low and moderate income families	CDBG Public Service funds, other state and/or federal funds, public and/or private foundations, private donations	Improved access to services	2005	6,026	1,936	
				2006	8,417	5,040	
				2007	1,506	1,022	
				2008	91		
				2009	1,695		
			MULTI-YEAR GOAL		17,735		
SL-2	Affordability of Suitable Living Environment						
SL-2.5 15a	Develop support system for senior citizens/Facilitate development of services directed to the growing population of senior citizens	CDBG Public Service funds	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
SL-2	Affordability of Suitable Living Environment						
SL-2.6 15b	Develop support system for senior citizens/Encourage continued development of senior citizen programs for the City of College Station	City Parks and Recreational Department	Improved access to services	2005	4,500	4,500	
				2006	5,042	7,675	
				2007	7,000	8,934	
				2008	9,000		
				2009	8,372		
			MULTI-YEAR GOAL		33,914		
SL-2	Affordability of Suitable Living Environment						
SL-2.7 16	Develop child care options for low/moderate income families/Facilitate development of child care programs	CDBG Public Service funds	Improved access to services	2005	139	172	
				2006	165	984	
				2007	180	878	
				2008	982		
				2009	885		
			MULTI-YEAR GOAL		1,466		
SL-2	Affordability of Suitable Living Environment						
SL-2.8 17a	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support information and referral systems that inform and educate those in most need of health and human services available in the community	Public and private grants	Improved access to services	2005	15,000	18,949	
				2006	18,000	45,211	
				2007	24,000	30,638	
				2008	26,400		
				2009	27,000		
			MULTI-YEAR GOAL		110,400		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-2 Affordability of Suitable Living Environment							
SL-2.9 17b	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support the continued development of a family based intake system to insure the access of low and moderate income families to health and human services	CDBG funds, public and private grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
SL-2 Affordability of Suitable Living Environment							
SL-2.10 17c	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Work with nonprofit public service agencies to deliver programs to low and moderate income families	CDBG Public Service funds	Improved access to services	2005	6,026	3,670	
				2006	10,264	6,728	
				2007	3,411	48,769	
				2008	2,470		
				2009	3,253		
			MULTI-YEAR GOAL		25,424		
SL-2 Affordability of Suitable Living Environment							
SL-2.11 17d	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Assist nonprofit agencies in developing other sources of funding for health and human service programs	Community Development Division staff support and United Way staff	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-2 Affordability of Suitable Living Environment							
SL-2.12 18a	Ensure that the provision of health and human services is approached within a holistic framework to enable families in breaking the cycle of poverty/Facilitate the provisions of health and humans services an promote effective collaboration among nonprofit agencies	Cities of Bryan and College Station, United Way, BVCAA, BVCOG, Project Unity and other local agencies	Improved access to services	2005	7,000	18,466	
				2006	7,000	7,831	
				2007	7,000	18,131	
				2008	7,000		
				2009	7,000		
			MULTI-YEAR GOAL		35,000		
SL-2 Affordability of Suitable Living Environment							
SL-2.13 25b	Emphasize neighborhood integrity/Annual partnership with Texas A&M students, neighborhood residents & City employees to provide “sweat equity” for improvements in low/mod income neighborhoods through the “BIG EVENT”	Cities of Bryan and College Station and other private or corporate donations and contributions	Increase the number of LMI households assisted	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
SL-3 Sustainability of Suitable Living Environment							
SL-3.1 9b	Mitigate health and safety issues in residential properties occupied by lower income persons/ Reduce lead paint hazards in project properties	City of College Station CDBG and HOME grant funding. Other available state and federal funds.	Increase the number of units brought into compliance with lead safe housing rule	2005	4	0	
				2006	4	2	
				2007	2	3	
				2008	2		
				2009	1		
			MULTI-YEAR GOAL		13		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-3 Sustainability of Suitable Living Environment							
SL-3.2 9c	Mitigate health and safety issues in residential properties occupied by lower income persons/ Encourage and facilitate training and certification for local contractors and employees	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Local Administration	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
SL-3 Sustainability of Suitable Living Environment							
SL-3.3 19a	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to health services	CDBG Public Facility funds and grants from public and private sources	Improved access to services	2005	18,500	18,466	
				2006	18,500	18,383	
				2007	18,500	18,131	
				2008	18,500		
				2009	18,500		
			MULTI-YEAR GOAL		92,500		
SL-3 Sustainability of Suitable Living Environment							
SL-3.4 19b	Improvement of accessibility to health and human service facilities/Centralized and improved accessibility to human services	Investigate various leveraged sources based on CDBG Public Facility funding	Improved access to services	2005	18,500	18,466	
				2006	18,500	18,383	
				2007	18,500	18,131	
				2008	18,500		
				2009	18,500		
			MULTI-YEAR GOAL		92,500		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-3 Sustainability of Suitable Living Environment							
SL-3.5 20	Improvement of infrastructure systems affecting the health and safety of neighborhood residents/Rehabilitation and expansion of water and sewer lines, street and sidewalk, and flood drain improvements	CDBG and Capital Improvement Project funds	Improved access to services	2005	1	0	
				2006	0	0	
				2007	0		
				2008	0		
				2009	0		
			MULTI-YEAR GOAL		1		
SL-3 Sustainability of Suitable Living Environment							
SL-3.6 21	Rehabilitation and improved accessibility of public services facilities/Improve or expand park facilities including green space, neighborhood parks and recreational facilities	CDBG and Capital Improvement Project funds	Improved access to services	2005	3	1	
				2006	6	5	
				2007	5	5	
				2008	0		
				2009	0		
			MULTI-YEAR GOAL		14		
SL-3 Sustainability of Suitable Living Environment							
SL-3.7 25a	Emphasize neighborhood integrity/Utilize code enforcement regulations to maintain the integrity of older neighborhoods	CDBG Code Enforcement funds will be utilized to expand code enforcement efforts in low/mod income areas	Increase the number of LMI persons assisted	2005	5,250	2,881	
				2006	4,620	4,838	
				2007	3,000	7,134	
				2008	3,000		
				2009	4,000		
			MULTI-YEAR GOAL		19,870		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-3 Sustainability of Suitable Living Environment							
SL-3.8 25b	Emphasize neighborhood integrity/Annual partnership with Texas A&M students, neighborhood residents & City employees to provide “sweat equity” for improvements in low/mod income neighborhoods through the “BIG EVENT”	Cities of Bryan and College Station and other private or corporate donations and contributions	Increase the number of LMI households assisted	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				
SL-3 Sustainability of Suitable Living Environment							
SL-3.9 26	Clearance of vacant and dilapidated structures providing benefits to a designated low/mod income area/Demolition of vacant structures in low/mod income areas to provide space for park facilities	CDBG and Capital Improvement Project Funds	Increase the number of LMI persons assisted	2005	1	1	
				2006	0	0	
				2007	1	1	
				2008	0		
				2009	0		
			MULTI-YEAR GOAL		2		

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
EO-1 Availability/Accessibility of Economic Opportunity							
EO-1.1 22	Encourage and support the continued development of existing economic activities; the emergence of high technology applications; tourism and the hospitality industry; and expansion of the service sector of the economy/Provide businesses seeking to locate in College Station with a high quality environment	Private and public sources of funding	Increase new and existing businesses assisted	2005	7	7	
				2006	7	10	
				2007	7	12	
				2008	7		
				2009	119		
			MULTI-YEAR GOAL		147		
EO-1 Availability/Accessibility of Economic Opportunity							
EO-1.2 23	Retain support for healthy existing businesses and industry and to increase the number of jobs/Facilitate city financing mechanism where applicable to assist business and industry with expansion; as well as providing and maintaining needed infrastructure	Private and public sources of funding	Increase new and existing businesses assisted	2005	7	7	
				2006	7	4	
				2007	7	12	
				2008	7		
				2009	7		
			MULTI-YEAR GOAL		35		
EO-1 Availability/Accessibility of Economic Opportunity							
EO-1.3 24	Support and expand training and employment activities for the under employed/Support and expand community wide training and employment activities targeted to low/mod households	CDBG Public Service Agency funding, state funds and other private and public grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				

Table 2C Summary of Specific Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
EO-3 Sustainability of Economic Opportunity							
EO-3.1 22	Encourage and support the continued development of existing economic activities; the emergence of high technology applications; tourism and the hospitality industry; and expansion of the service sector of the economy/Provide businesses seeking to locate in College Station with a high quality environment	Private and public sources of funding	Increase new and existing businesses assisted	2005	7	7	
				2006	7	10	
				2007	7	12	
				2008	7		
				2009	119		
			MULTI-YEAR GOAL		147		
EO-3 Sustainability of Economic Opportunity							
EO-3.2 23	Retain support for healthy existing businesses and industry and to increase the number of jobs/Facilitate city financing mechanism where applicable to assist business and industry with expansion; as well as providing and maintaining needed infrastructure	Private and public sources of funding	Increase new and existing businesses assisted	2005	7	7	
				2006	7	4	
				2007	7	12	
				2008	7		
				2009	7		
			MULTI-YEAR GOAL		35		
EO-3 Sustainability of Economic Opportunity							
EO-3.3 24	Support and expand training and employment activities for the under employed/Support and expand community wide training and employment activities targeted to low/mod households	CDBG Public Service Agency funding, state funds and other private and public grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				

**** Expected Number may reflect anticipated clients served by a program that meets multiple Objectives.**

Table 3A: Summary of Specific Annual Objectives

Obj #	Specific Objectives	Sources of Funds	Performance Indicators	Expected Number	Actual Number	Outcome/ Objective *
	Rental Housing Objectives					
Goal: Ensure adequate affordable rental housing opportunities for lower income individuals and families						
1c	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the construction of affordable rental units.	HTC, Section 202, Section 236, and City of College Station HOME/CDBG funding.	Maintain or increase the number of affordable housing units	70		DH1.3 DH2.3
2a	Encourage programs that promote self-sufficiency/ Encourage/ facilitate lower income tenants in becoming homeowners	CDBG/HOME funding; TDHCA Home Buyer funds; Habitat for Humanity resources; Federal Home Loan Bank funds; Brazos County Affordable Housing Corporation funding; other non-profit funding; and other lender available incentives	Maintain or increase the number receiving down-payment assistance/ closing costs	6		DH1.4 DH2.4
2b	Encourage programs that promote self-sufficiency/ Encourage/ facilitate programs helping households move from rental subsidies to self-sufficiency	In addition to the resources noted above, additional local, state and federal funds may be requested to facilitate this strategy.	Maintain or increase the number receiving down-payment assistance/closing costs	6		DH1.5 DH2.5

Owner Housing Objectives						
Goal: Ensure adequate affordable housing assistance for lower income homeowners.						
3a	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/Encourage and facilitate maintenance of residential units by lower income owners	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	2		DH3.1
3b	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Assist lower income homebuyers with emergency repairs and/or weatherization assistance	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	5		DH2.6 DH3.2
3c	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Educate lower-income home owners regarding city code, maintenance, and budgeting issues related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Maintain or increase the number of LMI persons served	45		DH2.7 DH3.3
4a	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Encourage and facilitate the removal and replacement of dilapidated single family residential structures	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; Habitat for Humanity; and other local public or private contributions.	Decrease in Slum/blight deterioration Maintain or increase the units brought from substandard to standard condition	0		DH2.8 DH3.4
4b	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Educate lower-income home owners regarding city code issues and maintenance, budgeting issue related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Decrease slum/blight deterioration	45		DH2.9 DH3.5

GOAL: Retain and expand affordable housing opportunities for lower income home buyers						
5a	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide assistance to lower-income purchasers of existing affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number receiving down-payment assistance/closing costs	6		DH1.6 DH2.10
5b	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide education and counseling to lower-income home-buyer hopefuls	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	N/A – Rehabilitation Administration	45		DH1.7 DH2.11
6a	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide assistance to lower-income purchases of newly constructed affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of years of affordability	6		DH1.8 DH2.12
6b	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide incentive to developers of new affordable single-family residential units	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of affordable units	5		DH1.9 DH2.13
GOAL: Ensure adequate affordable housing opportunities for lower income special needs populations.						
8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	5		DH1.11 DH2.15 SL1.2 SL2.2

GOAL: Ensure affordable, safe and secure housing opportunities for lower income occupants.						
9a	Mitigate health and safety issues in residential properties occupied by lower income persons/ Educate lower income homeowners, home buyers and tenants	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Rehabilitation Administration	45		DH1.12 SL1.3
9b	Mitigate health and safety issues in residential properties occupied by lower income persons/ Reduce lead paint hazards in project properties	City of College Station CDBG and HOME grant funding. Other available state and federal funds.	Increase the number of units brought into compliance with lead safe housing rule	2		SL3.1
	Homeless Objectives					
11a	Reach out to homeless persons and assess their individual needs/Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc.	Private and public sources of funding	Improved access to services	618		DH1.16 DH2.19
13a	Help homeless persons make the transition to permanent housing and independent living/ Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	618		DH1.21 DH2.24
13b	Help homeless persons make the transition to permanent housing and independent living/ Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	618		DH1.22 DH2.25
	Special Needs Objectives					
	Community Development Objectives					
<i>Please refer to all Objectives listed on this table.</i>						
	Infrastructure Objectives					
GOAL: Support Public Facilities/Infrastructures to provide safe, secure and healthy environments for families.						
20	Improvement of infrastructure systems affecting the health and safety of neighborhood residents/Rehabilitation and expansion of water and sewer lines, street and sidewalk, and flood drain improvements	CDBG and Capital Improvement Project funds	Improved access to services			SL1.16 SL3.5
	Public Facilities Objectives					
GOAL: Support Public Facilities/Infrastructures to provide safe, secure and healthy environments for families.						
21	Rehabilitation and improved accessibility of public services facilities/Improve or expand park facilities including green space, neighborhood parks and recreational facilities	CDBG and Capital Improvement Project funds	Improved access to services			SL1.17 SL3.6

	Public Services Objectives					
GOAL: Encourage the delivery of health and human services to assist families in reaching their fullest potentials						
14a	Improve health and dental care services available to low-income households/Encourage, support and continue the access of health and dental care services to all community residents	Participatory funding by school districts, hospitals, non-profit agencies, College Station and Bryan CDBG funds	Improved access to services	1,695		SL1.4 SL2.3
14b	Improve health and dental care services available to low-income households/Work with nonprofit providers of health and dental care to deliver programs to low and moderate income families	CDBG Public Service funds, other state and/or federal funds, public and/or private foundations, private donations	Improved access to services	1,695		SL1.5 SL2.4
16	Develop child care options for low/moderate income families/Facilitate development of child care programs	CDBG Public Service funds	Improved access to services	885		SL1.8 SL2.7
17a	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Support information and referral systems that inform and educate those in most need of health and human services available in the community	Public and private grants	Improved access to services			SL1.9 SL2.8
17c	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Work with nonprofit public service agencies to deliver programs to low and moderate income families	CDBG Public Service funds	Improved access to services	3,253		SL1.11 SL2.10
18a	Ensure that the provision of health and human services is approached within a holistic framework to enable families in breaking the cycle of poverty/Facilitate the provisions of health and humans services an promote effective collaboration among nonprofit agencies	Cities of Bryan and College Station, United Way, BVCAA, BVCOG, Project Unity and other local agencies	Improved access to services	8,372		SL1.13 SL2.12

	Economic Development Objectives					
GOAL: Provide economic opportunities for development of strong and diverse economic environment to break the cycle of poverty						
22	Encourage and support the continued development of existing economic activities; the emergence of high technology applications; tourism and the hospitality industry; and expansion of the service sector of the economy/Provide businesses seeking to locate in College Station with a high quality environment	Private and public sources of funding	Increase new and existing businesses assisted	119		EO1.1 EO3.1
23	Retain support for healthy existing businesses and industry and to increase the number of jobs/Facilitate city financing mechanism where applicable to assist business and industry with expansion; as well as providing and maintaining needed infrastructure	Private and public sources of funding	Increase new and existing businesses assisted	7		EO1.2 EO3.2
	Other Objectives					
GOAL: Revitalize declining neighborhoods in support of well-planned neighborhoods for development of families						
25a	Emphasize neighborhood integrity/Utilize code enforcement regulations to maintain the integrity of older neighborhoods	CDBG Code Enforcement funds will be utilized to expand code enforcement efforts in low/mod income areas	Increase the number of LMI persons assisted	4,000		SL3.7
26	Clearance of vacant and dilapidated structures providing benefits to a designated low/mod income area/Demolition of vacant structures in low/mod income areas to provide space for park facilities	CDBG and Capital Improvement Project Funds	Increase the number of LMI persons assisted			SL1.8 SL3.9

***Outcome/Objective Codes**

	Availability/Accessibility	Affordability	Sustainability
Decent Housing	DH-1	DH-2	DH-3
Suitable Living Environment	SL-1	SL-2	SL-3
Economic Opportunity	EO-1	EO-2	EO-3

**** The accomplishments reflected as the Expected Number are those numbers anticipated utilizing funding from only the City's CDBG and HOME funded activities. Expected Number may reflect anticipated clients served by a program that meets multiple Objectives.**

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.3 1c	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the construction of affordable rental units.	HTC, Section 202, Section 236, and City of College Station HOME/CDBG funding.	Maintain or increase the number of affordable housing units	2005	20	80	
				2006	1	0	
				2007	16	13	
				2008	4		
				2009	70		
			MULTI-YEAR GOAL			111	
DH-1 Availability/Accessibility of Decent Housing							
DH-1.4 2a	Encourage programs that promote self-sufficiency/ Encourage/ facilitate lower income tenants in becoming homeowners	CDBG/HOME funding; TDHCA Home Buyer funds; Habitat for Humanity resources; Federal Home Loan Bank funds; Brazos County Affordable Housing Corporation funding; other non-profit funding; and other lender available incentives	Maintain or increase the number receiving down-payment assistance/closing costs	2005	10	9	
				2006	18	6	
				2007	10	3	
				2008	10		
				2009	6		
			MULTI-YEAR GOAL			54	
DH-1 Availability/Accessibility of Decent Housing							
DH-1.5 2b	Encourage programs that promote self-sufficiency/ Encourage/ facilitate programs helping households move from rental subsidies to self-sufficiency	In addition to the resources noted above, additional local, state and federal funds may be requested to facilitate this strategy.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	2	0	
				2006		0	
				2007	2	0	
				2008	10		
				2009	1		
			MULTI-YEAR GOAL			15	

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.6 5a	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide assistance to lower-income purchasers of existing affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	15	9	
				2006	18	6	
				2007	5	3	
				2008	10		
				2009	6		
			MULTI-YEAR GOAL		54		
DH-1 Availability/Accessibility of Decent Housing							
DH-1.7 5b	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide education and counseling to lower-income home-buyer hopefuls	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	N/A – Rehabilitation Administration	2005	50	49	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
			MULTI-YEAR GOAL		305		
DH-1 Availability/Accessibility of Decent Housing							
DH-1.8 6a	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide assistance to lower-income purchases of newly constructed affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of years of affordability	2005	5	1	
				2006	5	1	
				2007	5	3	
				2008	5		
				2009	5		
			MULTI-YEAR GOAL		25		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.9 6b	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide incentive to developers of new affordable single-family residential units	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of affordable units	2005	5	80	
				2006	5	1	
				2007	16	0	
				2008	4		
				2009	5		
			MULTI-YEAR GOAL		35		
DH-1 Availability/Accessibility of Decent Housing							
DH-1.11 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005	5	1	
				2006	5	6	
				2007	5	9	
				2008	5		
				2009	5		
			MULTI-YEAR GOAL		25		
DH-1 Availability/Accessibility of Decent Housing							
DH-1.12 9a	Mitigate health and safety issues in residential properties occupied by lower income persons/ Educate lower income homeowners, home buyers and tenants.	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Rehabilitation Administration	2005	50	49	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
			MULTI-YEAR GOAL		305		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.16 11a	Reach out to homeless persons and assess their individual needs/Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc.	Private and public sources of funding	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,915		
DH-1 Availability/Accessibility of Decent Housing							
DH-1.17 11b	Reach out to homeless persons and assess their individual needs/Support and expand collaboration and networking of local non-profit agencies throughout out the community	Homeless Continuum of Care Grant and other private and public sources of funding	Improved access to services	2005	7,000	18,466	
				2006	7,000	18,383	
				2007	7,000	18,131	
				2008	7,000		
				2009	7,000		
			MULTI-YEAR GOAL		35,000		
DH-1 Availability/Accessibility of Decent Housing							
DH-1.21 13a	Help homeless persons make the transition to permanent housing and independent living/ Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,915		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-1 Availability/Accessibility of Decent Housing							
DH-1.22 13b	Help homeless persons make the transition to permanent housing and independent living/ Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,915		
DH-2 Affordability of Decent Housing							
DH-2.3 1c	Encourage new construction and rehabilitation of affordable rental units and the continuation of rental assistance programs as needed/ Encourage/ facilitate the construction of affordable rental units.	HTC, Section 202, Section 236, and City of College Station HOME/CDBG funding.	Maintain or increase the number of affordable housing units	2005	20	80	
				2006	1	0	
				2007	16	13	
				2008	4		
				2009	70		
			MULTI-YEAR GOAL		111		
DH-2 Affordability of Decent Housing							
DH-2.4 2a	Encourage programs that promote self-sufficiency/ Encourage/ facilitate lower income tenants in becoming homeowners	CDBG/HOME funding; TDHCA Home Buyer funds; Habitat for Humanity resources; Federal Home Loan Bank funds; Brazos County Affordable Housing Corporation funding; other non-profit funding; and other lender available incentives	Maintain or increase the number receiving down-payment assistance/closing costs	2005	10	9	
				2006	18	6	
				2007	10	3	
				2008	10		
				2009	6		
			MULTI-YEAR GOAL		54		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH-2.5 2b	Encourage programs that promote self-sufficiency/ Encourage/ facilitate programs helping households move from rental subsidies to self-sufficiency	In addition to the resources noted above, additional local, state and federal funds may be requested to facilitate this strategy.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	2	0	
				2006		0	
				2007	2	0	
				2008	10		
				2009	1		
			MULTI-YEAR GOAL		15		
DH-2 Affordability of Decent Housing							
DH-2.6 3b	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Assist lower income homeowner with emergency repair and/or weatherization assistance	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	2005	5	0	
				2006	5	0	
				2007	5	0	
				2008	5		
				2009	5		
			MULTI-YEAR GOAL		25		
DH-2 Affordability of Decent Housing							
DH-2.7 3c	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Educate lower-income home owners regarding city code, maintenance, and budgeting issues related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Maintain or increase the number of LMI persons served	2005	50	47	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
			MULTI-YEAR GOAL		305		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH-2.8 4a	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Encourage and facilitate the removal and replacement of dilapidated single family residential structures	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; Habitat for Humanity; and other local public or private contributions.	Decrease in Slum/blight deterioration Maintain or increase the units brought from substandard to standard condition	2005	4	1	
				2006	4	2	
				2007	5	1	
				2008	2		
				2009	0		
			MULTI-YEAR GOAL		15		
DH-2 Affordability of Decent Housing							
DH-2.9 4b	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Educate lower-income home owners regarding city code issues and maintenance, budgeting issue related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Decrease slum/blight deterioration	2005	50	47	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
			MULTI-YEAR GOAL		305		
DH-2 Affordability of Decent Housing							
DH-2.10 5a	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide assistance to lower-income purchasers of existing affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number receiving down-payment assistance/closing costs	2005	15	9	
				2006	18	6	
				2007	5	3	
				2008	10		
				2009	6		
			MULTI-YEAR GOAL		54		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH-2.11 5b	Encourage and facilitate home buyer assistance programs helping lower-income, home buyers purchase existing and newly constructed properties/ Encourage and support programs and projects that provide education and counseling to lower-income home-buyer hopefuls	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	N/A – Rehabilitation Administration	2005	50	47	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
MULTI-YEAR GOAL				305			
DH-2 Affordability of Decent Housing							
DH-2.12 6a	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide assistance to lower-income purchases of newly constructed affordable homes	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of years of affordability	2005	5	1	
				2006	5	1	
				2007	5	3	
				2008	5		
				2009	5		
MULTI-YEAR GOAL				25			
DH-2 Affordability of Decent Housing							
DH-2.13 6b	Encourage and facilitate the construction of affordable single-family residential property, available to lower income buyers/ Encourage and support programs and projects that provide incentive to developers of new affordable single-family residential units	CDBG and/or HOME funds; FHLB funding; TDHCA funding; County Housing Finance Corp. funding; and other private/public funds.	Maintain or increase the number of affordable units	2005	5	1	
				2006	5	1	
				2007	16	0	
				2008	4		
				2009	5		
MULTI-YEAR GOAL				35			

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent Housing							
DH-2.19 11a	Reach out to homeless persons and assess their individual needs/Provide access to services to the homeless through intake assessment, counseling, job training and referrals, personal hygiene needs, etc.	Private and public sources of funding	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,915		
DH-2 Affordability of Decent Housing							
DH-2.20 11b	Reach out to homeless persons and assess their individual needs/Support and expand collaboration and networking of local non-profit agencies throughout out the community	Homeless Continuum of Care Grant and other private and public sources of funding	Improved access to services	2005	7,000	18,466	
				2006	7,000	18,383	
				2007	7,000	18,131	
				2008	7,000		
				2009	7,000		
			MULTI-YEAR GOAL		35,000		
DH-2 Affordability of Decent Housing							
DH-2.24 13a	Help homeless persons make the transition to permanent housing and independent living/ Provide employment training and counseling to homeless individuals	CDBG and other private and public sources of funds	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,915		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-2 Affordability of Decent HousinCity User Page 127 6/19/2009 - 127 -g							
DH-2.25 13b	Help homeless persons make the transition to permanent housing and independent living/ Assist homeless persons in meeting various human and health service needs	CDBG and other private and public sources of funds	Improved access to services	2005	580	568	
				2006	547	502	
				2007	680	501	
				2008	550		
				2009	618		
			MULTI-YEAR GOAL		2,915		
DH-3 Sustainability of Decent Housing							
DH-3.1 3a	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/Encourage and facilitate maintenance of residential units by lower income owners	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	2005	5	1	
				2006	5	1	
				2007	2	0	
				2008	2		
				2009	1		
			MULTI-YEAR GOAL		15		
DH-3 Sustainability of Decent Housing							
DH-3.2 3b	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Assist lower income homeowner with emergency repair and/or weatherization assistance	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; and other local public or private contributions.	Maintain or increase the units brought from substandard to standard condition	2005	5	1	
				2006	5	0	
				2007	5	0	
				2008	5		
				2009	5		
			MULTI-YEAR GOAL		25		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
DH-3 Sustainability of Decent Housing							
DH-3.3 3c	Encourage and facilitate the maintenance, rehabilitation and continued affordability of owner-occupied residential properties/ Educate lower-income home owners regarding city code, maintenance, and budgeting issues related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Maintain or increase the number of LMI persons served	2005	50	49	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
			MULTI-YEAR GOAL		305		
DH-3 Sustainability of Decent Housing							
DH-3.4 4a	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Encourage and facilitate the removal and replacement of dilapidated single family residential structures	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; Habitat for Humanity; and other local public or private contributions.	Decrease in Slum/blight deterioration	2005	4	1	
				2006	4	2	
				2007	5	0	
			Maintain or increase the units brought from substandard to standard condition	2008	2		
				2009	0		
			MULTI-YEAR GOAL		15		
DH-3 Sustainability of Decent Housing							
DH-3.5 4b	Encourage and facilitate the removal and replacement of dilapidated residential structures/ Educate lower-income home owners regarding city code issues and maintenance, budgeting issue related to home ownership	CDBG and HOME grants; Federal Home Loan Bank funds; TDHCA funds; CCCS programs; and other local public or private contributions.	Decrease slum/blight deterioration	2005	50	49	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
			MULTI-YEAR GOAL		305		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.2 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005	5	1	
				2006	5	6	
				2007	5	9	
				2008	5		
				2009	5		
			MULTI-YEAR GOAL		25		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.3 9a	Mitigate health and safety issues in residential properties occupied by lower income persons/ Educate lower income homeowners, home buyers and tenants	CDBG and/or HOME funding, private funds and other private and public funds.	N/A – Rehabilitation Administration	2005	50	49	
				2006	100	54	
				2007	45	52	
				2008	45		
				2009	45		
			MULTI-YEAR GOAL		305		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.4 14a	Improve health and dental care services available to low-income households/Encourage, support and continue the access of health and dental care services to all community residents	Participatory funding by school districts, hospitals, non-profit agencies, College Station and Bryan CDBG funds	Improved access to services	2005	6,026	1,936	
				2006	8,417	5,040	
				2007	1,506	1,022	
				2008	91		
				2009	1,695		
			MULTI-YEAR GOAL		1		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.5 14b	Improve health and dental care services available to low-income households/Work with nonprofit providers of health and dental care to deliver programs to low and moderate income families	CDBG Public Service funds, other state and/or federal funds, public and/or private foundations, private donations	Improved access to services	2005	6,026	1,936	
				2006	8,417	5,040	
				2007	1,506	1,022	
				2008	91		
				2009	1,695		
			MULTI-YEAR GOAL		17,735		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.8 16	Develop child care options for low/moderate income families/Facilitate development of child care programs	CDBG Public Service funds	Improved access to services	2005	139	172	
				2006	165	984	
				2007	180	878	
				2008	982		
				2009	885		
			MULTI-YEAR GOAL		2,351		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.11 17c	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Work with nonprofit public service agencies to deliver programs to low and moderate income families	CDBG Public Service funds	Improved access to services	2005	6,026	3,670	
				2006	10,264	6,728	
				2007	3,411	48,769	
				2008	2,470		
				2009	3,253		
			MULTI-YEAR GOAL		25,424		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.13 18a	Ensure that the provision of health and human services is approached within a holistic framework to enable families in breaking the cycle of poverty/Facilitate the provisions of health and humans services an promote effective collaboration among nonprofit agencies	Cities of Bryan and College Station, United Way, BVCAA, BVCOG, Project Unity and other local agencies	Improved access to services	2005	7,000	9,249	
				2006	7,000	7,831	
				2007	7,000	18,131	
				2008	7,000		
				2009	7,000		
			MULTI-YEAR GOAL		35,000		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.16 20	Improvement of infrastructure systems affecting the health and safety of neighborhood residents/Rehabilitation and expansion of water and sewer lines, street and sidewalk, and flood drain improvements	CDBG and Capital Improvement Project funds	Improved access to services	2005	2		
				2006			
				2007	2	1	
				2008			
				2009			
			MULTI-YEAR GOAL		4		
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1.17 21	Rehabilitation and improved accessibility of public services facilities/Improve or expand park facilities including green space, neighborhood parks and recreational facilities	CDBG and Capital Improvement Project funds	Improved access to services	2005	4	1	
				2006	6	5	
				2007	5	5	
				2008			
				2009			
			MULTI-YEAR GOAL		15		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1	Availability/Accessibility of Suitable Living Environment						
SL-1.18 26	Clearance of vacant and dilapidated structures providing benefits to a designated low/mod income area/Demolition of vacant structures in low/mod income areas to provide space for park facilities	CDBG and Capital Improvement Project Funds	Increase the number of LMI persons assisted	2005	1	1	
				2006	0	0	
				2007	1	1	
				2008	0		
				2009	2		
			MULTI-YEAR GOAL		2		
SL-2	Affordability of Suitable Living Environment						
SL-2.2 8	Encourage and facilitate organizations that provide social and/or housing services to special needs populations/ Increase number and/or capacity of special needs housing assistance providers and to promote collaborative efforts between providers, thereby avoiding fragmented services	Local, state and federal funding as well as private contributions (i.e. foundation funds). See housing section related to public assisted housing, homeless, elderly and special needs narratives.	Increase the number of persons assisted with improved access to service	2005	5	1	
				2006	5	6	
				2007	5	9	
				2008	1		
				2009	5		
			MULTI-YEAR GOAL		16		
SL-2	Affordability of Suitable Living Environment						
SL-2.3 14a	Improve health and dental care services available to low-income households/Encourage, support and continue the access of health and dental care services to all community residents	Participatory funding by school districts, hospitals, non-profit agencies, College Station and Bryan CDBG funds	Improved access to services	2005	6,026	1,936	
				2006	8,417	5,040	
				2007	1,506	1,022	
				2008	91		
				2009	1,695		
			MULTI-YEAR GOAL		17,735		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-2 Affordability of Suitable Living Environment							
SL-2.4 14b	Improve health and dental care services available to low-income households/Work with nonprofit providers of health and dental care to deliver programs to low and moderate income families	CDBG Public Service funds, other state and/or federal funds, public and/or private foundations, private donations	Improved access to services	2005	6,026	1,936	
				2006	8,417	5,040	
				2007	1,506	1,022	
				2008	91		
				2009	1,695		
			MULTI-YEAR GOAL			17,735	
SL-2 Affordability of Suitable Living Environment							
SL-2.7 16	Develop child care options for low/moderate income families/Facilitate development of child care programs	CDBG Public Service funds	Improved access to services	2005	139	172	
				2006	165	984	
				2007	180	878	
				2008	984		
				2009	885		
			MULTI-YEAR GOAL			2,353	
SL-2 Affordability of Suitable Living Environment							
SL-2.10 17c	Continue, maintain and support information, referral, case coordination and community needs assessment systems/Work with nonprofit public service agencies to deliver programs to low and moderate income families	CDBG Public Service funds	Improved access to services	2005	6,026	3,670	
				2006	10,264	6,728	
				2007	3,411	48,769	
				2008	2,470		
				2009	3,253		
			MULTI-YEAR GOAL			25,424	

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-2 Affordability of Suitable Living Environment							
SL-2.12 18a	Ensure that the provision of health and human services is approached within a holistic framework to enable families in breaking the cycle of poverty/Facilitate the provisions of health and humans services and promote effective collaboration among nonprofit agencies	Cities of Bryan and College Station, United Way, BVCAA, BVCOG, Project Unity and other local agencies	Improved access to services	2005	7,000	9,249	
				2006	7,000		
				2007	7,000	18,131	
				2008	7,000		
				2009	7,000		
			MULTI-YEAR GOAL		35,000		
SL-3 Sustainability of Suitable Living Environment							
SL-3.1 9b	Mitigate health and safety issues in residential properties occupied by lower income persons/ Reduce lead paint hazards in project properties	City of College Station CDBG and HOME grant funding. Other available state and federal funds.	Increase the number of units brought into compliance with lead safe housing rule	2005	4	0	
				2006	4	2	
				2007	2	3	
				2008	2		
				2009	1		
			MULTI-YEAR GOAL		13		
SL-3 Sustainability of Suitable Living Environment							
SL-3.5 20	Improvement of infrastructure systems affecting the health and safety of neighborhood residents/Rehabilitation and expansion of water and sewer lines, street and sidewalk, and flood drain improvements	CDBG and Capital Improvement Project funds	Improved access to services	2005			
				2006			
				2007	2	0	
				2008			
				2009			
			MULTI-YEAR GOAL		2		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-3 Sustainability of Suitable Living Environment							
SL-3.6 21	Rehabilitation and improved accessibility of public services facilities/Improve or expand park facilities including green space, neighborhood parks and recreational facilities	CDBG and Capital Improvement Project funds	Improved access to services	2005	4	1	
				2006	6	5	
				2007	5	5	
				2008	5		
				2009			
			MULTI-YEAR GOAL		20		
SL-3 Sustainability of Suitable Living Environment							
SL-3.7 25a	Emphasize neighborhood integrity/Utilize code enforcement regulations to maintain the integrity of older neighborhoods	CDBG Code Enforcement funds will be utilized to expand code enforcement efforts in low/mod income areas	Increase the number of LMI persons assisted	2005	5,250	2,881	
				2006	4,620	4,838	
				2007	3,000	7,134	
				2008	3,000		
				2009	4,000		
			MULTI-YEAR GOAL		19,870		
SL-3 Sustainability of Suitable Living Environment							
SL-3.9 26	Clearance of vacant and dilapidated structures providing benefits to a designated low/mod income area/Demolition of vacant structures in low/mod income areas to provide space for park facilities	CDBG and Capital Improvement Project Funds	Increase the number of LMI persons assisted	2005	1	1	
				2006	0	0	
				2007	1	1	
				2008	1		
				2009	2		
			MULTI-YEAR GOAL		5		

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
EO-1 Availability/Accessibility of Economic Opportunity							
EO-1.1 22	Encourage and support the continued development of existing economic activities; the emergence of high technology applications; tourism and the hospitality industry; and expansion of the service sector of the economy/Provide businesses seeking to locate in College Station with a high quality environment	Private and public sources of funding	Increase new and existing businesses assisted	2005	7	7	
				2006	7	10	
				2007	7	12	
				2008	7		
				2009	7		
		MULTI-YEAR GOAL		35			
EO-1 Availability/Accessibility of Economic Opportunity							
EO-1.2 23	Retain support for healthy existing businesses and industry and to increase the number of jobs/Facilitate city financing mechanism where applicable to assist business and industry with expansion; as well as providing and maintaining needed infrastructure	Private and public sources of funding	Increase new and existing businesses assisted	2005	7	7	
				2006	7	4	
				2007	7	12	
				2008	7		
				2009	7		
		MULTI_YEAR GOAL		35			
EO-1 Availability/Accessibility of Economic Opportunity							
EO-1.3 24	Support and expand training and employment activities for the under employed/Support and expand community wide training and employment activities targeted to low/mod households	CDBG Public Service Agency funding, state funds and other private and public grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
		MULTI-YEAR GOAL					

Table 3A Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
EO-3 Sustainability of Economic Opportunity							
EO-3.1 22	Encourage and support the continued development of existing economic activities; the emergence of high technology applications; tourism and the hospitality industry; and expansion of the service sector of the economy/Provide businesses seeking to locate in College Station with a high quality environment	Private and public sources of funding	Increase new and existing businesses assisted	2005	7	7	
				2006	7	10	
				2007	7	12	
				2008	7		
				2009	7		
			MULTI-YEAR GOAL		35		
EO-3 Sustainability of Economic Opportunity							
EO-3.2 23	Retain support for healthy existing businesses and industry and to increase the number of jobs/Facilitate city financing mechanism where applicable to assist business and industry with expansion; as well as providing and maintaining needed infrastructure	Private and public sources of funding	Increase new and existing businesses assisted	2005	7	7	
				2006	7	4	
				2007	7	12	
				2008	7		
				2009	7		
			MULTI-YEAR GOAL		35		
EO-3 Sustainability of Economic Opportunity							
EO-3.3 24	Support and expand training and employment activities for the under employed/Support and expand community wide training and employment activities targeted to low/mod households	CDBG Public Service Agency funding, state funds and other private and public grants	Improved access to services	2005			
				2006			
				2007			
				2008			
				2009			
			MULTI-YEAR GOAL				

**** The accomplishments reflected as the Expected Number are those numbers anticipated utilizing funding from only the City's CDBG and HOME funded activities. Expected Number may reflect anticipated clients served by a program that meets multiple Objectives.**

Table 3B: Annual Housing Completion Goals

	Annual Number Expected Units To Be Completed	Resources used during the period			
		CDBG	HOME	ESG	HOPWA
ANNUAL AFFORDABLE HOUSING GOALS (SEC. 215)					
Homeless households	2	<input type="checkbox"/>	X	<input type="checkbox"/>	<input type="checkbox"/>
Non-homeless households	55	X	X	<input type="checkbox"/>	<input type="checkbox"/>
Special needs households	5	<input type="checkbox"/>	X	<input type="checkbox"/>	<input type="checkbox"/>
ANNUAL AFFORDABLE RENTAL HOUSING GOALS (SEC. 215)					
Acquisition of existing units	N/A	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Production of new units	70	X	X		<input type="checkbox"/>
Rehabilitation of existing units	0	<input type="checkbox"/>	X	<input type="checkbox"/>	<input type="checkbox"/>
Rental Assistance	55	<input type="checkbox"/>	X		<input type="checkbox"/>
Total Sec. 215 Affordable Rental	125	<input type="checkbox"/>	X	<input type="checkbox"/>	<input type="checkbox"/>
ANNUAL AFFORDABLE OWNER HOUSING GOALS (SEC. 215)					
Acquisition of existing units	0	X	<input type="checkbox"/>		
Production of new units	5	<input type="checkbox"/>	X		
Rehabilitation of existing units	2	X	X		
Homebuyer Assistance	6	<input type="checkbox"/>	X		<input type="checkbox"/>
Total Sec. 215 Affordable Owner	13	X	X	<input type="checkbox"/>	<input type="checkbox"/>
ANNUAL AFFORDABLE HOUSING GOALS (SEC. 215)					
Acquisition of existing units	0	X	<input type="checkbox"/>		<input type="checkbox"/>
Production of new units	75	X	X		<input type="checkbox"/>
Rehabilitation of existing units	5	X	X	<input type="checkbox"/>	<input type="checkbox"/>
Homebuyer Assistance	6	<input type="checkbox"/>	X		<input type="checkbox"/>
Total Sec. 215 Affordable Housing	86	X	X	<input type="checkbox"/>	<input type="checkbox"/>
ANNUAL HOUSING GOALS					
Annual Rental Housing Goal	125	X	X	<input type="checkbox"/>	<input type="checkbox"/>
Annual Owner Housing Goal	13	X	X	<input type="checkbox"/>	<input type="checkbox"/>
Total Annual Housing Goal	138	X	X	<input type="checkbox"/>	<input type="checkbox"/>

Table 3C: Consolidated Plan Listing of Projects

Jurisdiction's Name: City of College Station

Priority Need: Owner-Occupied Housing

Project Title:

Housing Assistance – Single Family

Description:

Housing rehabilitation, emergency repairs, weatherization, and home security to low-moderate income homeowners; the removal of architectural barriers; and the inspection, testing and abatement of lead hazards.

Objective category:

☐ Suitable Living Environment ☒ Decent Housing

☐ Economic Opportunity

Outcome category:

☐ Availability/Accessibility

☐ Affordability

☒ Sustainability

Location/Target Area

Community wide

Objective Number 3, 9	Project ID 8001
HUD Matrix Code 14A	CDBG Citation 24 CFR 570.202
Type of Recipient Local Government	CDBG National Objective LMH
Start Date 10-01-2009	Completion Date 9-30-2010
Performance Indicator Housing Units	Annual Units 5
Local ID	Units Upon Completion

Funding Sources:	
CDBG	\$0
ESG	
HOME	\$0
HOPWA	
Total Formula:	\$0
Prior Year Funds	\$185,486
Assisted Housing	
PHA	
Other Funding	
Total	\$185,486

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Table 3C: Consolidated Plan Listing of Projects

Jurisdiction's Name: City of College Station

Priority Need: Owner-Occupied Housing

Project Title: Rehabilitation Administration

Description:

Program delivery costs including staff salaries and benefits to support the Single-Family Housing Rehabilitation project and to process all housing program applications.

Objective category:

☐ Suitable Living Environment ☒ Decent Housing ☐ Economic Opportunity

Outcome category:

☐ Availability/Accessibility ☐ Affordability ☒ Sustainability

Location/Target Area

Community wide

Objective Number 2, 3, 5, 9	Project ID 8001
HUD Matrix Code 14A	CDBG Citation 24 CFR 570.202
Type of Recipient Local Government	CDBG National Objective LMH
Start Date 10-01-2009	Completion Date 9-30-2010
Performance Indicator	Annual Units
Local ID	Units Upon Completion

Funding Sources:	
CDBG	\$0
ESG	
HOME	
HOPWA	
Total Formula:	\$0
Prior Year Funds	\$10,867
Assisted Housing	
PHA	
Other Funding	
Total	\$10,867

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Table 3C: Consolidated Plan Listing of Projects

Jurisdiction's Name: City of College Station

Priority Need: Other

Project Title: Clearance and Demolition

Description:

Clearance, demolition and removal of dilapidated structures that have been deemed uninhabitable in accordance with City codes, including the movement of structures to other sites. Funds will also be used for program delivery costs including staff salaries and benefits.

Objective category:

X Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity

Outcome category:

X Availability/Accessibility ☐ Affordability ☐ Sustainability

Location/Target Area

Community wide

Objective Number 4, 26	Project ID 8003
HUD Matrix Code 04	CDBG Citation 24 CFR 570.201(d)
Type of Recipient Local Government	CDBG National Objective LMH
Start Date 10-01-2009	Completion Date 9-30-20108
Performance Indicator Households	Annual Units 2
Local ID	Units Upon Completion

Funding Sources:	
CDBG	\$7,081
ESG	
HOME	
HOPWA	
Total Formula:	\$7,081
Prior Year Funds	\$2,919
Assisted Housing	
PHA	
Other Funding	
Total	\$10,000

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Table 3C: Consolidated Plan Listing of Projects

Jurisdiction's Name: City of College Station

Priority Need: Other

Project Title: Acquisition

Description:

This project will provide low-mod housing, low-mod job creation and low-mod area benefit through the acquisition and development of 5 to 9 acres located in Census Tract 001700 Block Group 02 County 48041 and has a low-mod percentage of 80.3%. Acquisition of land is expected to be completed in PY 2008. Following the successful acquisition of land, a Request for Proposal will be released to allow for the development and construction of a proposed mixed-use development. The mixed-use development is anticipated to include affordable multi-family housing, retail and/or office space for the creation of jobs, and open recreation space. This project will leverage private source with federal grant funds to create a development that will maximize the benefit to low- and moderate-income residents in College Station. Given the confidentiality of these real estate transactions, the addresses cannot be released at this time as the City does not yet control the properties. The mixed-use development project is anticipated to take multiple years to accomplish and will further utilize CDBG and HOME funds.

The Low-Mod Housing National Objective would be met by developing approximately 70 rental units, 80% of which would be available for low- to moderate-income households at current affordable rental rates and 20% at market rental rates. The average household size in this Block Group is 2.13. Therefore, it is estimated that this development will assist approximately 117 low to moderate income residents.

The Low-Mod Job Creation National Objective would be met by the development of approximately 70,000 sq. ft. of new retail/office space. It is anticipated that this will create approximately 112 jobs and require, by contract with the developer, that at least 51% of the full-time equivalent jobs involve the employment of low- and moderate-income persons. According to the census, this Block Group contains approximately 3,496 low- to moderate-income residents. A highly concentrated neighborhood of low- to moderate-income residents directly abuts this development. The development is also located on a local bus route.

The Low-Mod Area Benefit National Objective will be met by the creation of public open space to benefit the people living and working in this development, as well as the people living in the neighborhood adjacent to this development contained in this Block Group.

These specifications are estimates and intended to be a general outline for the proposed future mixed-use development. The estimates are based on the amount of land acquired and developed utilizing current ordinances, city policies, and basic site parameters. These specifications do not necessarily represent the specifications of the final project is dependent upon the proposals received and accepted for development and construction.

Objective category:

☐ Suitable Living Environment

☒ Decent Housing

☐ Economic Opportunity

Outcome category:

☒ Availability/Accessibility

☐ Affordability

☐ Sustainability

Location/Target Area

Community wide

Objective Number 6	Project ID 8004
HUD Matrix Code 01	CDBG Citation 24 CFR 570.201(a)
Type of Recipient Local Government	CDBG National Objective LMH, LMJ, LMA
Start Date 10-01-2009	Completion Date 9-30-2010
Performance Indicator Households Job Area	Annual Units 70 112 4,351
Local ID	Units Upon Completion

Funding Sources:	
CDBG	\$661,071
ESG	
HOME	
HOPWA	
Total Formula:	\$661,071
Prior Year Funds	\$0
Assisted Housing	
PHA	
Other Funding	\$20,000
Total	\$681,071

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Table 3C: Consolidated Plan Listing of Projects

Jurisdiction's Name: City of College Station

Priority Need: Public Services

Project Title: Public Service Agency Funding

Description:

Funds will be used to support a variety of Public Service programs to support low and moderate income individuals and families in College Station and Bryan. The following agencies/programs will receive funds in 2009 – 2009:

Scotty's House BV Child Advocacy Center – Brazos County Counseling Program for Victims of Child Abuse: \$17,224; 135 Proposed Clients; 502 South Coulter, Bryan, Tx 77803

Twin City Mission – The Bridge Emergency Homeless Shelter: \$30,896; 558 Proposed Clients; 2505 S. College, Bryan, Tx 77801
Brazos Maternal & Child Health Clinic, Inc. – The Prenatal Clinic: \$22,000; 1125 Proposed Clients; 3370 S. Texas Ave, Suite G, Bryan, Tx 77802

MHMR Authority of BV – Mary Lake Drop-In Center : \$2,773; 40 Proposed Clients; 1504 S. Texas Avenue , Bryan, Tx 77802

Big Brothers Big Sister Central Tx – BBBS of the BV: \$12,000; 215 Proposed Clients; 315 Tauber St, College Station, Tx 77840

Brazos County Rape Crisis Center Inc. dba Sexual Assault Resource Center (SARC) – Individual Counseling and Accompaniment – Direct Aid: \$18,500; 150 Proposed Clients; 3131 E. 29th St Bryan, Tx 77802

Health for All – Mental Health Counseling: \$ 17,220; 175 Proposed Clients; Suite A 1328 Memorial Dr. Bryan, Tx 7802

BV Rehabilitation Center – Charitable Services Program: \$14,000; 70 Proposed Clients; 1318 Memorial Dr, Bryan, Tx 77802

COCS PARD & CSISD – Kids Klub: \$21,000; 185 Proposed Clients; 1300 George Bush Dr, College Station, Tx 77840

COCS PARD – Lincoln Unit of Boys and Girls Club: \$13,800; 700 Proposed Clients; 1000 Eleanor, College Station, Tx 77840

Objective category:

X Suitable Living Environment

☐ Decent Housing

☐ Economic Opportunity

Outcome category:

X Availability/Accessibility

☐ Affordability

☐ Sustainability

Location/Target Area

Community wide

Objective Number 11, 13, 14, 15, 16, 17, 18	Project ID 8009
HUD Matrix Code 05N	CDBG Citation 24 CFR 570.201(e)
Type of Recipient Local Government	CDBG National Objective LMC
Start Date 10-01-2009	Completion Date 9-30-2010
Performance Indicator People	Annual Units 3,353
Local ID	Units Upon Completion

Funding Sources:	
CDBG	\$169,413
ESG	
HOME	
HOPWA	
Total Formula:	\$169,413
Prior Year Funds	
Assisted Housing	
PHA	
Other Funding	
Total	\$169,413

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Table 3C: Consolidated Plan Listing of Projects

Jurisdiction's Name: City of College Station

Priority Need: Planning/Administration

Project Title: Program Administration

Description:

Management, planning and administration of the City's 2009 CDBG, HOME and other eligible grant programs for LMI citizens. Staff will provide capacity building and technical assistance as needed to citizens, builders, developers and service providers. Funds will also be used for administrative support, planning and capacity building services provided by Project Unity.

Objective category:

☐ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity

Outcome category:

☐ Availability/Accessibility ☐ Affordability ☐ Sustainability

Location/Target Area

Community wide

Objective Number	Project ID 942
HUD Matrix Code 14A	CDBG Citation 24 CFR 570.206
Type of Recipient Local Government	CDBG National Objective
Start Date 10-01-2009	Completion Date 9-30-2010
Performance Indicator	Annual Units
Local ID	Units Upon Completion

Funding Sources:	
CDBG	\$169,413
ESG	
HOME	\$71,700
HOPWA	
Total Formula:	\$241,123
Prior Year Funds	\$18,353
Assisted Housing	
PHA	
Other Funding	
Total	\$259,466

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Table 3C: Consolidated Plan Listing of Projects

Jurisdiction's Name: City of College Station

Priority Need: Other

Project Title: Code Enforcement

Description:

Funds will be used for salary and benefits to support code enforcement activities in targeted low-moderate income areas in College Station.

Objective category:

☒ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity

Outcome category:

☐ Availability/Accessibility ☐ Affordability ☒ Sustainability

Location/Target Area

CT & BG

CT: 001301 BG: 1	CT: 000202 BG: 2	CT: 002005 BG: 1	CT: 001303 BG: 3
County: 48041	County: 48041	County: 48041	County: 48041
CT: 001400 BG: 3	CT: 001400 BG: 2	CT: 001400 BG: 1	CT: 001302 BG: 1
County: 48041	County: 48041	County: 48041	County: 48041
CT: 001303 BG: 1	CT: 001700 BG: 1	CT: 001700 BG: 2	CT: 001604 BG: 1
County: 48041	County: 48041	County: 48041	County: 48041
CT: 001801 BG: 1	CT: 001603 BG: 1	CT: 001601 BG: 1	CT: 001601 BG: 4
County: 48041	County: 48041	County: 48041	County: 48041
CT: 001603 BG: 4	CT: 001603 BG: 3	CT: 001604 BG: 3	CT: 001802 BG: 2
County: 48041	County: 48041	County: 48041	County: 48041

Objective Number 25	Project ID 8011
HUD Matrix Code 15	CDBG Citation 24 CFR 570.202 (c)
Type of Recipient Local Government	CDBG National Objective LMA
Start Date 10-01-2009	Completion Date 9-30-2010
Performance Indicator People	Annual Units 4,000
Local ID	Units Upon Completion

Funding Sources:	
CDBG	\$122,447
ESG	
HOME	
HOPWA	
Total Formula:	\$122,447
Prior Year Funds	\$0
Assisted Housing	
PHA	
Other Funding	
Total	\$122,447

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Table 3C: Consolidated Plan Listing of Projects

Jurisdiction's Name: City of College Station

Priority Need: Owner-Occupied Housing

Project Title: Homebuyer's Assistance

Description:

Downpayment and closing cost assistance provided to eligible, qualified homebuyers through deferred forgivable loans. Funds will be used for program delivery costs including staff salaries and benefits.

Objective category:

☐ Suitable Living Environment

☒ Decent Housing

☐ Economic Opportunity

Outcome category:

☐ Availability/Accessibility

☒ Affordability

☐ Sustainability

Location/Target Area

Community wide

Objective Number 2, 3, 4, 5, 6, 9	Project ID 8106
HUD Matrix Code 13	CDBG Citation
Type of Recipient Local Government	CDBG National Objective LMH
Start Date 10-01-2009	Completion Date 9-30-2010
Performance Indicator Households	Annual Units 6
Local ID	Units Upon Completion

Funding Sources:	
CDBG	
ESG	
HOME	\$19,648
HOPWA	
Total Formula:	\$19,648
Prior Year Funds	\$85,352
Assisted Housing	
PHA	
Other Funding	
Total	\$105,000

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Table 3C: Consolidated Plan Listing of Projects

Jurisdiction's Name: City of College Station

Priority Need: Owner-Occupied Housing

Project Title: Community Housing Development Organization (CHDO)

Description:

Funds will be made available to an eligible CHDO for the acquisition, development, and construction of affordable housing units or the rehabilitation of existing housing units.

Objective category:

☐ Suitable Living Environment

☒ Decent Housing

☐ Economic Opportunity

Outcome category:

☒ Availability/Accessibility

☐ Affordability

☐ Sustainability

Location/Target Area

Community wide

Objective Number 2, 5, 6, 9	Project ID 8108
HUD Matrix Code 12	CDBG Citation
Type of Recipient Subrecipient	CDBG National Objective
Start Date 10-01-2009	Completion Date 9-30-2010
Performance Indicator Housing Units	Annual Units 2
Local ID	Units Upon Completion

Funding Sources:	
CDBG	
ESG	
HOME	\$107,551
HOPWA	
Total Formula:	\$107,551
Prior Year Funds	\$452,598
Assisted Housing	
PHA	
Other Funding	
Total	\$560,149

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Table 3C: Consolidated Plan Listing of Projects

Jurisdiction's Name: City of College Station

Priority Need: Owner-Occupied Housing

Project Title: New Construction

Description:

Funds will be used to facilitate the development of new affordable housing. Activities will include the acquisition of land, soft costs, and construction for the development of single-family units. Additionally, funds will be used to plan the construction of a mixed-use development that will include multi-family affordable housing units.

Objective category:

☐ Suitable Living Environment ☒ Decent Housing ☐ Economic Opportunity

Outcome category:

☒ Availability/Accessibility ☐ Affordability ☐ Sustainability

Location/Target Area

Community wide

Objective Number 6, 7, 9	Project ID 8105
HUD Matrix Code 12	CDBG Citation
Type of Recipient Local Government	CDBG National Objective
Start Date 10-01-2009	Completion Date 9-30-2010
Performance Indicator	Annual Units 70
Local ID	Units Upon Completion

Funding Sources:	
CDBG	
ESG	
HOME	\$518,106
HOPWA	
Total Formula:	\$518,106
Prior Year Funds	\$114,699
Assisted Housing	
PHA	
Other Funding	
Total	\$632,805

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Table 3C: Consolidated Plan Listing of Projects

Jurisdiction's Name: City of College Station

Priority Need: Owner-Occupied Housing

Project Title: Tenant Based Rental Assistance

Description:

Twin City Mission will administer a security deposit assistance program for low/moderate income individuals and families who will reside in housing units located in an HTC property located in College Station. Eligible properties include Terrace Pines, The Villas at Rock Prairie, The Haven, The Heritage at Dartmouth, Windsor Pointe, and Santour Court.

Objective category:

☐ Suitable Living Environment ☒ Decent Housing ☐ Economic Opportunity

Outcome category:

☐ Availability/Accessibility ☒ Affordability ☐ Sustainability

Location/Target Area

Community wide

Objective Number 2, 10, 13	Project ID 8107
HUD Matrix Code 05T	CDBG Citation
Type of Recipient Subrecipient	CDBG National Objective
Start Date 10-01-2009	Completion Date 9-30-2010
Performance Indicator Households	Annual Units 55
Local ID	Units Upon Completion

Funding Sources:	
CDBG	
ESG	
HOME	\$0
HOPWA	
Total Formula:	\$0
Prior Year Funds	\$33,915
Assisted Housing	
PHA	
Other Funding	
Total	\$33,915

Table 3C: Consolidated Plan Listing of Projects

Jurisdiction's Name: City of College Station

Priority Need: Owner-Occupied Housing

Project Title: CHDO Operating Expenses

Description:

Allowable 5% of grant for Operating/Administrative expenses incurred by eligible CHDO to build capacity to carryout current and future CHDO activities.

Objective category:

☐ Suitable Living Environment

☒ Decent Housing

☐ Economic Opportunity

Outcome category:

☒ Availability/Accessibility

☐ Affordability

☐ Sustainability

Location/Target Area

Community wide

Objective Number 2, 5, 6, 9	Project ID 8104
HUD Matrix Code 21I	CDBG Citation
Type of Recipient Subrecipient	CDBG National Objective
Start Date 10-01-2009	Completion Date 9-30-2010
Performance Indicator	Annual Units
Local ID	Units Upon Completion

Funding Sources:	
CDBG	
ESG	
HOME	\$0
HOPWA	
Total Formula:	\$0
Prior Year Funds	\$118,246
Assisted Housing	
PHA	
Other Funding	
Total	\$118,246

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Table 3C: Consolidated Plan Listing of Projects

Jurisdiction's Name: City of College Station

Priority Need: Other

Project Title: Interim Assistance

Description:

In case of a community emergency affecting the health and safety of residents, funds will be utilized to address immediate threats to health and safety and for financial and technical assistance for coordinate clean-up efforts to eligible households.

Objective category:

☒ Suitable Living Environment

☐ Decent Housing

☐ Economic Opportunity

Outcome category:

☐ Availability/Accessibility

☐ Affordability

☒ Sustainability

Location/Target Area

Community Wide

Objective Number 19, 20	Project ID 8006
HUD Matrix Code 06	CDBG Citation 24 CFR 570.201(f)
Type of Recipient Local Government	CDBG National Objective URG
Start Date 10-01-2009	Completion Date 9-30-2010
Performance Indicator	Annual Units
Local ID	Units Upon Completion

Funding Sources:	
CDBG	
ESG	
HOME	
HOPWA	
Total Formula:	
Prior Year Funds	\$5,000
Assisted Housing	
PHA	
Other Funding	
Total	\$5,000

The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

e. COMMENTS

Comments from March 10th, 2009 Public Hearing

Comments/Responses
Special Needs Housing Development – Funding needed for teen parents, more housing for families, lower housing costs, crisis/weather/domestic/homeless units needed/ <i>The City will release an RFP for the development of new affordable housing which could address special needs, families, or crisis/weather/domestic/homeless.</i>
Funds should go to Twin City Mission to help fund the completion of the new homeless shelter/ <i>This shelter is located in Bryan and no Public Facility funds have been allocated in this plan so that funding can be concentrated on a mixed-use development</i>
Neighborhood centers are important for our youth/ <i>The Lincoln Center will receive funding from CDBG PSA funds for youth services</i>
Social Services: funded needed for health – physical, dental, Health for All, Prenatal; support for food bank and food pantries; more “unity” in services in the community; teen parents; more housing for families; low income housing; food is the #3 need on the 2-1-1 hotline in 2008/ <i>Refer to Table 3C for Public Services to review the funding recommendations made by the Joint Relief Funding Review Committee</i>
TBRA: Funds needed for homeless families/ <i>Security Deposit assistance is available through a program administered by Twin City Mission</i>
Code Enforcement: assistance for the elderly; follow-up needed on calls when area or home is in need of clean-up or violators (specifically Bryan)/ <i>The City of College Station developed a new initiative that will allow interaction between Code Enforcement officers working in lower income areas and CD staff to completely access the issues in cases with elderly or low income households.</i>
Homebuyer Assistance: Criteria reform needed/ <i>The City of College Station follows the regulations as set-forth by the U. S. Department of Housing and Urban Development</i>
Home Owner Assistance: Funds needed for young families and education for the elderly/ <i>The City of College Station provides homebuyer and home owner counseling to all applicants of our housing assistance programs</i>
Park Development and/or Improvement: Needed in the areas of poorer communities; more splash pads in areas where needed like north Bryan parks/ <i>City of College Station funds cannot be used for park improvements in Bryan</i>
Funds should be used for resurfacing the tennis courts at Bee Creek and Central Park. Nets need to be property set and/or replaced. There are big holes and cracks. Six tennis courts should be built at Veterans Park/ <i>Tennis courts at College Station parks are located in ineligible areas</i>
Revitalization of Thomas Park is needed – no open drainage and in heavy rain it floods on Puryear and James Parkway. Exercise Area at Thomas Park needs gravel. Replant live oaks trees that have died since initial planting/ <i>This park is not in an eligible area..</i>
Tennis courts in City parks need to be brought up to good standards/ <i>Tennis courts at College Station parks are located in ineligible areas</i>
Infrastructure Improvement: Southwood Valley Needs sidewalks/ <i>The major portion of Southwood Valley is not an eligible area</i>
Economic Development: Need job creation, worried about economy/ <i>The planned mixed-use development is expected to create job</i>
Counseling/Mentoring of families/youth/ <i>Refer to Table 3C for Public Services to review the funding recommendations made by the Joint Relief Funding Review Committee</i>
Home ownership – loans for poor credit clients/ <i>The City of College Station developed criteria according to the regulations and based on the best possible outcome for the assisted household. Homebuyer counseling, which includes credit counseling, is available to all applicants for the City’s homebuyer and home owner programs..</i>
“I think all of these items are connected to improve life in our community. I felt a lot of concern and care for our community by everyone attending. Time to join forces!”
Enhanced quality early childhood opportunities for low-income, working parents/ <i>Refer to Table 3C for Public Services to review the funding recommendations made by the Joint Relief Funding Review Committee</i>

Scotty's House staff and Board would like to express our continued appreciation for the support we have received from the CDBG...CDBG funds have allowed us to provide counseling services to many, many children and their families."

Affordable low income housing needs attention/*This plan includes the development and construction of new affordable housing units and rehabilitation and minor repair assistance to low to moderate income home owners..*

"It is unfair for students to move into our neighborhood and take advantage of opportunities meant for people in the community. The homes are unaffordable to the people of the community."/*The City of College Station assists eligible households which may or may not include families with students. The City is unable to prevent students from moving into specific areas of town but is focused on improving neighborhood integrity through it's Neighborhood Services division of Planning and Development Services.*

"CS does a great job using CDBG funds to improve the community overall, but especially children and families – Thank You!"

Low income housing/ *This plan includes the development and construction of new affordable housing units and rehabilitation and minor repair assistance to low to moderate income home owners..*

"Thanks for allocating the full 15% to these activities."

"Really appreciate 15% to public service agencies."

Comments from the 30-Day Public Comment Period

Comments

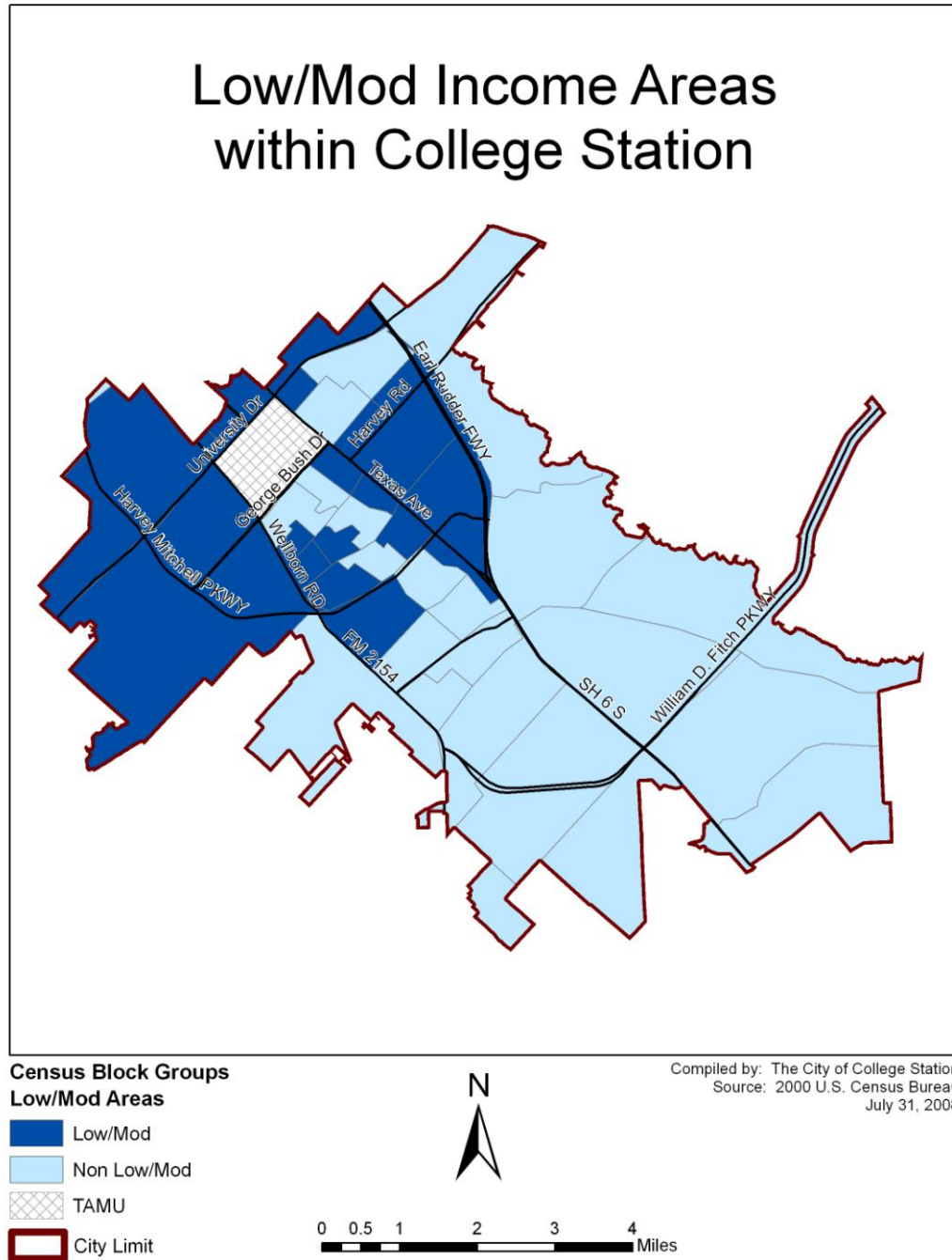
Comments from July 7th, 2009 Public Hearing (Presentation of Draft Plan)

Comments

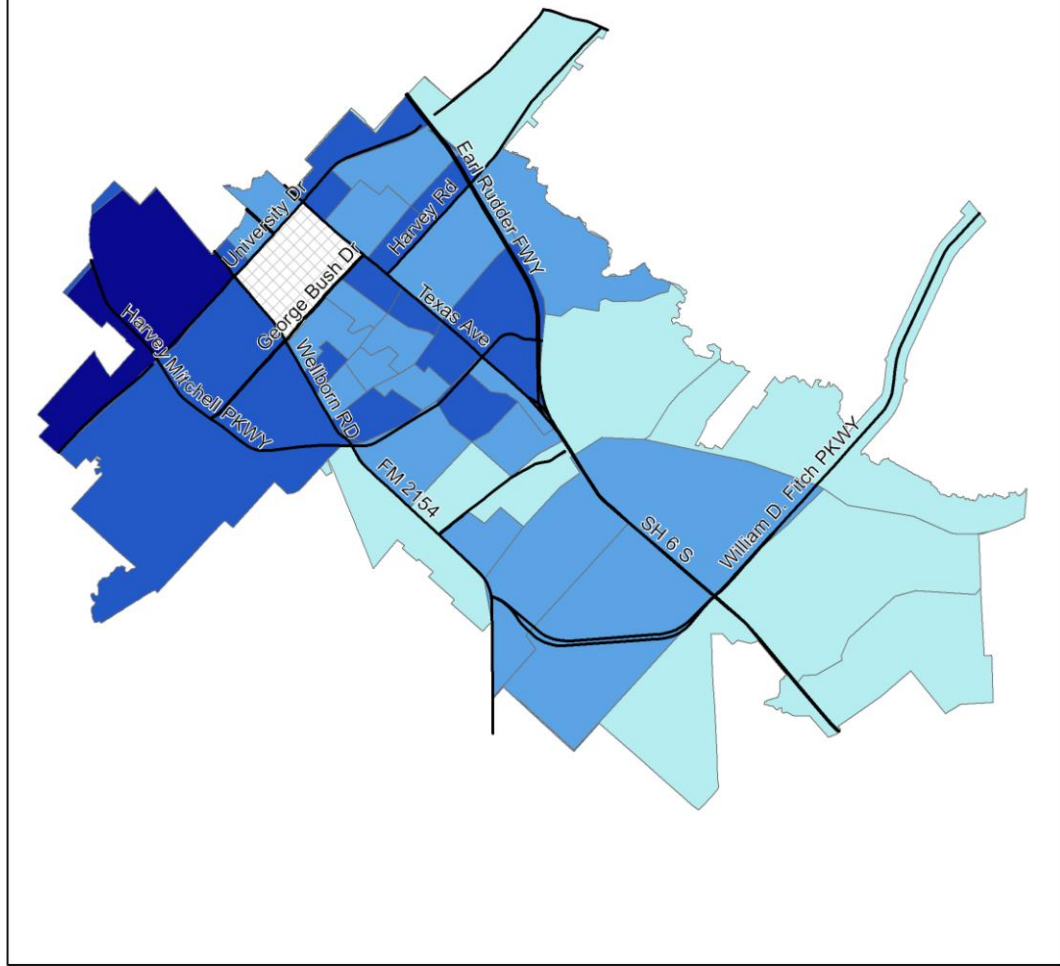
f. **MAPS**

All maps created utilizing City of College Station ArcMap Software and 2000 U. S. Census information.

Map of Eligible low- to Moderate-Income Areas

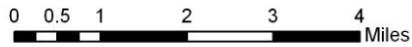
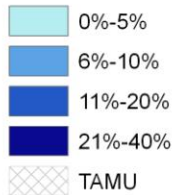


Hispanic Concentrations within College Station



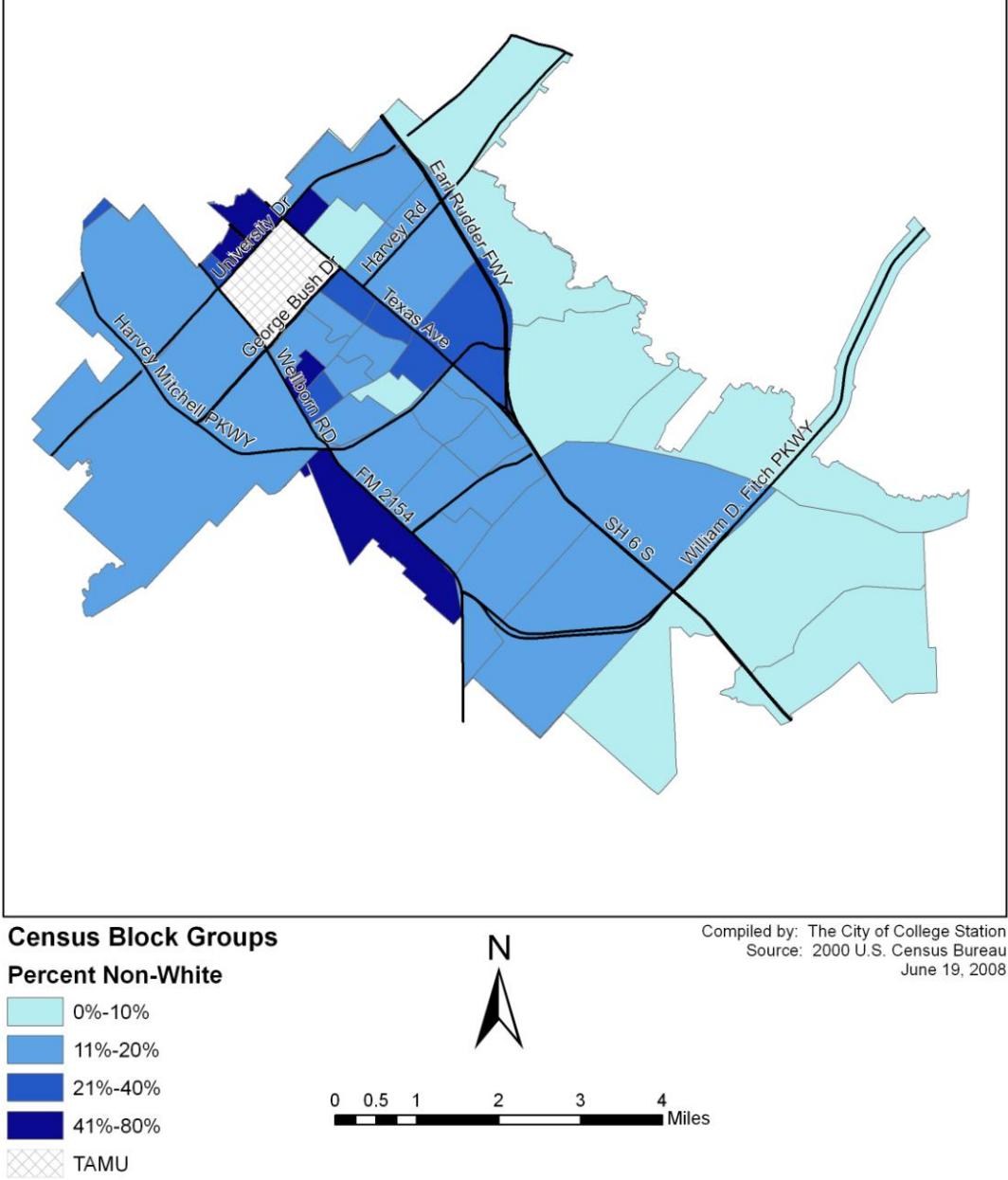
Census Block Groups

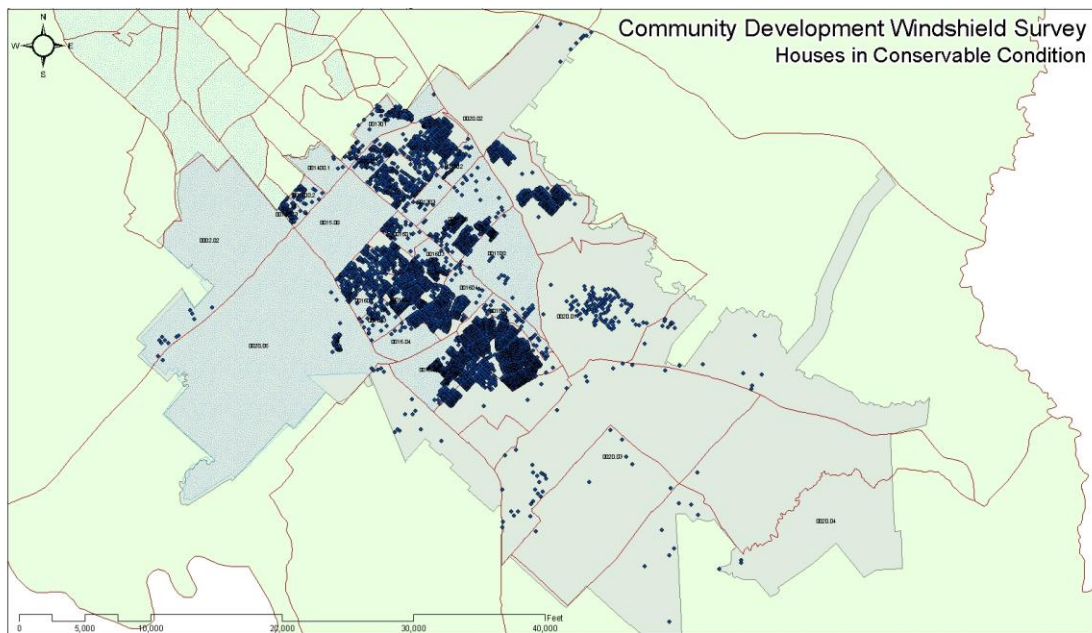
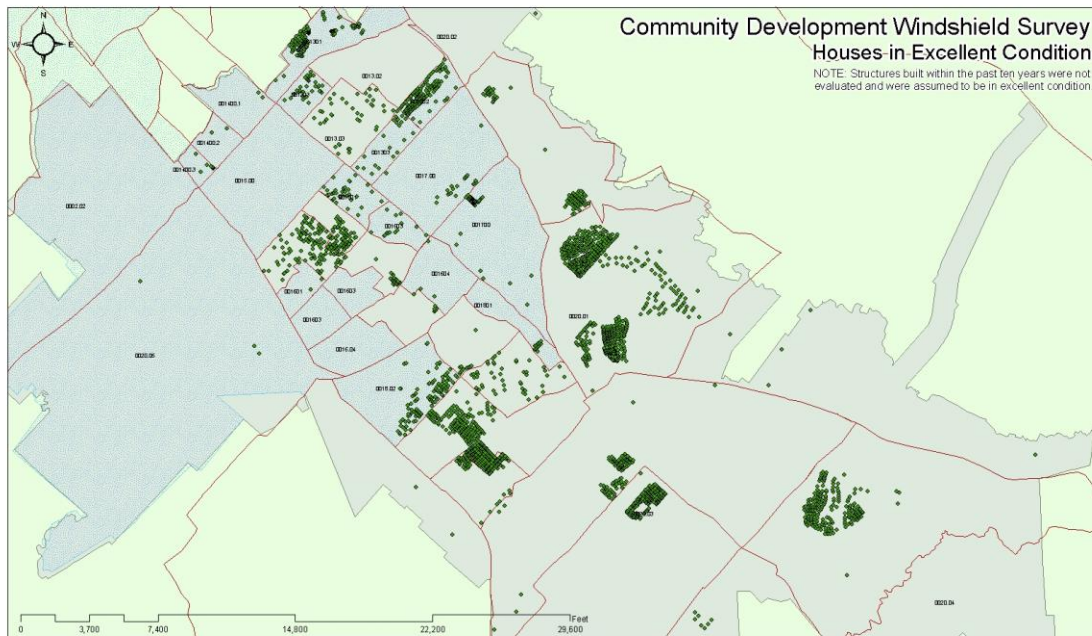
Percent Hispanic

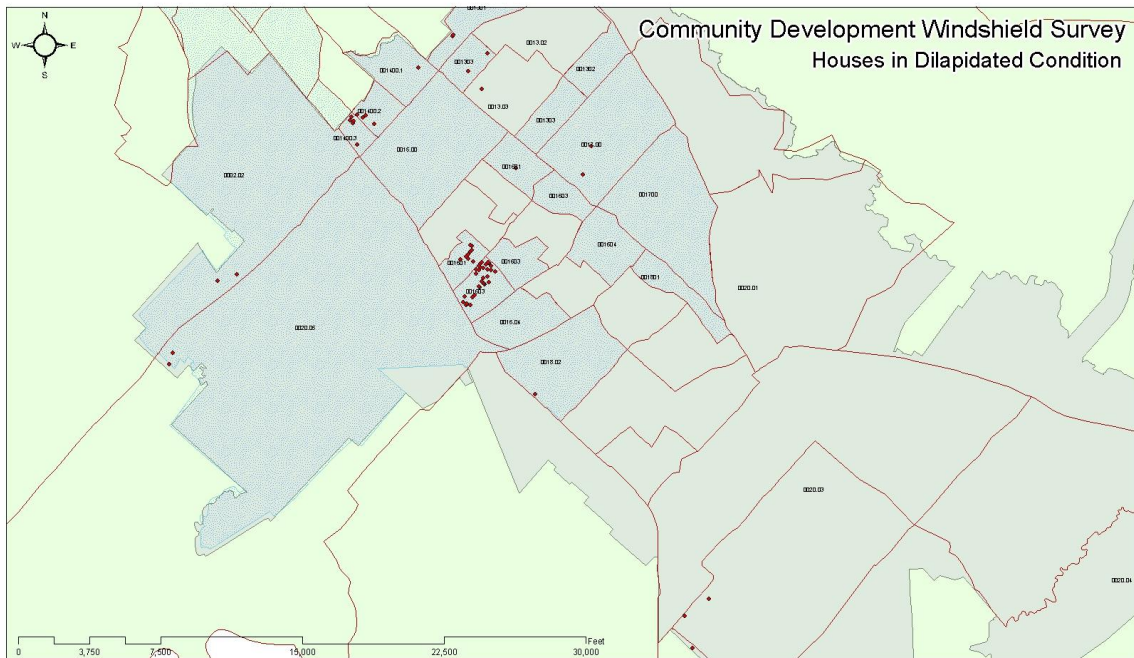
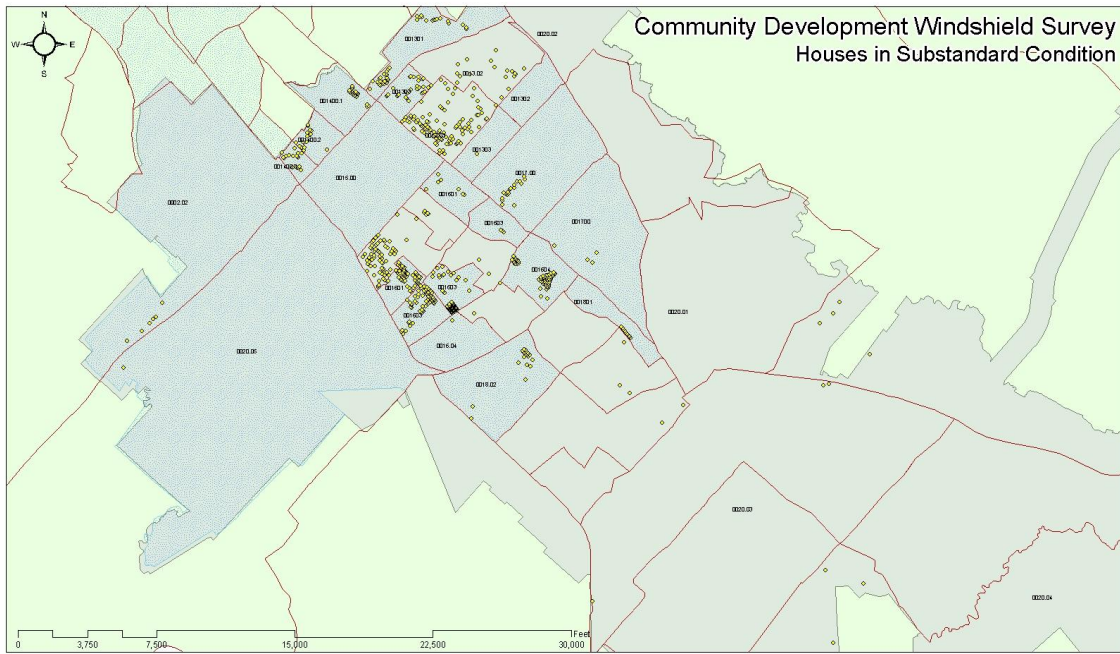


Compiled by: The City of College Station
Source: 2000 U.S. Census Bureau
June 19, 2008

Non-White Concentrations within College Station







g. COMMUNITY DEVELOPMENT LOCAL PERFORMANCE MEASURES

GENERAL GOVERNMENT				
Community Development				
Description & Budget Explanation:				
The Community Development Division is responsible for providing affordable housing and public assistance to benefit low/moderate income individuals through the Community Development Block Grant (CDBG) and HOME Investment Partnership grants from the U. S. Department of Housing and Urban Development. Programs include housing rehabilitation, down payment assistance, public facility improvements, public service agency assistance, and general administrative oversight. Community Development was moved to the Community Development Fund in FY 08.				
	FY 08	FY 09	FY 09	FY 10
	Actual	Approved	Estimate	Proposed
Budget Summary	\$3,730,001	\$4,024,517	\$3,193,896	\$2,811,991
Position Summary	5.50	4.00	4.00	4.50

Line of Business: Facilitate Strong and Effective Partnerships with Public Service Agencies

- Service Levels:**
- 1) Funding and oversight of health and human service programs
 - 2) Provide technical assistance
 - 3) Attend and participate in stakeholder meetings
 - 4) Assess program efficacy

Performance Measures	FY 08	FY 09	FY 09	FY 10
	Actual	Approved	Estimate	Proposed
Efficiency				
- Number of desk / on-site monitorings*	7	40	31	34
Output				
- Number of programs provided technical assistance **		16	12	16
- Number of social service programs funded **		9	9	8
- Total clients assisted **	3,411	1,488	0	0

* Includes technical assistance provided to both agencies funded by the City and those seeking funding and receiving assistance in program assessment and development

** As level or reduced CDBG funding is expected, the number of public service agency programs funded is likely to remain the same. Ultimately, the number of programs funded and monitored and number of clients served is recommended by the JRFRC and approved by City Council based on local need

Line of Business: Provide Affordable Housing

- Service Levels:**
- 1) Promote new affordable housing
 - 2) Renovate or replace existing sub-standard housing
 - 3) Demolish dilapidated housing
 - 4) Facilitate the provision of Tenant-Based Rental Assistance

Performance Measures:	FY 08	FY 09	FY 09	FY 10
	Actual	Approved	Estimate	Proposed
Efficiency				
- Percentage of HOME disbursed on eligible projects		80%	0%	80%
Output				
- Home buyers counseling	45	45	45	45
- Home buyers assistance	10	10	4	6
- TBRA Applications processed		87	87	55
- Affordable units replaced, renovated, or constructed *	20	4	1	5
- Dilapidated structures demolished	2	2	3	2

* Affordable units include owner-occupied repaired and replaced units, as well as newly constructed affordable units built by: the City, CHDO, Habitat for Humanity and other affordable housing developers, to include Housing Tax Credit prospects.

Program Name: Development of Public Facilities and Infrastructure

- Service Levels:**
- 1) Identify and assess public facility projects
 - 2) Prioritize projects
 - 3) Perform environmental reviews and other clearance approvals
 - 4) Monitor bid process and provide project oversight

Performance Measures:	FY 08 Actual	FY 09 Approved	FY 09 Estimate	FY 10 Proposed
Output				
- Number of projects identified and funded	10	0	4	0
- Number of citizen input opportunities facilitated *		2	6	0
- Number of compliance procedures initiated / completed **		1	6	0
- Number of infrastructure projects completed ***	8	0	4	0

No Public Facility activities will be funded in FY 10 so that resources can be focused on the a mixed-use development

* Number of public hearings, neighborhood meetings and website and published notices are examples of citizen input opportunities

** Number of environmental reviews, labor relations reviews and bidding processes completed .

*** Number of projects may include those currently approved and underway from previous budget years

Program Name: Neighborhood Reinvestment and Development

- Service Levels:**
- 1) Identify and provide funding for code enforcement and reinvestment efforts
 - 2) Engage and educate citizens and neighborhood groups
 - 3) Encourage sustainable development / redevelopment
 - 4) Facilitate inter-departmental cooperation

Performance Measures:	FY 08 Actual	FY 09 Approved	FY 09 Estimate	FY 10 Proposed
Output				
- Number of code enforcement cases processed	2,486	3,000	6,039	4,000
- Technical assistance provided *		12	0	12
- Contact with neighborhood groups **		2	2	2
- Contact with other City departments and stakeholders ***		3	0	3

* Technical assistance includes coordinating of meetings with neighborhood representatives and appropriate city staff and providing advice to facilitate neighborhood reinvestment

** Contacts include public hearings in low-income neighborhoods, and meetings with neighborhood representatives / organizations via telephone, email, regular mail and/or personal meetings

*** Stakeholders include involved City departments, neighborhood representatives and developers

Program Name: Grant Planning, Implementation and Administration

- Service Levels:**
- 1) Perform budget, payroll and payment reconciliation and processing
 - 2) Provide effective interdepartmental and external communication
 - 3) Perform and publish mandatory reviews, reports and publications

Performance Measures:	FY 08 Actual	FY 09 Approved	FY 09 Estimate	FY 10 Proposed
Effectiveness				
- Resources Secured	\$1,142,480	\$1,104,086	\$1,142,480	\$1,129,492
CDBG / HOME	\$664,681	\$645,600	\$664,681	\$717,005
Efficiency				
- Major plans and reports completed and submitted on time *		10	13	10
- Percentage of grant resources allocated for administration **		20%	16%	15%
Output				
- Pre-bid / pre-construction meetings ***		0	5	4
- Project-based stakeholders engaged		4	5	4

* Includes Annual Action Plan and Budget, CAPER, Labor Relations Reports and Environmental Reviews

** Administrative expenses are projected to drop slightly due to increased staffing efficiencies and anticipated reductions in future grant allocations

h. CDBG & HOME FY 2010 PROJECT ALLOCATION SUMMARY

Grant	Project	Amount
CDBG	Demolition	\$7,081
	Acquisition	\$681,071*
	Public Services	\$169,413
	Planning/Administration	\$169,413
	Code Enforcement	\$122,447
	Total FY 2010 CDBG Project Allocations	\$1,149,425
* Includes \$20,000 in anticipated Program Income		
HOME	Planning/Administration	\$71,700
	Homebuyer's Assistance	\$19,648
	Community Housing Development Organization	\$107,551
	New Construction	\$518,106
	Total FY 2010 HOME Project Allocations	\$717,005